Wednesday January 26 1983



INTERNATIONAL **MARKETS:** Section III

GENERAL

UN chief to visit Moscow

Javier Perez de Cuellar is to visit
Moscow in May, at the invitation of
Soviet leader Yuri Andropow to discuss the Soviet occupation of Al-

In Brussels, chief U.S. negotiator at the Geneva disarmament talks in Geneva, Paul Nitze, assured Nato allies that the U.S. would respond to new elements in the Soviet negotiating position when the talks resume tomorrow. Page 2

In Tokyo, Japan protested strongly to the Soviet Union against Soviet plans to site nuclear missiles in eastern Siberia. Page 4

In London, Archbishop of Canterbury Dr Robert Runcie, spiritual leader of the world's 70m Anglicans, came out clearly against unilateral nuclear disarmament, saying that stability could be maintained by a nuclear deterrent. Page 7

Prosecutor killed

Sicily's assistant state prosecutor, Giangiacomo Montaldo, known for his anti-Maña stand, was shot dead

Nuclear spy charge French anti-nuclear protester Ber-

nard Pineau, 24, was arrested and charged with spying on a base being built to house U.S. nuclear missiles at Comiso, Sicily.

Polish departures

Polish authorities issued 4,510 exit permits since March for ex-internees, their families and union and political activists.

Bomb threat

port with a "bomb" made from a Page 25, belt rolled in a handkercief.

Namibia truce talks South Africa confirmed talks were

underway with Angola on a possible ceasefire on the Namibian bor-

Forbidden habits New Vatican code includes a ban on

union activity by nuns and priests. Missing yacht safe

Wayne Dickinson, missing since he

set out from Port Allerton, Massachusetts, 82 days before to cross the Atlantic in a 9ft yacht, was spotted less than halfway across.

Greece bans dowries Greece's Parliament made divorce

easier, banned dowrles, and ended discrimination against illegitimate Zimbabweans cleared

Zimbabwe's High Court cleared two

of the country's secret service men, Philip Hartlebury and Colin Evans, both white, of spying for South Africa. They still face arms charges.

Belgium's oldest resident, farmer Clement de Vos, died in the house where he was born 109 years ago. Hollywood film director George Cukor died in Los Angeles aged 83. Sudan expelled British journalist Page 17 Jeffery Philips, saying his reports came from rumours.

Baader-Meinhof group suspect, went on trial charged with six mur-

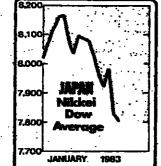
West German wine output in 1982 was 15.4m hectolitres, 4m more than previous record 1977, and more than double 1981. Page 3

BUSINESS Grundig postpones bid for

in March AEG unit • GRUNDIG, West Germany's leading consumer electronics group has postponed its proposed take-over of Telefunken, the lossmaking subsidiary of AEG-Telefunken to await the outcome of French group

cent of Grundig. Page 16 • STERLING fell a further 35 3.8025), FFr 10.55 (FFr 10.76), SwFr 3.06 (SwFr 2.125), and Y362.75 (Y370.75). Its Bank of England its to \$1.537, to DM 3.725 (DM trade-weighted index was down from Monday's 81.8 to 81. Page 32 ODOLLAR fell to DM 2,4215 (DM

2.467) FFr 6.8625 (FFr 6.985), SwFr 1.99 (SwFr 2.0275) and Y236 (Y240.6). Its trade-weighting slipped from 121.4 to 119.8. Page 32 • GOLD rose \$13 in London to \$489. by \$12.5 in Frankfurt to \$488.75, and \$12 in Zurich to \$489.5. Page 27



• TOKYO: Nikkei Dow index fell 30.81 to 7893.18. Stock Exchange in-• LONDON: FT Industrial Ordinary index regained 8.5 to reach 614.2. Government Securities re-covered a little of recent losses.

Youth threatened to blow up an indian Airlines aircraft at Madras airdex closed up 11.86 at 1,642.03 dex closed up 11.86 at 1,042.03.

HONG KONG: Hang Seng index

 AUSTRALIAN all-shares index shed 9.2, to reach 528.5. Page 25 • FRANKFURT: Commerchank index eased 6.4 to 727.9. Page 25 • ARGENTINA is hoping to obtain

some \$25n from external sources as a result of obtaining \$25n IMF cred-BRAZIL announced reductions

in automatic twice a year inflationlinked wage rises. Page 5

• POLAND wants to renegotiate its Gatt membership to avoid losing trade preferences for net keeping tments to increase imports. • PORTUGAL'S caretaker Balsemao Government is expected to push through stop gap financial measures, including tax increases.

Page 3 • U.S. EXPORT-Import Bank has offered India 51.5bn credits to improve sales there. Page 6

● OECD report says Australia's measures against inflation have not been strong enough. Page 4 Premier Malcolm Fraser an-nounced an A\$510m (\$480m) scheme to develop water resources.

COMPANIES:

• EXXON, the West's biggest oil company, had a strong last quarter which limited its 1982 drop in earn-ings to 13.3 per cent, at \$4.19bn.

• STANDARD Oil of California came from rumours.

Stutigart: Peter-Jürgen Book, 31, \$1.38bn in 1982. Page 17 • MKRCK, U.S. pharmaceuticals group, increased 1932 net earnings by 4 per cent, to \$415m. Page 17

Norway banned baby seal hunting RANK ORGANISATION'S pre-this winter.

West German wine output in 1982 (363.4m) to 261.52m for the twelve months to end October 1982. Figures for the second half were \$24.9m against \$258.96m. Page 20

Germans propose creation of two giant steel groups

BY JAMES BUCHAN IN DÜSSELDORF

An independent commission yesterday put forward a radical plan for reshaping the troubled West German steel industry which could create two giant groups able to dominate the European market in certain steel products. Trading in the shares of the four steel units of Korf, which have run exclude

largest West German steel compa-nies was suspended yesterday in preparation for the plan, which the three commissioners or "moderators" laid before the industry, the Bonn government and trade union officials later in the day.

The plan proposes the creation of two reoughly equivalent groups for the main products of flats and heavy sections, which make up 70 per cent of West German-rolled

steel production.

The "Rhine group" would comprise Thyssen, the largest steel concern on the European continent, and Krupp Stahl, who are already holding talks on merging their op-erations in special steels and other products. Their main steelworks are on the lower Rhine. The "Ruhr group" would consist of Hoesch, the second largest Ger-man producer, in Dortmund and

ter and Klöckner-Werke in the north-east. For the third major product group, the increasingly unremunerative light sections used in the building industry, the three moderators envisage sharp cuts in capacity and concentration at such com-

the state-owned Peine und Salzgit-

exclude protectionist measures against subsidised steel imports in into serious difficulties since the commissin was appointed by the steel industry in November the German market to maintain a "floor" for the German producers For special steels, the moderators Import licensing, or as a last resort

see no further rationalisation pos-Herr Vogelsang said that the in-dustry could not compete with "the sibilities beyond the co-operation in this sector announced last summer united taxpayers of Europe." How by Krupp and Thyssen. Overall, the moderators - Herr ever, Count Otto Lambsdorff, the Günther Vogelsang of Veba, Herr Marcus Bierich of Allianz and Dr liberal Economics Minister in Bonn, said yesterday that import Alfred Herrhausen of Deutsche Bank - believe the plan could save up to DM 100 per tonne of rolled

problems," although the govern ment would swiftly consider flank ing measures to help forward the conference in Düsseldorf yesterday, the three made clear they envi-saged some DM 2bn to DM 3bn Herr Vogelsang said repeatedly that there was industry consensus (\$810m-\$1.2bm) per year in "takeoff

only on regulating the market not

onal and federal ther, they do not	Continued on Page 16
WEST GERMAN STEEL II	IDUSTRY

Company	1981 crude stee output (m tonnes)		results: 1981 Profit (Less DM m
Thyseen	11.6	28.2	(68)
Клирр	4.9	14.8	(37)
Hoesch .	4.7	. 8	(456)
Klockner	4.5	5.8 · ·	`41′
Salzgitter	4.1	11.7	(388)
Roechling-Burback	2.9	2.42	. (347)

Brussels in bid to avert U.S. clash on stainless

aid" from the regional and federal

governments. Further, they do not

BY GILES MERRITT IN BRUSSELS AND IAN RODGER IN LONDON

Atlantic flare up over steel trade.

EEC foreign ministers meeting in Brussels yesterday instructed the EC Commission to open talks im-mediately with Washington aimed at heading off the imposition next ary 4. week of countervailing duties on UK exports of stainless steel sheet and plate.

A number of U.S. allegations about subsidised and dumped imports of special grades of steel from European countries were left unsetsides last October.

Since then, the U.S. Government and steel industry have set in motion a number of legal actions against British, French, Italian and German special steel makers.

exports of stainless steel sheet and plate have benefited from unfair subsidies, is scheduled to be made by the U.S. International Trade Commission next week on Febru-

British officials fear that the ITC will impose a prohibitive duty, and hope a preliminary settlement can be reached before the Commission In the year to March 31, 1982,

British Steel Corporation's exports tled in the general agreement on of stainless steel sheet and plate to steel trade reached between the two the U.S. were worth about £10m (\$15.4m). Subsequently, the market has deteriorated but the business is still important to the corporation. Mr Douglas Hurd, the British foreign office minister who won agreement from his EEC colleagues to

THE EUROPEAN COMMUNITY is A preliminary determination on seek negotiations, said he was hop-seeking urgent negotiations with the first of these, a suit alleging in a "suspension agreement" could the U.S. to prevent a new transtrictions or an export levy would restrict UK exports of stainless to the U.S. Most of the U.S. actions brought

against special steelmakers in other European countries, including non-EEC members Austria and Sweden, are anti-dumping cases and determinations on them are to be made later by the ITC. Not all the actions have been initiated by the U.S. steel companies. In what is of domestic political pressures for protection, the U.S. Government has also filed a safeguard action under Article 19 of the Gatt under which it could curb stainless imports provided it offered compensation to affected importers.

U.S. Steel result, Page 16

EEC Ministers finally agree on elusive fisheries policy

BY LARRY KLINGER IN BRUSSELS

long last has a Common Fisheries Policy, embracing all of its 10 mem-ber-states and thereby ending the protracted and corrosive quarrel that had threatened to isolate Denmark from its nine EEC partners for months to come.

Yesterday's decision by the EEC Council of Fisheries Ministers follows nearly seven years of often bitter negotiations and lays down the corks were being drawn for the basic rules for a comprehensive celebrating ministers, it became basic rules for a comprehensive Common Fisheries Policy (CFP) over at least the next 20 years. It also means that Denmark will now withdraw its European Court acnean-Commission.-

riculture and Fisheries Minister, hailed yesterday's decision as a "superb agreement" for both Britain

THE EUROPEAN Community at and its fishing industry. It was his said that, if the guarantees for a fulor last has a Common Fisheries "happiest day" since he began the ture minimum 20,000 tonnes of negotiations four years ago.
M Gaston Thorn, Commission

President, declared that "the fishing war is over. It is a good day for Europe. The Community is now administering its own fishing re-sources for the good of all its mem-However, even as the champagne

clear that, while the war is over, several future skirmishes, if not battles, might remain to be fought. Different interpretations were altions against Britain and the Euro-ready emerging over the guaran-pean Commission. ready emerging over the guaran-tees provided for Denmark's future Mr Peter Walker, the British Ag- cod and mackerel catches - a key element in the compromise package

Danish officials and fishermen

mackerel could not be met through such as Norway and the Faroe Islands, then some extra fish might be provided as a "special measure" in waters west of Scotland.

Mr Walker, however, said there was no possibility of the Commis sion making such a proposal and, if it did, the member-states would not approve it. As long as Britain retained its veto, there was "no way that Denmark could fish the western stocks beyond the 7,000 tonnes it was being given this year as a

The key to yesterday's final decision was a compromise plan ham-mered out in a series of emergency Continued on Page 16

Reagan's plan to curb deficits

By Reginald Dale, U.S. Editor, in Washington

PRESIDENT Ronald Reagan was last night preparing a four-point plan to curb growing U.S. budget deficits – including defence cuts spread over the next five years crease taxes in the future, if nec-

He was also to propose new measures to deal with structural unemployment and promote free

Mr Reagan, in his second State of the Union message, was ex-pected to stress that the American economy was on the mend despite its many troubles. To reduce budget deficits, projected at \$280bn or more in the coming years, he would call for: an across-the-board six-month postponement of cost-ofliving increases in federal bene-

fits programmes;
• legislation to cut further into social spending on federal enti- cuts of \$55hm over five years in the planned increase of spending

authorised for defence: • "standby" taxes to come into effect from October 1 1985, as "an surance policy against high

The contingency taxes, how-ever, would be triggered only if three conditions were all fulfilled: that Congress agreed to a new round of budget spending cuts; that the 1986 deficit was still

above 25 per cent of GNP (against six per cent of GNP (against six per cent now); and that the economy was growing.

To help cope with structural unemployment Mr Reagan wants unemployment benefits extended and special new incentives created for employers to take on the "long-term unemployed" and young workers. ployed" and young workers.

On the trade front Mr Reagan planned to call for "broadened" trade policies to promote free trade and increase the flow of U.S. goods and services.

Internationally, Mr Reagan's Middle East peace launched last September, would not be allowed to "wither." He

would renew his determination to negotiate significant arms re-ductions with the Soviet Union. He also intended to call for renewed support for his Catibbean Basin initiative and pledge close consultation with his major Western allies in advance of the seven-nation economic summit due to be held in Williamsburg,

Virginia, in May.

Non-Opec oil nations firm on pricing

BY RAY DAFTER, ENERGY EDITOR, IN LONDON

GOVERNMENT MINISTERS in the UK and Norway pledged yester-day that North Sea producers would not start a worldwide oil Drice war.

Mexico, another independent producing nation, also vowed that it would seek to preserve the present pricing system, following the Organisation of Petroleum Exporting Countries' (Opec) failure on Monday to agree on pricing and produc-

In the international oil market yesterday, traders were nervously waiting to see whether Sheikh Ahmed Zaki Yamani, the Saudi Arabian Oil Minister, would be proved right in his prediction that North Sea prices would fall by \$2 to \$3 a barrel "in a few days." Sheikh Yamani made the comment as he oil reference price of \$34 a barrel, left the Geneva meeting of Opec

Mr Nigel Lawson, the UK Energy trader of North Sea crude oil would not start a price collapse. "BNOC will follow the market as it ceded that a drop of \$2-\$3 from the present reference price of \$33.50 may well be what happens." Mr Hans Henrik Ramm, Nor-

and Petroleum, took much the same line. He said there was now a clear risk Opec prices would fall and that North Sea prices would have to follow suit

The 13 Opec members are now reassessing their individual pricing

and production plans. So far only Abu Dhabi has indicated that it might boost its output and reconsider its pricing stance, at present based on the Saudi Arabian Light Dr Subroto, the Indonesian min

ing and energy minister, visited Ri-yadh for talks with Saudi oil offi-Secretary, said that British Nation-al Oil Corporation - the leading might also increase production above recently-held levels. But he added that Indonesia, a prominent Opec member, would continue to has always done," he said. He con- sell oil at current rates for as long With spot market prices of key

oils - such as Arabian Light and North Sea - quoted at around \$3 to way's Deputy Minister for Energy \$4 a barrel below official contract rates, traders in London largely halted dealings yesterday while Continued on Page 16

Differentials underline differences, Page 4; Falling prices cut both ways, Page 14

Further widespread losses for pound

THE POUND fell further against all reflected in the exchange rate, rath-

major currencies yesterday and at the extra mounting a big defence op-the close in London, it had lost nearly 22 per cent of its external while since the beginning of the comment last week by Sir Geoffrey

Sterling's effective exchange rate; measured by the Bank of Engand's trade weighted index, stood at 81.0. This has now fallen by 11 per cent since the pound entered its current uncertain period at the beginning of November.

But Mrs Margaret Thatcher, the Prime Minister, made it plain in the House of Commons, yesterday, that the Government was sticking to its policy at allowing any strains to be

Howe, the Chancellor, that "there is no good reason either for the exchange rate to fall, or for interest

Although the dollar weakened yesterday after Monday's hectic rise, sterling lost ground even against the U.S. currency, closing

Continued on Page 16 Editorial comment, Page 14; Pressure eases on franc, Page 16; Money markets, Page 32

HIGH OPPORTUNITIES... LOW OVERHEADS IN

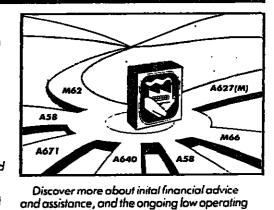
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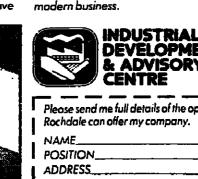


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NORTHWEST OR The American winner

Nitze pledge to **explore Soviet** arms proposals

THE UNITED STATES' Nato allies were assured in Brussels yesterday that Washington would explore and respond to "new elements" in the Soviet Union's negotiating position when intermediate-range nuclear disarmament talks resume in Geneva tomorrow. During a briefing session with Nato's North Atlantic Council,

indicated that Washington was particularly interested in the apparent Soviet willingness to discuss a new balance between East-West systems based on missiles and numbers of war-heads. which did not also include bombers and other so-called forward-based systems. There is said to have been relief at the reassurance that the U.S. was not digging in its heels on the so-called "zero

It is an article of faith for all most desirable objective, but there is some confidence in Nate that the U.S. will be pre-pared to accept something which falls short of it.

Mr Nitze came under close questioning yesterday about the informal accord he worked out last July with his Soviet counterpart, Mr Yuli Kvitsinsky. Rejected by both Govern-tents, the draft agreement would have reduced substan-

tially the deployment of both SS-20s and U.S. missiles, while also limiting the number of Soviet missiles in the Far East. The point was made to Mr

Nitze yesterday that there was a need for much greater public understanding that the Western position is flexible, as was demonstrated by this abortive soviet Union to destroy all its accord. He responded, however, SS-20 intermediate-range by saying he was not respondissiles in return for Nato solle for public presentation—scrapping plans to deploy 572 something he had already undercruise and Pershing 2 missiles in Europe.

Report takes gloomy view of Irish economic outlook

THE IRISH economy slipped into deep recession in the last few months of 1982, with sharp declines in consumer spending, exports, investment and output, according to the latest quar-terly review of the Irish associates of Coopers and

They take a pessimistic view of the prospects for 1983, expecting a small fall in gross national product during the year. However, they believe the marked improvement in the balance of payments deficit will continue and it will fall below 1£1bn (£883m), less than 9 per cent of GNP. cent of GNP.

FINANCIAL TIMES, published daily accept Sundays and holidays. U.S. subscription rates \$365.00 per annum.

The continuing weakness of when ministers will have to take account of what will probably be a tougher climate for foreign borrowing, given the

Total government borrowing

hy Ireland was estimated at almost I£2bn last year, of which about half was borrowed abroed. The recently elected abroad. The recently elected government of Dr Garret Fitz-Gerald is likely to make a reduction in foreign borrowing a priority in its budget strategy. With an estimated deficit of current spending of 1£1.2bn (£1.06bn) the budget is likely to include cut in current and to include cuts in current and capital spending, no indexation of direct taxes and further increases in indirect taxes such

More than 4,000 Poles given exit visas

POLISH authorities issued exist permits for have issued exist permits for 4.510 former internees and their families, and union and political activists who were not interned but applied to emigrate, according to Mr Jerzy Urban, the government

Ever since last March when the authorities announced that internees would be allowed to emigrate, Western governments have worried about a large influx of poli-tical refugees. Visa-issuing procedures have been slow, 25 have political decisions on anotas countries would take.

Mr Urban said yesterday that 300 internees had left the country, accompanied by 770 members of their families. A further 2,269 had collected exit passports but were still presumably wa's ag for Western visus.

He said that 5 165 people

for Western visas.

He said that 5,165 people had applied to leave under a scheme designed to clear Poland of citizens viewed by the authorities as politically

the authorities as politically undesirable.
David Buchan adds: MPs from all British political parties yesterday urged the Government to let some 1,500 Polish refugees, stranded in in the UK when martial law was imposed in December 1981, to remain indefinitely in British.

Britain. Mr. William Whitelaw, the Home Secretary, said in a letter this week to Sir John Biggs-Davison, a Conservative MP, that "for the present" the Government had no plans to force Polish refugees to return against their will. "Should conditions change in Poland," however the Govern-ment would need to review its policy, he said.
"We don't want any more victims of Yalta," Sir John

said at a news conference, in said at a news comerence, in reference to Britain's repairiation of Russians after the Second Wor'd War. Mr Peter Shore, from the Labour front bench, said the Poles should at least he granted annual visus and be given

Some 450 Poles have officially applied for asylum in Britain. None, so far, has apparently been able to meet

EEC tables **Portuguese** agriculture proposals

By John Wyles in Brussels

accession negotiations with Portugal passed a milestone yesterday when the Ten tabled their first proposals for bringing Portuguese argriculture into the EEC's system.

There was more symbolism than content in the declaration by Community foreign ministers, but there was enough of both to please Sr Joso Saoguero, the Portuguese Minister in charge of the membership negotiations. ship negotiations.

Bowing to French pressure, the EEC has put the enlargement talks with Portugal and with Spain into a lower gear in the last few months. There are no conclusive signs yet that France is ready to encourage a speeding of the negotiations, but yesterday's declaration could not have been made if Paris had maintained its block-

The concession was not difficult to make, however, as France proposes to phase the integration of Portuguese agriculture into the Common Agri-culture Policy in stages. This is being examined suspiciously by the European Commission, which should report back by the end of next month.

The plan is seen in many quarters as offering much potential to delay negotiations further if France chooses to do so. In substance it looks like an attempt to deny Portugal the CAP's benefits for the products tt turns out in large quantities while giving the Ten access to products.

Yesterday's declaration was concerned with transitional measures for Portuguese cotton and for its imports of animal feeds, principally maize and sorghum. The Ten's proposals will also be taken away and examined in Lisbon.

Sr Saoguero was less enchanted by discussion on social aspects of membership. The Ten have already proposed before Portuguese nationals car work anywhere in the EEC, but Lisbon is appalled by the suggestion that Luxembourg. whose population is about 20 per cent Portuguese, will main-tain restrictions on freedom of

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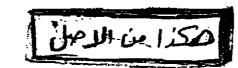
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Italian ministers ponder how to pay for accord

met yesterday to draw up met yesterday to draw up covernments earner intention legislation with which to of cutting the enormous implement last weekend's subsidies on public transport agreement on wages which includes a cut in the scala production by means of sharp rises in charges will be negated by the agreement Under it the The key issue is how much

the concessions which the Government is committed to Government made to unions and raising electricity charges by employers on tax rates, social only 13 per cent, the target security benefits and contributions, and on tariffs for stateprovided services, will cost over and above what it estimated when it drew up its budget for

The extra cost has been put by outside observers at anything up to L3,000bn (£1.37bn) or up to L3,000bn (£1.37bn) or 1.3,500bn (£1.6bn). This would come on top of this year's target public sector borrowing requirement of L71,000bn (L71,000bn) who have the control of the cont

Yesterday, Sig Vincenzo Scotti, the Labour Minister who led the negotiations, said that the real figure would be much by the expected drop in the

There are fears that the Government's earlier intention by the agreement. Under it, the Government is committed to inflation rate for this year, and is to allow cheap season tickets to offset rises in his fares Inflation is currently running at

but there have been some criticisms among employers, mainly directed at the reduction

abling the Treasury to borrow L8,000bn above its normal limits from the Bank of Italy. The loan, which will be available for one year, should permit the lower and that it would be offset Treasury, currently suffering a by the expected drop in the cash crisis, to meet in full the Government's massive interest January salaries of state payments as inflation dropped employees, which had appeared

Energy consumption down 3% in West Germany

WEST GERMANY primary 1982 to DM 616.48 per tonne energy consumption dropped by compared to DM 619.49 per 3 per cent last year chiefly as a tonne in 1981. Overall, the result of the deepening recession and falling production from cherry-intensive basic industries.

West Compared to DM 619.49 per tonne compared to DM 619.49 per tonne in 1981. Overall, the compared oil fell by DM 4.7bn to DM 44.6bn (£11.7bn).

on expensive imported energy remains an Achilles' heel of the the same time, the country's crude oil imports fell by a further 9.1 per cent to economy. But the country has succeeded in cutting the share cline of 18.7 per centh in 1981 of oil in its overall primary and 8.7 per cent in 1980. The energy consumption to 44.2 per cent last year, compared to 44.8 cut was helped by oil company per cent in 1981 and a peak of 55.2 per cent in 1978. moves to import greater quantities of refined oil products in an effort to reduce their heavily ss-making West German refining activities.

man current account of the plus was also aided by lower 20.9 per cent in 1981, while the average price dropping in natural gas continued to fall prices for imported crude with back marginally in importance. Reuter. Sig Giangiacomo tration and Parliament can pass the continued to fall launched a series of anti-Maña and larger monthly allocations trials. balance of payments into sur-

16 per cent.
Shop-floor reaction to the agreement has been acquiescent

Herr Otto Meyer, wine grow-ing minister in the state of Rhineland Palatinate, says the

West Germany's dependence import pricing.

Mafia murder

According to preliminary figures from the Energy Balances Study Group, coal riddled body of an Italian state prosecutor was found yesterd y in the hills above Trepant in Sicily in what appeared to be a accounted for 21.2 per cent of primary energy consumption in Mafia murder, police told Reuter. Sig Gianglacomo 1982, improving its share from

W. German winemakers produce record crop

famous for their Mosel and Rhine wines, produced a record hectolitres (338.8m gallons) last year, more than double the 7.16m hectolitres of the previous year, according to the industry association, Reuter reports from Frankfurt.

Growing conditions last year were ideal—just enough rain and just enough sun at the right times," said a spokesman. The previous record wine production for the industry, which has an annual output valued at about hectolitres in 1977.

Following two disastrous harvests that started with a meager 4.63m hectolitres in meagre 4.63m hectolitres in the industry a chance to regain market share lost to French and Italian competitors.

West German producers, after years of dominating the domestic market, last year sup-plied only 50 per cent of the nation's per capita wine con-sumption of about 20 litres, excluding champagne.

Exports topped 2m hectolitres for the first time last year, and for the first time last year, and the industry expects a 5-10 per cent rise in 1983. Export revenue was around DM 700m (£184m), with Britain, the Netherlands and the U.S. the main chief importers. Domestic sales were estimated at slightly

record production should guarantee steady-to-lower prices for consumers this year.

EEC oil scheme

The European Community has extended its compulsory registration scheme of crude oil imports until the end of the year. AP-DJ reports from Brussels. The scheme, intro-duced in 1979, is meant to enable the Commission and member states to monitor

car containing the bullet-

A reformist storm is sweeping the public sector, writes Tom Burns in Madrid

Gonzalez shakes the dust off bureaucrats

Sr Felipe Gonzalez, is prompting something of a social revolution. "For the first time in the history of Spain," he said in a recent television interview, those who are sitting on the Government front bench will only earn a salary as ministers." He is seeking to end the time-bonoured Spanish tradition of

holding down more than one job, or at least receiving more than one income—a tradition which appears to have stretched right to the top. Sr Gonzalez's reforming zeal does not end there. One of the early measures of his new

Socialist Government aims to make the massive state bureaucracy clock in on time, remain at the workplace and stay in the office during the His aim is to make the standard Spanish joke about

civil servants redundant. The joke has it that an enquirer about the whereabouts of a minor government official is told: "He doesn't work in the afternoons, in the morning he

The real talking point in Spain these days revolves around the manner in which delving into a social fabric which accepts multi-employ-ment and petty venalities in the public and private sector as facts of life and which manages to reconcile what in other Western societies would be seen as self-evident conflicts of

say the Government is intro-ducing "morality" into the system, that Madrid's priority is to put Spain back to work "on an ethical footing."

In his first 50 days in Government, Sr Gonzalez has attempted giant strides in the overhaul of public sector attitudes to work with three direc-• The strict implementation of legislation prohibiting more

than one income from public New legislation to set down vigorous civil service guide-

wages ceilings at the top of the public sector.

This is an ambitious task. The directive restricting incomes from public funds cuts right across the social strata and affects principally politi-cians and media personalities. Most MPs are affected. Some Parliamentary Party, for example, are university lecturers and professors who will

have to forgo under the present rules both their academic activities and their income. A further 30 will have to jettison salaries from the judiciary system and many more have state paid jobs as secondary teachers, national health doctors, civil servants and municipal employees. There is a similar tale on the opposition

On the national television and radio networks, well established



Minister Gonzalez has ordered that his £40,000 annual salary will be the ceiling for all state employees

covered to be holding down several salaries from different channels and in certain instances, moonlighting in private radio.

for one, was also a salaried employee of a government body known as the Institute of Ibero american Cooperation. Lower down the social scale, a host of semi-skilled and skilled

workers have come under scrutiny for holding down morning jobs, ranging from porters

official, institutions in the after- an economic necessity. noon. These have been forced to choose between one job and one salary, or as one public employee who worked a 14-hour day in two places put it: "One half job and one half salary."

The medical profession where mmon practice has been for doctors and registered nurses to put in time at several clinics and multiply their earnings in addition to working privately, is one of the hardest hit by what is known as the law of "incom-patibilidades." A stormy meeting last week of the medical council agreed to delay a threatened nationwide strike pending talks with the Health

Similar threats are to be heard among minor civil servants. This week, Government offices began operating between 4.00 pm and 6.00 pm in the afternoon, in accordance with the new directives.

The unprecedented nature of the new post-lunch Government office hours was illustrated by a poor response from the public who have from time immemorial been used to a morningsonly routine. And the bureaucrats had in many cases to give up afternoon clerical jobs in the rivate sector.

The problem is that over the

years state service has proved attractive, not because of its comparatively high salaries but because of its security and the margin it gave for other em-

ment departments while per-forming similar jobs in other end of the labour market, it is

In its drive to make one manthat some inroads might be made on an unemployment of the workforce. can be expected simply to disappear, reflecting the often gross overmanning to be found in every walk of Spanish life.

The immediate result of this controversial crack-down has been a general tightening of belts. Sr Gonzalez has maintained the Prime Minister's annual salary at Pta 8m (£40,000) and ordered that his salary is the ceiling for all state

This meant, for example, that the head of the Instituto Nacional de Hidrocarburos, the state energy holding, had his Pta 16m salary halved.

Such cuts appear, however, to unimpressed. A recent move to raising them to Pta 4m-to -raised such a popular outery By tampering with the social fabric and playing havoc with ad hoc wages and labour structures, the new government has in its early days created ill-feeling and resentment.

Some experts believe that in addition, the Government may have created the conditions for a thriving " black " economy.

Balsemao plans stopgap financial measures

Pinto Balsemao is expected to push through stop-gap financial solved, and a date set for an early general election.

government cannot initiate a budget. Sr Balsemao resigned in December before his coalition steered the 1983 budget through Parliament. However, an outgoing admins-

tration and Parliament can pass basic measures—tax increases The Balsemao administration abeyance while an outcome was and larger monthly allocations had planned to borrow \$4bn sought for the political crisis. to ministries on which the from the foreign market in Conditions this year are likely

PORTUGAL'S CARETAKER system operates in the absence—1983, when the principal falls to be tougher than those Government led by Sr Francisco of a budget. This is likely to due on the \$750m jumbo loan granted for the 1982 \$500m Pinto Balsemao is expected to be done as fast as possible, per taken in 1978 under a tough loan, before the economy sank mitting President Antonio Ramalho Eanes to dissolve Parmeasures to keep the country liament rapidly and call an running once Parliament is disand not more than 90 days

Constitutionally, a caretaker posed by the outgoing Government cannot initiate a ment—calling for cooling of The 1983 austerity plan pro-0.5 per cent economic growthwas rendered obsolete by the political crisis, although it was seen as the only feasible remedy for the troubled

taken in 1978 under a tough President Eanes's decision to

give the Government a brief second wind reflected a need to comply with vital tasks like the 1983 Republic of Portugal loan of \$650m, for which parliamentary authorisation is essential. This loan is vital to cover serious balance of pay-ments problems — and Sr ments problems — and Sr Balsemao resigned in December before preliminary talks on the

loan could come to fruition. The matter has been in

Portugal last year held out for spreads over Libor of a half and three-eighths of a per cent against strong resistance from international banks leading the syndicate.

were without public transpor yesterday because of a 24-hour strike by the public bus and tram system. Lisbon's tenan-cious car drivers jammed the Lisbon's tenanroads despite the hefty new price of petrol of Es 73 a litre (£1.97 a gallon) in a country with an average wage of less

passengers in the Lisbon area

Greek women granted full equality

ATHENS—Parliament passed a law yesterday granting Greek women full equality easier and replacing the ageold dowry with tax-reduced marriage settlements also available to men.

The law, which passed unanimously in the early hours, was bitterly opposed by hardline clergy in the Greek Orthodox Church.

Conservative MPs expressed reforms in the new law, claim ing it made getting divorced "too easy," but voted with the Socialist majority.

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Madam Mao given life sentence

JIANG QING, 69, widow of China's late chairman, Mao Tse-tung, will not be executed, Her death sentence has been commuted to life imprisonment, was reported in Peking last

Madam Mao, leader of the so-called "Gang of Four," was last seen two years ago when she was dragged, screaming Maoist stogans, from a Peking court after being given the death sen-tence suspended for two years to allow her time to repent.
Also sentenced to death at the time was Zhang Chunqiao, 65, the former Mayor of Shanghai. The "Gang of Four" was accused of "persecuting thousands of officials to death" during China's Cultural Revolu-

tion of the 1960s and 1970s. Xinhua, the official New China News Agency, reported that China's Supreme Court had reduced to "life imprisonment the death penalty, with a twoyear reprieve handed down two years ago on Jiang Qing and Zhang Chungloa."

Xinhua said the court had found that the "two criminals had not resisted reform in a flagrant way."

not go into detail about Madam Mao's behaviour in custody which was reported to have been less than exemplary. In August last year, Hu Yaobang, the Communist Party General Secretary, said: "Jiang Qing lives well in her prison, but persists in behaving as an ideological and political enemy

The Xinhua report of the court finding made no mention of the other two "gang" mem-bers—Wang Hongwen, 47, and Yao Wenyuan. 51, who were given life and 20 years imprisonment respectively.

The "Gang of Four" was also accused of plotting to overthrow the Government. At Jiang Oing was accused of he-

ing the ringleader in counter-Zhang Chunqiao is believed

to be a model prisoner on a labour reform farm, and Yao Wenyuan to be working as an assistant librarian in a prison.
Jiang Qing is believed to be making dolls and embroidering her name into each one so that it cannot be sold.

of Petroleum Exporting Countries (Opec) has failed to coordinate its pricing and produc-tion policies in the face of the very great threat to members' livelihood posed by a limp oil market and competition from

other producers.

They have become almost ing by other members of the philosophical about their inability to agree on the contact the Gulf proved to be lament. certed action required for their ably inadequate in one vital financial survival. Thus, delegates did not leave their Geneva meeting yesterday in a state of bewildermen, let alone issue of the correct price difference. disarray, as might have been

disarray, as might have oven referrible as expected.

Even so, some of them were left wondering how it was that closer to they so quickly lost what could be the last opportunity for Opec to adopt an effective output sharing agreement. The deal Opec was aiming for would havedefended the official price Nigeria. havedefended the official price of \$34 per barrel, now more honoured in the breach than observance.

The fact that the meeting was

convened so quickly, only five weeks after Opec's regular ministerial conference in Vienna last month, indicated not only the seriousness of the producers' predicament but also suggested that the ground had

FOR THE third time in only have made possible respect for seven months, the Organisation a ceiling of 17.5m barrels at (b/d), compared with one of 18.5m b/d set in December. That scenaric seemed almost too good to be true and, in retrospects, probably was.
In the event, communication between the oil nations before

> ferential to be set for the highquality crude — very light, non-sulphurous and geographically closer to the main West Euro-pean and U.S. markets—pro-duced by Algeria, Libya and

Almost incredibly, Mallam Yahayu Dikko, chief delegate of Nigeria and the current presi dent of Opec, complained after the meeting that those members most directly concerned had come to Geneva without knowing that price differentials were going to be discussed.

He had taken part in talks in Bahrain a week before, involving chief delegates of eight out of the 13 members and had subsequently gone to Tehran to been well prepared.

So too did the apparent the Iranian Minister of Oil, who willingness of members to agree to quotas which might ment's willingness to lower its

U.S. of having taken the initiative in the current military

build up in the North West Pacific.

The Soviet Union is believed to have about 100 SS-20 missiles

stationed in eastern Siberia already but Japan's leaders

have clearly been shocked by explicit statements from

Moscow that further missiles are being moved to the area to

counter U.S. forces stationed in

The Japanese Government

has also been angered by allegations in the Soviet press that the new cabinet of Mr Yashuhiro Nakasone plans to

construct a "triangular military alliance" embracing the U.S. and South Korea.

north of Hokkaido that are claimed by Japan.

AP adds from Tokyo: Mr Mahathir Mohamed, the Malay-

plans to patrol sea lanes near

Southeast Asia were dispelled

in talks with his counterpart

PROPOSED PRODUCTION QUOTAS

production targets.
At the regular conference in Vienna last month, when ministers had last struggled over allocation of output quotas, dif-

ance attached to differentials by Saudi Arabia and Kuwait was known to all In practice, though, all Opec economists recognise that no system of quotas is likely to work unless the selling rates set for various crudes are regu-larly tuned to market demand. The problem is a perennial one and it was only satisfactorily dealt with in the 1975-77

possible at that time was Mr Nordine Ait - Laoussine, formerly vice-president of the Algerian State oil corporation. Sonatrach, and now a respected consultant based in Geneva.

Price differential issue catches unprepared Opec off guard

BY RICHARD JOHNS IN GENEYA

He commented outside the meeting that differentials should be reviewed every quarter under a commonly accepted mechanism—which does not exist now. But he questioned the argument for widested differentials are the formal states of the second accepted mechanism—which does not exist now. But he questioned the argument for widening differentials at a time when the African crudes are commanding little or no premium on the spot market, albeit a very moribund one.

Much more important, as a pre-requisite for a co-ordinated production policy is the elimi-

sell only 650,000 b/d, what is As it was Opec went surprisingly far towards an agreement on individual quotas by settling, in principle, on an overall ceiling for the time

electricity which it requires.
Only associated gas from higher
gravity crudes is exploited in
the Kingdom now. being of no more than 17.5m b/d, with an alternative of 17m b/d. Both are more or less in line with the rates at which Sheikh Yamani gave no indi-cation as to whether his govern-would be prepared to close down production from fields producing medium and heavy varieties in contravention of policy requiring a 65: 35 ratio. But he had thrown a new joker collective output has been But any deal would probably have amounted to little more than a cosmetic compromise. It cannot be certain that one would have been formally concluded, anyway, even if there had been no dispute over differentials. Iran's determination to bring into the Opec pack. Venezuela too failed to acquiesce in a consensus giving

down Saudi output to the minimum is the major reason for lack of certainty that any formal deal could have been it an improved allocation of 1.7m b/d, as opposed to the 1.5m b/d originally contemreached. Ayatollah Khomeini's An output of 2m b/d with exports of at least 1.6m b/d is considered necessary to stave off dire financial difficulties and even a default on debts.

Kuwait apparently demanded no less than 1.2m b/d. The United Arab Emirates was clearly dissatisfied with 1.1m

nation of discounts, in the opinion of Opec experts.

Sheikh Ali Khalifa af Sabah.
Kuwaiti Minister of Oil, put it succinctly in saying: "If Kuwait is allocated 1.3m b/d, if others are giving discounts; and I can are giving discounts; and I can are giving discounts; and I can allocated 1.3m b/d, what is policy.
Sheikh Yamani did not dissent from the proposal put by Mallam Dikko that Saudi Arabia should be limited to 4.5m-4.7m b/d.

Dubai, part of the UAL, has been flagrantly discounting at prices below \$30 for a crude equivalent to Arabian Light—an anomaly which has generally gone unnoticed.

4.5m.4.7m b/d.

He merely said, with a reported touch of sarcasm, that the volume would have to be all Arabian Light if Saudi Arabia was to be provided with all the desalinated water and opec forum with Conservative Arab producers.

Without resolution of that

Without resolution of that political conflict or an improbable decision by Iran to insulate able decision by irru by insulate Opec and oil from its ideological zeal, it is difficult to see the \$34 per barrel reference price being maintained indefinitely, regardless of what the UK, now pivotal in the world oil scene does about its price. The suspicion lurked in Geneva, meanwhile, that Saudi Arabia with an eye on ensuring the world's future dependency on it as a supplier - might be seeking to control a fall in prices to administer a "shock therapy" to recalcitrant Opec

therapy" to recalcitrant Opec members and to assert its predominance over them. The Saudis would prefer that another producer should take the initiative in cutting prices, however, so that the Kingdom can be seen to be standing by its commitment to holding the

Tokyo protests over Soviet missile plan in East Siberia

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

the Soviet Union yesterday Far East. The Soviet ambas-against Soviet plans to deploy sador accused Japan and the nuclear missiles in Eastern Siberia. The protest, orally delivered by a senior Japanese foreign ministry official during a tense 70-minute meeting with the Soviet ambassador, also rebutted recent Soviet rebutted recent Soviet criticisms of Japanese foreign

voked by two statements made by Soviet leaders last week about the planned transfer to Siberia of SS-20 missiles to "counter" the U.S. military "counter" the U.S. military build-up in the North West Pacific. The deployment plan was first mentioned in a speech made in West Germany by Mr Andrei Gromyko, the Soviet Foreign Minister.

Shortly afterwards the West Germany Parks oversity reports.

German Press carried reports of a meeting between Herr Hans Jochen Vogel, the candirevolutionary activities.

Chinese leaders almost certainly made the decision not to execute Madam Mao at the time of the "Gong of Four trial and topic covered in yes-tendar's meeting was the Russian military buildup in the German Social Democrat Party, four islands immediately to the of the "Gang of Four' trial, even and Mr Yuri Andropov, the though she challenged the Soviet leader, in which very court to sentence her to death. Mr Andropov was said to have to be gravely ill with cancer alluded specifically to the sian Prime Minister yesterday of the throat. Wang Hongwen stationing of U.S. F-16 aircraft said his concern over Japan's at Misawa in North Eastern Japan as the reason for the Soviet decision.

Soviet decision. In talks with his counterpart During yesterday's meeting Mr Yasuhiro Nakasone. He Japan expressed "deep concern" about the transfer of the nations will not form a mill-SS-20s and warned the Soviet tary pact to defend regional Government against "unneces- waters.

production falls 3.9% By Kenneth Gooding, Motor Industry Corre

JAPANESE VEHICLE production fell 3.9 per cent in 1982—the first drop in output for eight years.

Japan's vehicle

According to the Japanese Automobile Manufacturers Association (JAMA), output fell from the record 11.18m in 1981 to 10.74m.

JAMA attributed the decline to the industry's export performance being adversely affected by "voluntary " restraints on car ship-ments to several major

In particular, the Japanese agreed to hold shipments to the U.S., their hest car expert market, to ne more than 1.68m last year, representing a 10 per cent decline on the 1981 level.

Total vehicle exports from Japan are provisionally estimated to have fallen 7.6 per cent from 6.95m to 5.59m last year.

The 1982 production com-In particular, the Japane

The 1982 production com prised 6.89m cars, down 1.3 per cent from the 1981 level; 3.78m commercial vehicle down 7.8 per cent, and 67,000 buses, down 34.9 per cent. In 1981 it slipped from just over 7m to 6.97m, but the that set-back by producing and selling more commercial However, last year exports

of pick-up trucks to the U.S. were severely hit because the anufacturers intro-

Reagan set for Mideast talks

BY CHARLES RICHARDS IN CAIRO

Reagan almost exactly a year a sovereign country.

after his last visit. Since then, the fears voiced by Mr talexander Haig, the then U.S. Secretary of State, that when it recovered Sinai under the Camp David agreement Egypt the state of the country.

The announcement on September 1 of Mr Reagan's Miderate peace proposals helped restore Egypt's trust in the U.S. Egypt, which mounted a diplomatic offensive over the Camp David agreement Egypt would throw its lot in with the Arabs have proved unfounded. But a crisis of confidence in the U.S.-Egyptian relationship did arise when Israel invaded Lebanon. Egypt not only accused Israel of sabotaging the peace process but charged the U.S. with collusion or at least giving its tacit support to the DUS, with collusion or at least giving its tacit support to the invasion.

The recent Congressional moving.

The recent Congressional decision to increase military aid Egypt also believes that the From Washington, Mr to Israel, by doubling the continued presence of Israeli Mubarak goes to New York, then amount of foreign credits, has forces in Lebanon, and the Toronto, London and Paris.

PRESIDENT Hosni Mubar's of Egyptians, who see it failure of the U.S. to put presently flies to Washington today as in effect condoning Israel's sure on Israel to withdraw, are for talks with President Ronald Reagan almost exactly a year a sovereign country.

Egypt, which mounted a diplomatic offensive over the summer to try to link the evacuation of Palestinian fighters from Beirut to a wider solution of the Palestinian issue, claims some credit for spurring President Reagan into making his initiative.

OECD warning for Australia

Mr Mubarak will also be pressing the U.S. to take a firmer line with Israel on its policy of building more Jewish settlements in the occupied West Bank and Gaza. Egypt recognises that in the negotiations on the future of Lebanon, it is merely an interested bystander, and that its role in the Reagan proposals is undefined.

But it would regard the coming to the negotiating table of
King Hussein of Jordan and a
Palestinian delegation as
vindication of its peace nolicy
starting with Camp David,
From Washington Mr.

U.S.-Angola meeting on Namibia By Quentin Peel

RENEWED TALKS between U.S. and Angolan officials on a Namibian settlement and the related issue of the withdrawal of Cuban troops from Angola were due to begin in Luanda yesterday, according to Western But they discounted reports

of an imminent ceasefire agree ment between South Africa and Angola in the south of the country.

The U.S. mission is the first such formal contact since last September, and is intended to pave the way for more substanting at the later to be understanting and the later t

tive talks later, it is understood.

In South Africa, Mr Pik
Botha, the Foreign Minister,
confirmed that negotiations were in progress between his country and Angola on a possible ceasefire on the Namibian border,

Nigerian phone

and telephone links are likely to be severely restricted for an unknown period following the fire in the Lagos headquarters of the Nigerian External Telecommunications (NET) cor-poration, Quentin Peel reports. An official for Ericsson, the Swedish manufacturer of the international telephone ex-change, said that the telex ex-change was said to be out of service and badly damaged, The fire therefore appears to leave Nigeria with cable and radio links to neighbouring

Co-operation and Development ence of the recent upsurge gives this warning in its latest suggests that pressures were economic survey of the Austradormant rather than modifiedeconomic survey of the Austra-

risk of rekindling inflationary local economy.

pressures and should only be a "Although some reduction in temporary policy initiative. The real wages . . . was obtained Organisation for Economic in the period 1975-1981, experilian economy.

BY OUR FOREIGN STAFF

lia's efforts to introduce the Inflationary pressures may conditions necessary for pro-ease during 1983 "in the ducing steady, non-inflationary, absence of firm anti-inflationary

field. Bankers Trust, Citicorp, Societe Generale and Banque Nationale de Paris were appointed lead managers for a \$1bn loan earlier this year. But

negotiations are now reportedly suspended because of Phillips's

"inability or unwillingness" to provide sufficient information to evaluate the field's potential,

Relations between Phillips on

the one side and the Govern-

ment and Petroci on the other are said to be "less than perfect." Phillips is reportedly concerned about non-payment of VAT refunds and Petroci's share of costs which together total some \$50m. However total some \$50m. However

total some \$50m. However surces close to Phillips claim there is "no conflict" and that

The sources also deny that

Phillips has threatened to halt exploration in mid-1983. There

is a pause while a new extrair survey and production experi-ence from the Espoir field is

evaluated, the sources explain.
Exploration in the Ivery
Coast has slowed markedly in
1982 with the number of rigs

reduced from five to two. The

problems are being resolved.

informed sources say.

Australia runs a substantial are still deeply rooted in the face as many major imbalances risk of rekindling inflationary local economy.

Wage inflationary pressures
The economy in 1983 does not face as many major imbalances as in 1975-76 but the level of

and that the trade-off between In a gloomy assessment, the faster growth and wage inflation OECD concludes that Austrahas altered very little."

self-sustaining growth over the policies, but they are likely to medium term have only been a return with renewed vigour if

oil service companies which flocked to Abidian following the discovery of Espoir. Now they are slimming staff and lowering life styles so as to

hang on until a ploration picks up, possibly towards the end of

1983, according to industry

started by Esso in 1970 when

France's Societe Africaine de

Petrole abandoned the Ivory

Coast after drilling ten dry on-

shore wells. Petroci also drilled three dry onshore wells in the 1970s. Esso discovered the Belier field in 1974 in 60 metres of water 28 kms off the former capital Grand Bassam.

Production started in August 1980 but hopes of a major field

Esso also has three explora-

tion permits stretching east-wards from Abidjan to the

Ghanaian border. Sheli (21, 25

per cent) and Petroci (15 per cent) are partners in the consortium with Esso (63,75 per cent).

Following the discovery of the

have long since evaporated.

exploration was

Offshore

unemployment is now much higher—approaching 9 per cent may act as a greater constraint

case in recent years. The sharp slow-down in the growth of the Australian economy during 1982 is forecast to give way to a recovery in demand and output by late 1983, although not to the peak rates of growth experienced in links damaged Nigeria's international telex

countries, but little else to carry international communications international

ENERGY REVIEW

Oil: the Ivory Coast's 'secret' sector

By Peter Blackburn in Abidjan

A RECENT offshore oil dis-covery by Phillips Petroleum has raised the prospects of the Ivory Coast's flagging oil industry. It is being described in some oil industry circles as potentially the biggest so far as well as the most important west of Nigeria."

The discovery called the B1-5X, is located about 60 miles

south west of Abidian and eight miles south-east of Grand Lahou. The well is said to have tested 6,000 barrels a day of good quality crude oil. Within the industry it is being said that in commercial operation the well could flow at nearly 10,000

However, neither Phillips nor the Ivoirian Government will comment on the reported dis-covery. Industry sources add that several confirmation wells need to be drilled to determine the size of the field. They are mindful that the Espoir offshore oilfield, discovered by Phillips in 1979, has failed to live up to carly expectations. Observers say that because of

the present soft oil market. Phillips may be in no hurry to develop the field which is located in 300 feet of water. It has reportedly completed its drilling programme to 1985 and. given relations with the Ivoirian Government strained by disputes over tax refunds and sharing of exploration and development costs, it may be reluctant to press ahead with development. The Ivory Coast, with a serious payments problem, is anxious to build up oil

Although the Espoir field does not appear to offer hopes of a tion and revenue difficult. Outhydroelectric scheme is de-tonanza, it should enable the put this year is conservatively signed to meet electricity West African country of 8m forecast to be 1.5m tonnes demand until the end of the

porter by 1985. President Felix Houphouet-Boigni is probably not dis-

pleased by the pessimistic forecasts of the country's oil reserves. Ever since Esso's offshore "Beller" discovery in 1974 he has down-played the importance of oil. The President is determined that agriculture should continue to provide the basis for economic growth. "The President wants to keep the farmers feet on the

ground and prevent them plunging out of their depth into oily waters," an observer remarked. Above all he is anxious to avoid following Nigeria's example where the discovery of sell has led to the ground of a oil has led to the growth of a dangerously lop-sided economy The Government has there-fore shrouded the oil sector in secrecy. The country's many thousands of cocoa and coffee farmers scarcely know that oil

While discouraging publicity, the Government keeps a clo watch on the development of the oil industry.

While the Ministry of Mines has overall responsibility, implementation of oil policy is delegated to the state-owned Societe Nationale d'Operations Petrolieres (Petroci). It was created in 1975 to join in joint yentures with foreign oil comventures with foreign oil com-panies in oil exploration and development. About one-third of Petroci's senior staff are

expatriates. The combination of official secrecy and the uncertainty over the size of oil reserves makes forecasts of oil produc-

nnes last year. tion is forecast to double to The Belier field south east 4.6m tonnes of oil equivalent of Abidjan off Grand Bassem, which started production in August 1980, is producing about

August 1980, is producing about 10,000 b/d. The production platform is being modified to introduce gas injection techniques to allow output to stay at the present level for about another three years. But output is expected to drop by about two-thirds by 1988.

The Espoir field south west of Abidjan off Jaqueville is using temporary production facilities designed to last until 1985. The objective is not only to provide the Covernment with badly needed revenue but also to give a clearer indica-

also to give a clearer indica-tion of the field's potential be-fore heavier investment is made. Five production wells have been drilled and connected have been drilled and connected to a jack-up rig modified into a production platform. The high-grade light oil is piped into a nearby tanker but apparently no long-term decision has yet been reached on whether to export it or ship it to Abidjan's revamped Vridi refinery.

Nigerian standards they are most significant for a country with only a tenth of the population. Until 1980 oil was wholly imported in the Ivory Coast and constituted over 50 per cent of total energy con-sumption. Petroleum consumption actually fell in 1980. This oil thermal power production. While the planned Soubre hydroelectric scheme is de-

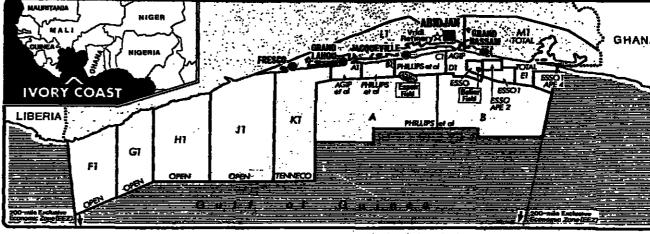
against an estimated 1.2m 1980s, overall energy consumptonnes last year. during the decade.

The start-up of production at the Belier field in 1980 resulted in a 500,000 tonnes drop in

Government uncertainty over of the control of the its stake in the consortium to 60 per cent from 10 per cent. Petroci has still not made up its mind.

One reason for the delay is uncertainty over the size of the field. Subsequent drilling has shown that the field is fragmented. This not only reduces the potential reserves but in-creases development costs. Second, technical problems associated with drilling in deep water on a steeply sloping ocean bed have also swelled invest-ment.

at over \$500,000 each day and an early development and production programme costing an estimated on to the end of 1984, the Abidjan Government wants to be certain of the longterm benefits. At the same time the country is heavily in debt: public external debt exceeds \$4bn, and debt service absorbs reflected a major expansion of \$8 per cent of export receipts. hydroelectric capacity which reduced the demand for fuel last summer with a \$101.5m loan to help Petroci pay its share of costs. The loan was also intended to encourage commercial banks to finance development of the Espoir



political stability, reasonable power station, modified to burn contract terms and working con-ditions, have scrambled for ex-ditions, have scrambled for exgas instead of fuel oil.

One major investment about to be completed is the expansion of Abidjan's Vridi oil refinery. Capacity is being doubled to 4m tonnes a year and the range of products broadened by the installation of apgrading plant—a hydrocracker and hydroskimmer. Given the surplus world refinery capacity and the effect of heavy short- and mediumterm commercial project financing on the country's external debt, critics have questioned the scheme's economic justification. cation.

both expensive and technically challenging. challenging.

While recent drilling has locked Upper Volta and Mali yielded disappointing oil shows, and should, it is hoped, meet there are reports of substantial demand until the end of the gas finds. There were unconfirmed reports early in 1982 of by the Societe Ivoirienne de a major gas discovery—the "Elephant" field—on Phillips's a 42 per cent interest. Other A1 and S1 blocks west of shar-voiders are the Government of Irpart Volta and seven Espoir. The wells have however ment of Upper Volta and seven been plugged as the Government of Upper Volta and seven international oil companies. ment has no plans at present Shuld economic growth

to exploit commercially the gas. Observers say one possi-bility would be to pipe the gas to Abidjan's Vridi thermal Espoir field, foreign oil com-panies attracted by the country's

ploration permits. Four new permits have been awarded and competition is reported to be intense for a fifth block— the J1—situated offshore and

The most recent permit-awarded in June 1982 to the U.S.

Tenneco group is for the adjoining 5,000 sq km KI block 200 kms west of Abidjan off the

town of Fresco. Exploratory drilling is not scheduled to start until the second half of 1983. Located in deep water it will be

SW of Abidian.

Shuld economic growth recover in the second half of the 1980s, the Ivory Coast would be well placed to satisfy its

مكذا من المدحل

PRESIDENT Ronald Reagan's popularity, and his image as a leader, have slipped to new lows in recent weeks, according to opinion polls published yes-terday on the eve of his second State of the Union address. The two polls — one taken by the New York Times and

oy the New York Times and CBS news, the other by the Washington Post and ABC News — show Mr Reagan's popularity rating hovering just above 40 per cent, virtually the same as Mr Jimmy Carter's rating half-way through his presidency.

presidency.

The polls showed mounting resistance to the key Reagan policies of increasing the military spending and reducing social programmes. For the first time. a majority (54 per the first time. a majority (54 per the first time.) cent) told the Washington Post-ABC poll that Mr Reagan was going too far in raising

efence spending.
In the New York Times-CBS poll, six out of 10 Americans said they were willing to forgo the last 10 per cent instalment in Mr Reagan's three-year taxcutting programme, due on July 1, to help reduce budget deficits. Four out of five people told the Washington Post ABC ers that tax cuts had so far made little or no difference to the amount of tax they actually paid, and a majority said infla-tion was more of a problem than a year ago, despite the Adminis-tration's unquestionable success in bringing the inflation rate

Only four out of 10 said they were "very confident" or "fairly confident" that the Reagan economic programme would improve the economy, while 53 per cent said that they were "not very confident" or "not confident at all "—a sharp that they was all the sharp that they were "not confident at all "—a sharp that they was the sharp that the sharp tha from 43 per cent in

The New York Times CBS poll showed that only 53 per cent regarded Mr Reagan as a strong leader, down from 78 per cent at the start of his presi-

Washington Post ABC poll, however, suggested that most Americans still thought he strong enough to push his set proposals through

The poll also showed as much popular discontent with the Democrats as with Mr Reagan and his Republicans. Some 60 per cent said the Democrats spent too much time criticising the Republicans instead of producing their own proposals, and a majority blamed the Democrats as much as Mr Reagan for the high level of unemployment. Asked if he was concerned about the polls yesterday, Mr Reagan said that he did not really worry about them, "I don't think those people voted

for me anyway," he said. But the Washington Post-ABC poll showed that approval of his Presidency among Republicans had declined to 74 per cent, from 85 per cent in October.

Quebec teachers to strike

an illegal strike in Quebec A week of intense negotiation yesterday to protest against failed to head off the threatened

The threatened stoppage, which could involve hospital which could involve hospital had their wages cut by up to workers, civil servants and 20 per cent for three months ferry operators, represents the to save the Government some greatest challenge to the C\$400m. In the spring, wages government of Premier Rene return to their June, 1982 levels greatest challenge to the government of Premier Rene Levesque since it was first elected in 1976, with broad

the public sector.

If a majority of local unions approve, more than 200,600 public sector workers are expected to be on strike within a week.

The discrete factor of the threatened facing a C\$3.25bn (£1.7bn) deficit this year, said it had no more money but offered a job-creation programme with funds saved by the wage reductions.

Public sector workers have but will not reach end 1982 levels till 1985.

N-plant accident accord

Utilities, the operator of the Three Mile Island nuclear power plant in Pennsylvania, has reached a \$37m (£24m) outof-court settlement with the because the utility builder of the plant over the plant improperly. 1979 accident which shut it . The companies

The accident, which forced the evacuation of tens of thousands of people after radioactive gases escaped, was the worst in the history of commer-

cial nuclear power.
During a three-month trial the utility tried to show that Reuter

the manufacturer was negligent in not providing vital safety Babcock and Wilcox, main tained the accident was caused because the utility operated the

settle out of court, saying "that neither party has established that the other was the cause of the accident and that it would be counter-productive to incur the substantial costs of further litigation in an effort to resolve

Argentina hopes for further \$2bn loan

some \$2bn (£1.3bn) in additional funds from external sources as a result of Wednesday's approval by the IMF of a \$2bn aid nackage.

Central bank officials said terday the IMF agreement had opened up "good per-spectives" for an early signature on a five-year term oan of \$1.5bn

ated with the same main creditor banks which lead managed a \$1.1bn bridging loan signed on December 31, according to bank officials in Argentin

Argentina is also expecting to sign a \$500m short-term bridging credit with the Bank of International Settlements in Basle soon. The eredit, originally suggested at \$750m, has been under negotiation for several months. The Bank of England will not participate

in the operation. According to the Argentine central bank, talks are also at an advanced stage on the ar an advanced stage on the renegotiation of between \$5.5bn and \$8bn of short-term debt which falls due this year.

Considerable pressure is being put on U.S. banks by the Federal Reserve to reach an early agreement. There be further high-level talks with international banks when Sr Jorge Webbe, the Argentine Economy Minister, files to Washington on February 11 to attend the IMF interim committee

The IMF credit formed part of an international aid package to help Argentina overcome its debt crisis.

There is now some com ion over official estimates of the debt. The central bank yesterday contradicted the Economy Ministry by insisting that the size of the foreign debt was \$39bn and not \$43bn as mentioned in some reports.

With the bulk of Argentina's politicians on summer holiday, public reaction to the IMF agree-Yesterday, Sr Antonio afireio, a leading Peronist

official, claimed the Opposi-tion had not been informed of the details of the IMF pack-age and could only expect the Hhard-line leaders of the

tion, the General Confedera-

Argentina (UIA), the main employers' federation, said it was seeking a meeting with President Reynaldo Bignone to express its concern with the prospect of rising interest

rates.

The UIA's apprehension has been stirred by unofficial estimates which show the Government is off target in its

How a businessman survives civil war

BY WILLIAM CHISLETT, RECENTLY IN SAN SALVADOR

POWER CUTS, kidnappings, an acute shortage of raw materials in estimated 40,000 people dead.

predominantly predominanty agricultural green down. Gross domestic product, currently about \$3.5bn (£2.3bn) has declined some 25 per cent in real terms since the conflict

Many businessmen, particu-larly members of the immensely so-called 14 families who ran the economy, have fled to the U.S. fearing for their lives. And the UK closed its embassy there after two British ankers from Lloyds were kidnapped in 1979.

Dr Giannetto Paggi, the managing director of Industrias (Unisol), the joint between Salvadorean renture interests and the Anglo-Dutch company Unilever, is a notable Not only has he tayed in El Salvador to run the largest foreign manufacturing concern in the country, but he also claims to have escaped

A stocky, good-humoured man of 62, who came to El and a dire scarcity of foreign Salvador from his native Italy exchange to pay for imports are 34 years ago, he travels to the common fare of business- work every day in a bullet-proof men in El Salvador, where a station wagon. There are also three-year war between the well armed guards at the armed forces and guerrillas has factory in El Salvador's main shattered the economy and left industrial zone. "Security is moustrial zone. "Security is the only growth industry we have," he comments wryly.

Dr Paggi can rattle off a list of college of col

of colleagues who have gone into exile in the U.S., been killed or kidnapped. Danger is never far away. Last week, for instance, rebels raided a nearby shoe factory and after a shoot-out with troops drove off with Unisol is the largest producer of edible oils and fats, mar-

garine, soap, toothpaste, sham-poo, detergents and powdered soups in El Salvador and the company also exports to Central America. The 50-50 joint venture was established in 1962 and today employs 1,150 people. Its main problem is to obtain supplies of cotton seed, the raw material of its cooking oils. Until 1978, the company obtained 80 per cent of its needs in El Salvador, but since the war began cotton production, which is largely concentrated in the east of the country where fighting is intense, has fallen

Civil strife has had a disastrous effect on the production of El Salvador's major commodities, including coffee, sugar and

cotton, which account for 80 per cent of its exports. Prices for these commodities have also plunged on world markets

Indeed, civil strife has had a disastrous effect on production of all El Salvador's major commodities, including coffee and sugar as well as cotton, which between them account for exports. Prices for these commodities have also plummeted on world markets.

As a consequence of this decline, Unisol has to import cent of its needs from the U.S. Obtaining the remain-Salvador is a precarious business are a favourite target for the guerrillas. They have destroyed a quarter of the 2,827 buses Cooking oil is a basic food which used to operate in necessity in El Salvador and

I Salvador three years ago. therefore politically sensitive.
The burden of imports this as imposed on Unisol, however, as not unduly strained the hundred thousand refugees in El Salvador three years ago. has not unduly strained the company, according to Dr Paggi. This is because part of the massive U.S. programme of El Salvador — an estimated \$237m this year — is to make dollars available for essential private sector imports.

Dr Paggi said that thanks to U.S. aid, his company was able to purchase dollars from the Central Bank at the official rate of 2.50 colones to the dollar to pay for the cotton seed and other raw materials which it needs from the U.S. That compares with an unofficial rate of 4 colones to the dollar. But the company has been unable to repatriate any money for

vo years. Unisol's practically unhindered supply of cotton lower prices than in El Salvador has meant the price of food oils has remained unchanged in El Salvador since 1979. despite high inflation. Domestically grown cotton is more expensive because guaranteed minimum prices have been raised by the Government in an effort to stimulate lagging production.

makeshift camps, fry their food with oil.

Apart from two incidents, Unisol's labour relations have been peaceful. In April 1980, when the extreme left was trying to exert influence on the shop floor, Unisol's works manager was locked in his office for six days while collective bargaining took place.

Dr Paggi spent six days speaking to him by internal

ing to him by internal telephone. In 1981 police were called in to evict two workers. Dr Paggi says that, as far as he knows, only one of his employees has

joined the anti-Government guerrillas. Unisol looks after its workers

well and by cutting down on teraporary personnel, has been able to maintain the size of its workforce. Its conditions include an average monthly salary of 1,300 colones (£337), a company shop where basic foods are reportedly sold at 15 per cent less than in supermarkets These are generous in a society where 40 per cent of the almost 1m labour force does not have a permanent job and probably most of the 5m population live

Brazil plans to curb inflation-linked salary increases

MILLIONS of Brazilians learned inflation index back over the yesterday that they would be 100 per cent level for the first significantly worse off in future time since October 1981. following the Government's After a lengthy internal esterday that they would be five and 20 per cent in the auto-compromise formula was matic pay rises granted twice a approved by President Joao year in line with inflation.

The long-awaited decision to alter the salary legislation

mnouncement of across-the battle over the extent of the coard reductions of between cuts to be made in salaries, a Figueiredo on Monday

Through a Presidential decree, at became law immecoincides with a fresh surge in diately and will apply to salary prices during January. The rise adjustments falling due from

The decree still has to be if the changes went through, registered employees earning criticism,

Changes to the country's defended the reduction in real inflationary salary policy were earnings for the lowest paid the IMF as the price for its measure to stimulate employ-assistance, which will total some ment. \$6bn (£3.9bn) in loans over the next three years.

Under the formula finally agreed by the Government, and 20 per cent are being Trade union leaders had salary adjustments will continue

category

approved by Congress when it and first reactions from the milimore than the official minimum reassembles in March. There it tant metal workers of Sao is currently about \$1,050 a year. However, the Government However, the viously granted on earnings of affecting the bulk of Brazilians

Reductions between 5 per cent

applied to middle and upper threatened widespread disorder to be made every six months to middle income earners.

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WORLD TRADE NEWS

Spain to open credit line to Egypt

JANCO EXTERIOR, Spain's majority state-owned bank, the main channel for export finance in the country, will open on Friday a \$40m huyer export credit line to Cairo's Hisr Exterior Bank to finance the import of Spanish indus-irial equipment to Egypt.

The move emphasises grow-ing Spanish interest in Egypt, which last summer awarded a 51hn military order to Spain and became, overnight, Spain's third most important trading partner in the Arab world, following Algeria and Saudi Arabia.

Sr Jose Fabrega, deputy chairman of the Misr Exterior, a joint banking venture created in 1981 by Exterior and Egypt's Banque Misr, said yesterday that the 1 per cent soft credit over three, five and seven years was also aimed to promote Spanish assembled engineer-ing projects and training programmes in Egypt.

Last July's deal with Egypt, the biggest military export order ever clinched by Spain, involved the purchase of two Corvettes and six patrol hoats from the state-controlled naval shipyard Bazan and 3,000 military trucks and 600 amphibious armoured personnel carriers from the staterun commercial vehicle pro-ducer Enasa.

The Spanish Government hopes that orders may be won for a further two Corvettes. President Hesni Mubarak is expected to pay a state visit to Spain this year which will highlight the new trade lluks between the two countries.

France seals Saudi deals

By David Marsh in Paris

TWO FRENCH construction companies, Dumez and Societe Auxiliare d'Entre-prise, have signed contracts totalling over \$500m for building work for the Saudi Arabian National Guard.

The Dumex contract, worth around \$400m, covers the pro-vision of additional facilities for a housing complex the group has already built in Saudi Arabia. Societe Auxiliare will carry out an order worth about \$110m to construct buildings for the National Guard in Jeddah.

Saudi Arabia was the fourth most important foreign goods orders last year, accordthe Foreign Trade Ministry.

Total orders received by French companies in this sector—a traditional strong prop for the balance of payments—rose slightly last year to FFr 95bn (£8.6bn) from FFr 91bn in 1981.

Nigeria and Algeria were the most important clients with orders worth FFr 13.5bn and FFr 12.4bn respectively.

Southern African investment spotlighted

MAJOR opportunities for trade foreign exchange shortages in and investment in southern all the countries concerned. tomorrow at a two-day meeting rep of the Southern African to Development Co-ordination Con-ference (SADCC) in Maseru,

Lesotho.

Delegates from over 30 governments and 18 international agencies will be studying a three - volume appraisal* of industrial opportunities in the region which, if implemented, represent an investment of \$800m, and a study of agricultural projects. The nine member states of SADCC are hoping for substantial aid finance for the schemes, and interest from private investors.

Britain will be represented by

private investors.

Britain will be represented by Mr Timothy Raison, Minister for Overseas Development.

The conference will bring currently under way will lead together a wide range of governments, with most Western countries present as well as China, Japan, East Germany, Botswana, Lesotho, Malawi, the Soviet Union, Saudi Arabia as well as the World Bank, UN coina, Japan, East Germany, Botswana, Lesotho, Malawi, the Soviet Union, Saudi Arabia as well as the World Bank, UN Tanzania, Zambia and Zimbabwe agencies, the Opec fund, and the Africa Development Bank.

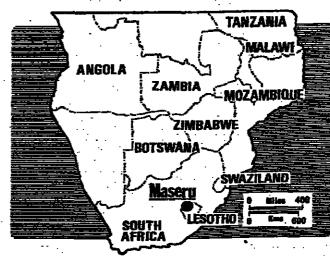
Although pledges of aid will be sought them. Although pledges of aid will transport links with South be sought they are expected to Africa. The emphasis so far has been the sought they are expected to Arica.

Arical proposals which need study. Industries covered include a notional figure. The region is in the transport sector, where cement, fertiliser, pulp and in the grip of a serious recession and donors are at, or near, bubilitating Mozambique rail tractors and farm implements.

the limits of their aid budget. Private investors are reluct-

Nevertheless, the appraisal represents an invaluable guide to the area's industrial priorities and will provide the basis for government planning. The volumes analyse the size of the market, the existing capacity, and the prospects for

ant to commit themselves given ever, the emphasis will be Botswana which would cost a combination of political ten- on industrial co-operation. \$100,000 to a \$160m ammonium sions in the area and economic Delegates will also study re- nitrate and calcium nitrate difficulties, marked by severe ports on progress in transport, plant in Malawi.



food strategy, and energy.
The three industry volumes,
which run to several hundred pages, set out 52 projects which planners believe could be implemented, and a further 33 proposals which need study.

ways and ports. The scale varies from a At this week's meeting, how-button-from-horn factory in ever, the emphasis will be Botswana which would cost

But what all projects have in common is the attempt to provide for the region's provide for the region's minimum needs in food, clothing, housing, health, water supply, power, transport and education.

Underpinning the industrial

ing and seek two forms of assistance. The documents call for contributions in the fields Technology transfer, project financing. lines of credit, capital goods, training or project personnel, joint ventures and marketing arrangements," and towards the cost of feasibility studies.

Terms will vary from country Terms will vary from Country to country, however. Membership ranges from the avowedly Markist states of Angola and Mozambique which negotiate foreign investment on a case by case basis, to broadly capitalist Botswana which offers a wide range of investment incentives and does not usually demand that government take a majority share in the equity.

SADCC itself, which is establishing its secretariat in Gaberone, Botswana, may be able to guide interested businessmen through the range of investment conditions.

But there is a more serious difficulty. SADCC members—two of whom (Tanzania and Botswana) have falled to sign the preferential trade agree-ment for Africa — have yet to begin the task of drawing up Underpinning the industrial tariff and customs regulations strategy is the belief that a for the group. Some form of project which would not be agreement will be essential if viable within the limited the principle that one plant or market of a single member industry should serve the might be realistic within the region is to be followed through.

SADCC community.

* Further information from
Ministers will put this case the SADCC liaison committee,
to donors attending the meet22 Coleman Fields, London N1.

U.S. Eximbank offers India credits worth \$1.5bn partners over trade

Mr Draper said the Eximbank

had offered India's oil and natural gas commission \$600m as a "preliminary commitment"

for dev. opment of the Bombay High offshore field. This was for

drilling equipment.

The domestic Indian Airlines had been given a similar commitment for the purchase of five new Boeing 757s and Douglas

"Exim is wide open. We look forward to India being the

A Japanese consortium is widely expected to win, later

this year, the contract for the construction of the U.S. \$200m

headquarters complex of Dr Mahathir's ruling United Malays National Organisation.

The 600 MW power station to be financed by the yen loan will

be built at Port Klang and will be ready by 1986. It will be

chase of platforms, rigs and

THE U.S. Export-Import Bank joint ventures, co-financing with has offered India credits worth the World Bank and transfer of \$1.5bn in an attempt to improve technology from the U.S. Several U.S. sales to India. The credits areas have been discussed, could rise to \$4bn in subsequent notably India's needs in energy could rise to \$4bn in subsequent

This has been indicated by Mr William Draper, the bank chair-man, in talks with officials and businessmen, during which he said that the U.S. had discovered India for the first time "as a sleeping giant." Exim Bank lendings a few years ago averaged \$400m annually but fell to \$195m last year. Mr Draper has indicated

the bank wants to increase its lending to India at the current 10 per cent annual interest rates it charges.

Eximbank loans are being even the \$3.5bn borrowings by offered to Indian companies for South Korea," he said.

Malaysia to finance a power

The exceptionally large loan,

made to mark the current visit of Dr Mahathir Mohammed, the

Malaysian Prime Minister, to Japan, reflects Japan's high regard for the Premier, whose Government is urging Malay-

sians to emulate the economic

Under Dr Mahathir's "Look

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BY WONG SULONG IN KUALA LUMPUR

Malaysian power plant

THE JAPANESE Government East" policy, Japanese and announced yesterday a special South Korean concerns are winning most of the big building contracts in Malaysia.

Romanian plea to Comecon

BY LESLE COLITT IN BERLIN AND DAYID BUCHAN IN LONDON

Comecon partners for better trading arrangements in energy trade credits, in a move to bolster its flagging economy. President Nicolae Ceausescu said in a recent interview that at the forthcoming Comecon summit meeting—for which no date has yet been set—"new steps have to be taken in order

solve certain problems regarding raw materials, energy, specialisation and international co-operation."

Romania imports oil to feed its big petrochemical sector, but has so far not benefited from

Comecon parmers.

the subsidised price at which Soviet oil is sold to other

Mr Vasile Pungan, his Foreign Trade Minister, to Bonn last and raw materials and to West week for talks about trade Germany for resumption of credit.

Last March, West Germany stopped issuing government-backed guarantees through the Hermes export credit agency to cover Romanian purchase of West German goods, after Romania failed to pay interest on previous credit. A complicat-ing factor was recent Romanian restrictions on the emigration of ethnic Germans.

Trade issues are expected to dominate the forthcoming Comecon summit, at which calls for greater commercial integration in the eastern bloc are

Third World takes bigger export share By Bril Khindaria in Geneva

DEVELOPING countries were the West's most dynamic trading partners between 1973 and 1981, buying about one-third of the increase in Western exports

The Third World's share of the increase in the third world's share of the thir

increase in European Community exports between those years rose from 11 per cent to 24 per cent, from 21 to 36 per cent of U.S. exports and from 36 to 45 per cent of Japanese exports, according to a report by the UN Conference on Trade and Development

et Western nations placed more than 20,000 non-tariff barriers as well as a wide range of import tariffs against Third World exports,

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Water strike worsens as settlement talks collapse

PROSPECTS of a quick settlement to Britain's first all-out national wa- Civil Contingencies Unit, based in ter strike suffered a severe setback yesterday when pay negotiations between unions and employers col-

The failure of the talks came as: Water employers reported that about 6,000 properties were without mains supplies, with many minor pipe bursts recorded.

Advice to boil water for drinking

now affects more than 4m people in Manchester, the south-west, parts of Wales and Northern Ireland, and

 Sewage is being pumped into rivers and the sea without the normai level of proces The use of standpipes in the

street and emergency water carri-ers continued to be extended. Water authorities are building up their campaign for economy in us-ing water in what they are now calling the present "emergency."

• Employers' leaders warned of a further "deterioration" in supplies

breakdown of talks. Government continger ners acknowledged that if sewage leeds back into the clean water supply system during the water strike affected consumers may "temporar-ily" have to evacuate their homes.

as the strike went on after the

Planners in the Government's the Cabinet Office, accept that sewage could feed back into water pipes in a few areas if pump failures occur, if there is heavy rain causing overspill, or if sewers become blocked.

Officials of the Advisory, Conciliation and Arbitration Service (Acas) will be in touch today with union leaders of the industry's 29,000 manual workers, and with the employers the National water

But no further negotiations are planned between the two sides following the unions' firm rejection yesterday of a pay offer of 7.3 per cent over 16 months. This was based on the report of Mr Ian Buchanan, an Acas-appointed media-

The breakdown of talks came after four days of intensive negotiations which left the two sides as far

Union officials are not even due to meet again until Saturday, when they will consider the results of a ttly-mounted membership sultation exercise, which will begin

Members will be asked through cept or reject the offer.

solid, with near-total support from the manual workers.

Six hundred water workers in the National Union of Public Employees to strike from midnight tonorrow, without waiting for the result of a pay ballot due today of the other workers involved. The employers are stressing the

increase in earnings which, they claim, will flow from the offer Buchanan-based increases are no better than the employers' previous offer of 5.9 per cent over 12 months. Acas is once again faced with the difficult task of coaxing the two sides together. Under the terms of collansed talks reached last week with Acas, there is provision for arever, that in accepting the Buchan-an report they now had no wish to

Negotiations between water unions and the employers have concentrated on water workers' relative pay – in particular, the unions' for water workers' earnings to be in line with the upper quar tile," or top 25 per cent, of outside

Carrington defends Government over Falklands invasion

aftermath of Argentina's invasion of the Falkland Islands in April, last night spiritedly defended his role and attacked critics of the Government, the Foreign Office and him-

In his first speech on the war since his resignation, Lord Carrington told the House of the Lords: "I do not think that the Government or the Foreign Office come out of

House of Commons were debating week, on the circum led up to the invasion. The report, drawn up by a Government ap-pointed committee under the chairmanship of Lord Franks, found that the Government could not have prevented the invasion.

Lord Carrington said that, even with the benefit of the Franks Report and hindsight, "I do not believe I should have done anything of substantive difference." His decision to resign had been difficult, but right, cause of public anger over the in-

LORD CARRINGTON, who re- pied population. A wide sense of outrage and impotence was under-standable," he said.

cation or to cling to office. The country is more important than oneself." The country could not have entered the war, he said, "in a welter of recrimination about who

He added: There had also been a highly charged debate in the House of Commons and the press was all too unanimous in calling for my resignation – it would not be too much to say it was baying for blood." Mrs Margaret Thatcher, the Prime Minister, told the House of Commons that despatching a smaller force of ships to the South Atlantic at an earlier stage would not have prevented the invasion.

She announced acceptance of one of the Franks' report's key recommendations that an official of the Cabinet Office should be made chairman of the Joint Intelligence Committee - Whitehall's top security body - and promised that he would be engaged full time on intel-

Both Mr Michael Foot, the La-The governor of a British territo-bour Leader, and Dr David Owen, ry had been forcibly removed and deputy leader of the Social Demoan alien flag run up over an occu- crats, strongly criticised the Prime



Lord Carrington: 'right not to cling to office'

Minister for failing to act with greater expedition in following up which she made when alerted to the possibility of an Argentine invasion by a telegram sent by the British sador in Buenos Aires or

He argued that the telegram should have been brought to the attention of the Cabinet or at least its

Mr Foot renewed his charge that the Franks Report revealed a oreakdown of the machinery of collective Cabinet government. He re-fused to accept the judgment of the Franks Report that no blame could be attached to the Government for Argentina's invasion of the islands. Dr Owen said it was clear that the British ambassador's report had Prime Minister. But he was amazed that, after she had made the com-"we must make contingency

plans," no contingency plans were

Japanese imports despite UK projects

Threat of action on

THE BRITISH Government is continuing to threaten that it will take action against Japanese imports despite announcements during the past few days by five Japanese electronics and automotive companies about possible investments in the

when Mr Patrick Jenkin, the Industry Secretary, returned from a twoweek trip to the Far East

Mr Jenkin acknowledged that the investment plans were partly "polit-ical gestures" and described them as only "very small steps in the right direction." The projects would need to be enlarged and improved if they were to change the UK Government's stance. Investment in the UK needed to be expanded and access for UK goods in Japan im-

taliatory action - which he refused to describe as "threats" - concen- ders that might be assembled, by trated on the motor and video tape recorder markets. Either the British motor industry or the Govern-ment might decide to change the present voluntary agreements which gave Japanese cars 11 per of the total imported cent of the UK market. Government from Japan last year.

action would also be considered in other areas.

Mr Jenkin appears to have returned from his trip more confident than before that Nissan will one day establish a car factory in the UK.

Mr Jenkin was also surprised by the advanced stages reached by some other investment projects announced during his stay in Japan though he was careful not to over-

state their significance. He had not expected Honda to raise the possibility of building a motor cycle factory in the UK nor Mitsubishi to announce it would as semble video tape recorders in Scotland. Sanyo's plans to assemble video tape recorders in Lowestoft, Suffolk, were also more advanced than he had expected. He specially welcomed Hitachi Maxell's plans for a video cassette plant in Telford,

near Birmingham. However, the video tape recorthe Sanyo and Mitsubishi projects, even when added to assembly plans already announced by Thorn EMI would only account for 15 per cent of the total imported into the UK

Inmos raises £15m more in state aid

BY JASON CRISP IN LONDON AND LOUISE KEHOE IN SAN FRANCISCO

INMOS, the controversial state- able of storing over 16,000 units of backed microchip manufacturer, received a further £15m from the Government yesterday, bringing the total investment in the company to nearly £115m.

The Government has shown considerable resistance to investing further money in Inmos. One condition of the new equity finance is a dilution of the founders' own share-

Also, Dr Richard Petritz, an American and a founder of Inmos, steps down as chairman of the company and is being replaced by a British banker. Dr Petritz remains as managing director and chief ex-

The new chairman is Mr Malcolm Wilcox a director of the Midland Bank who retired last June. Ultimately, Mr Wilcox will be senior to Dr Petritz and his major task will further finance from the private

Inmos is likely to seek about £15m from the private sector towards the end of this year. In 1982 the company lost over £19m in sales of about £14m although most of the loss was caused by start up costs.

Inmos was set up just over four years ago by the Labour Government to give Britain a presence in mass market microchips. Its first plant was set up in Colorado

information).

A second plant has been built in Newport, Wales, to make a larger memory device. A cash crisis, stemming partly from the weakness of the pound, has delayed the start of volume production in Wales.

The latest injection of £13m from the British Technology Group, which now owns 75 per cent of the voting shares, will be used to start up production in Wales. The compa-Newport which is expected to increase to 500 by the end of the year.

The announcement of the new stem growing rumours on both sides of the Atlantic that Irings was facing a growing cash crisis. Inmos claims the U.S. plant began to be profitable in the last few months of

private finance will Newport next year, although Inmosays it can continue without it. The company is to produce the 64 K dy-namic RAM at Newport where it faces strong and well establishe competition from Japanese and U.S. semiconducter manufacturers.

Analysts have consistently doubt-ed Inmos's ability to raise private sector finance. Last year BIG's advisors, Lazards said it was too early to raise private capital. Hill Samuel Immos's financial advisors, are at Springs and produces 16K static present preparing a prospectus to raise the money later this year.

Satellite failures send insurers' losses soaring

INSURERS have suffered "disastrous results" through underwriting risks on acrospace and satellite business, the Institute of esterday in Loudon.

The Institute, repr nore than 100 insurance ies operating in London, sald in real report that losses as a proportion of pre

failure of India's first comm cations and weather satellite larnched in April last year had led to claims of \$65m which are

The crash of the European Ar-

inne L 5 rocket last September wards are highly attractive

Cruise control restated

FINANCIAL TIMES REPORTERS

MRS Margaret Thatcher yesterday reaffirmed Britain's position on the control of cruise missiles due to be stationed in the UK at the end of

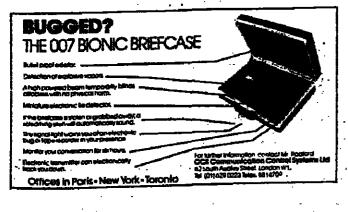
In answer to a question in the House of Commons from a Labour MP, the Prime Minister said the present rules, which have not changed in 30 years, require the U.S. to secure permission to locate bases in the UK. The firing of mis-siles, however, is solely a U.S. deci-

restoration of the "dual key" system that existed up to 1952, under which missiles could not be fired from

ment.

The deployment of cruise will be one of the subjects for debate at the Social Democratic Party's council meeting in Newcastle this weekend. There are signs of substantial support for a number of amendments to the SDP's defence policy which call for the postponement or

The Opposition has demanded ployment.



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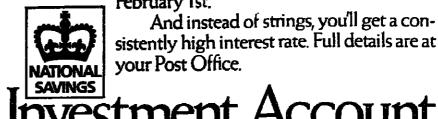
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January and you'll get the benefit from February 1st. And instead of strings, you'll get a con-



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Row over building society

assurance By Eric Short

BUILDING SOCIETIES are threatening to reduce their "support" for certain life companies unless they are paid higher rates of commission, according to the British Insur-ance Brokers Association (BIBA). This latest salvo in the war of

words over life assurance commission payments comes in a letter written by Mr Michael Morris, director general of BIBA, to Mr Ri-chard Weit, secretary general of the Building Societies Association.

Mr Morris repeated his accusation that certain building societies are being paid higher commission by certain life companies on the basis of the amount of business se-

The problem concerning commissions arose earlier this month after the termination of the official commissions agreement at the end of 1982. Under this agreement - including building societies who traditionally arrange insurances for their customers – all independent intermediaries were paid the same rate of commission.

Since the termination of the agreement, life companies have en going their own way. One consortium, including eight Scottish life companies are paying 15 per cent more to registered insurance brokers, though building societies still only get the basic.

Several other life companies are paying 10 to 15 per cent more to alst all intermediaries including building societies - the higher pay ment to building societies is usually conditional on society "support" for

the life company.

Last week BIBA made a formal protest to Sir Gordon Borrie, direc-

doubled.

to pay the bill.

strain.

by over £10 per week.

NEW LEGAL DEFINITION OF SCOTCH SOUGHT

Cheap whiskies worry industry

BY GARETH GRIFFITHS

THE SCOTCH whisky industry hopes that a new definition of Scotch will become law soon and squeeze out the very cheep whis-kies which are undercutting over-

The Scotch Whisky Association (SWA) has set up a committee to examine proposed changes in the law, and has secured backing from the Ministry of Agriculture and the Customs and Excise Department. The industry is worried that the production and sale of cheap whisky is damaging the product's long-term reputation.

Scotch, as defined in the 1969 Finance Act, has a minimum maturation period of three years. The act tain also lays down regulations about hol

time since 1978. Cement sales also

The improvement however has

not been matched by a correspond-

ing increase in general construction activity, according to official statis-tics published by the Environment

According to the department 3.7bn bricks were delivered in Brit-

ain last vear - 5.5 per cent more

than in 1981 but only three quarters

the number of bricks sold in 1978.

Cement deliveries rose 4.4 per cent to 12.7m tonnes in 1982. In 1979

cement deliveries totalled just over

Official figures for construction

output in 1982 have yet to be published. But these are likely to show,

Department.

rose for the first time since 1979.

Brick sales show first

ANNUAL sales of bricks in Great at best, only marginal growth in to Britain last year rose for the first tal output - although individual sec

WATER SERVI

ACAS in respect of water workers' pay.

increase since 1978

distilling procedures. However, it does not mention the alcoholic strength of Scotch whisky.

Scotch whisky companies are worried about the rapid growth in sales of cheap whiskles, some of which are of low quality and alcoholic strength. The lack of an alcoholic strength requirement means that some blended whiskies are made up of a much higher percentage of cheaper grain whisky than is normal in the industry.

A draft European Commission di-rective on alcoholic strengths recmmends that Scotch should contain 40 per cent of alcohol. Some whiskies have been found to contain as little as 32 per cent of alco-

tors such as housing have undoubt

edly seen an improvement during

The disparity between static out

put and a relatively signifacant rise in building material sales reflects in

part the nature of government sta-

istics, which exclude a large slice

of construction activity carried out

by jobbing builders operating in the

black economy" (earnings unde-

In addition, building material manufacturers will have been as-

sisted by do-it-yourself sales. Part

of the improvement in cement de-

liveries last year was due to a sharp

increase in sales of bagged cement

NATIONAL WATER COUNCIL

The water industry employers have accepted the

recommendations made by the mediator appointed by

An offer, based on these recommendations, has

been made, which would increase rates of pay by 7.3%.

This applies from 5th December, 1982, and would run

for 16 months. The long service supplement would be

This offer means that average earnings would rise

The employers believe this is a fair offer. For workers

in the water industry. And for customers who will have

Until there is a settlement and normal working is

restored it is regretted that your water services are under

You can help by using as little water as

possible. As the effects on services will vary

across the country, listen to the radio and

watch the press and television for local

information from your water supplier.

clared to the tax authorities).

the past 12 months.

The Scotch industry would like to see the 40 per cent requirement be come law. It hopes that the change can be effected by switching the le-gal requirements for Scotch from Finance Act 1969 to the Food and Drugs Act. An amendment to the Finance Bill from the backbenches is likely to prove the most effective way of doing this.

Scotch whisky looks set for an other year of restrained production, Mr Donald Mackinlay, the chair-man of the SWA's information committee said yesterday. However, th industry was not sitting around waiting for demand to pick up, he said. It was investing in projects in major markets to stimulate interest in Scotch.

Conoco agrees 7% pay deal with drivers

CONOCO has reached agreemen with its 280 oil tanker drivers on a pay deal which raises their basic rate of £113.50 a week by 7 per cent. Drivers have also accepted a new productivity scheme.

The revised self-financing scheme provides for higher running speeds and improved operating standards in return for a 37% hour

and a productivity bonus. Productivity strings attached to the 37%-hour week have prevented voting at BP, Shell and Texaco on 6.4-7 per cent offers. Deals at that level have been reached at Petrofiwhich mostly would have gone to na and Total, but these did not insmall builders and do-it-yourself clude a shorter week.

Budget industry's

costs

By Robin Pauley

THE GOVERNMENT should direct its budget measures towards cut-ting industrial costs and abolishing the "indefensible" tax on jobs when unemployment is rising toward: 3.5m, the London Chamber of Com-

merce and Industry says.

It proposes the abolition of the
National Insurance Surcharge at a
cost of £1.25bn, concessions on business rates (property taxes) at a cost of £1.1bn, reduced energy prices -particularly a concession on electricity prices to accompany the gas price freeze - at a cost of £200,000, and indexation of tax and other allowances by a 6 per cent increase at

a cost of £1.3bn. The total Exchequer cost of £3.85bn would be offset by £1bn in feedback caused by extra tax reve-nue generated and a reduction in nemployment benefits payable. The Chamber says that the likely

increase in imports as a conse-quence of additions to personal disposable income suggests the Gov ernment should be cautious about going much further than simply in-dexing personal tax allowances to allow for inflation since the las

budget. Changes in personal taxation should be devoted to taking as many people out of the tax net as possible and not to reductions in

the standard rate.
A curb in the real increase in pub lic spending had been too heavily concentrated on capital expenditure and too little attempt seemed to have been made in the 1983-84

Labour Party fails plea to cut to block proposed constituency changes

LEADERS of the Labour Party have failed in their latest legal move to block proposed changes in English parliamentary constituency boundaries which could radically affect the outcome of future elec-

The Court of Appeal yesterday unanimously dismissed with costs an appeal against the High Court's refusal last month to grant an order stopping the Boundary Commission for England submitting to the Home Secretary a report contain-

"We can see no grounds for think-ing that the Commission has misun-derstood Parliament's instructions or has ignored them," said the Mas-ter of the Rolls, Sir John Donald-

Labour, faced with electoral experts' calculations that the revised boundaries could cost the party about 30 seats, will petition the House of Lords for leave to appeal

against yesterday's ruling.

The appeal judges ordered the Commission not to submit the report in the next seven days, to give time for the petition to be lodged. Once the report has gone to the Home Secretary it is beyond the reach of the courts.

If the Law Lords grant Labour's

petition it is unlikely that an appeal would be heard before early March. The Boundary Commission was taken to court by Mr Michael Foot,

Cooks, Labour's Chief Whip, Mr James Mortimer, the party's gen-

ral secretary, and Mr David
Hughes the national agent.
They complained that the Commission had not done its duty reasonably in accordance with the Houses of Commons Redistribution of Seats Acts.
One of their main complaints con-

cerned the wide variations in the sizes of electorates in many consti-tuencies. The Commission should have created constituencies with electorates as close as possible to the electoral quote of 65,753, it was argued. That figure is arrived at by dividing the existing number of con-stituencies into the total electorate. Sir John Donaldson said that in-

evitable changes in the size and dis-tribution of the electorate meant that, if there was to be fair representation in Parliament, there had also to be changes in constituency

While Parliament attached great importance to each MP repre-senting more or less the same number of electors, that was not the on-

It was important, Sir John said, to realise that the commission had not been told to do an exercise in accountancy - to count heads, divide by a number and then draw a series of lines around each resulting group.
It had been told to engage in a

Michael Foot: Facing loss of 30 seats

more far-reaching and sophisticated undertaking, involving striking a balance between many factors which could point in different direc-

That called for judgement, not scientific precision, so strict compli-ance with Parliament's instructions could result in several different

Sir John suggested that it was perhaps, because it was possible to come up with different answers, all of them sensible, that Parliament had sought the commission's ad-

Sir John, sitting with Lord Jus-tice Stade and Lord Justice Goff, Commission had shut its mind to the possibility of crossing county or London borough boundaries erated gave it a discretion to do was without foundation.

Private sector plan to ease urban decay

INNER City Enterprises (ICE), de-signed to be a private sector "cata-lyst" to development of Britain's inner city areas, was launched in London yesterday and a draft prospectus sent to 400 financial institu-

ICE is the idea of the Financial Institutions Group, created by the then Environment Secretary Mr Michael Heseltine. It followed civil distrubances in inner city areas during the summer of 1981 and had a brief to investigate ways in which er role in the alleviation of urban The new company will have the

objective of seeking out in consultation with Government, local authorities, local businessmen, professional firms and developers, viable in-ner city property development prop-

The establishment of ICE already has the support of seven major fi-nancial institutions: the Committee of London Clearing Bankers; the Building Societies Association; South Yorkshire County Superannuation Fund: Commercial Union Assurance; the Prudential Assurance Company: National Water Council Superannuation Fund; and Reed International Pension Trusts.

The banks, the Prudential, the National Water Council and the Department of the Environment are the private sector could play a larg- all represented on the six man nonexecutive board of ICE. Other mentbers include Mr Wyndham Thomas, general manager of the Peterbo-rough Development corporation as part-time chairmen and Mr Frank Chapple, current chairman of the Trades Union Congress.

Mr. Thomas emphasised yester-day that many hundreds of milli-Initially it is hoped to raise be-one of pounds are already going in tween £1m and £1.5m by an issue of to new urban projects. He noted a London office open for business creased it affected property values et Holdings have given rise to wideand then property investment.

Union members vote on Sealink Harwich deal

A PEACE formula has been worked out following yesterday's talks be-tween Sealink management and the National Union of Seamen over the future of the Harwich to Rookof-Holland ferry service.

The NUS said it has recommended that its 450 members at Harwich accept the improved offer on proposals for the service.

The NUS will today begin a secret postal ballot of its members.

This will close next Tuesday and the votes will be counted at NUS lquarters in London.

Mr Len Merryweather, Sealink's anaging director, said he was delighted that the NUS had decided to arrange a ballot and that they were nding acceptance of man-

agement's proposed conditions of service. These conditions include operating a larger vessel on the Harwich-Hook of Holland route. Sealink had threatened to close

the loss-making service which would have meant the axing of 300 jobs. It then proposed replacing the two vessels operating on the route by one larger ship. This would have meant cutting at least 130 jobs. Mr Merryweather said he hoped that he would be able to advise his Dutch partners next week that the ions on withdrawal were off. He added that it was now extremely important that the agreement be reached quickly or the opportunity to acquire the larger vessel would be lost.

Tougher rules for reinsurers

By John Moore, City Correspondent

MEMBER FIRMS of the British Insurance Association are trying to meet new tougher requirements for ment of Trade in the wake of the scandals at Alexander Howden Group and Minet Holdings, two of Britain's largest insurance brokers.

The Department of Trade has written to eight insurance companies and two reinsurance comnanies which form part of insurance broking groups, telling them "min-isters have decided that in addition fuller information should be sought separately from authorised general business insurers which form part of groups of companies which are principally in the insurance broking

The companies concerned have been told by the Trade Department that recent events concerning ly expressed concern about the reinsurance arrangements of companies as well as of Lloyd's syndi-

The Department of Trade wants further information to amplify the usual returns which are made by authorised insurers to its officials. The Department now wants insurance groups whose parent com-pany is a broker to state:

• the name of the reinsurer with which they carry out business and the country of incorporation: • the reinsurance premiums pay-

Cany connection of the reinsurer with the broker-related insurance

• a summary of the financial posi-tion of the reinsurer with which business is transacted, if that rein-surer is not authorised to carry out business in the UK and if it receives more than 1 per cent of the total reinsurance premiums of the bro-

ker-related insurance group. The new proposals cover Lloyd's syndicates with which reinsur are arranged.

NOTICE OF REDEMPTION To the holders of

XIDEX INTERNATIONAL FINANCE N.V.

81/4% Convertible Subordinated Debentures Due 1995 Conversion privilege expires at the close of business on February 23, 1983

Notice is hereby given, pursuant to Article Tep (10) of the Indenture dated as of December 15, 1980 among Xidex International Finance N.V., Xidex Corporation, as Guarantor, and Manufacturers Hanover Trust Company, as Trustee, that all of the outstanding 8½% Convertible Subordinated Debentures Due 1995 of Xidex International Finance N.V. ("Debentures") have been called for redemption on February 23, 1983 (the "Redemption Date") at 104% of the principal amount thereof ("Redemption Price") plus accrued interest to the Redemption Date will be made in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Payment will be made by check drawn on Manufacturers Hanover Trust Company in New York City, or by check drawn on, or by transfer to, a United States dollar account maintained by the payee with a bank in New York City.

The Redemption Price of \$1,040 per \$1,000 Debenture, together with accrued interest, shall become due and payable on the Redemption Date upon surrender of the Debenture (A) by mail, at the Corporate Trust Securities Processing, P.O. Box 1916, G.P.O. Station, New York, New York 10116, (B) by hand, at 130 John Street, Street Level, New York, New York 10038, or (C) subject to any laws or regulations applicable thereto in the country of any of the following offices, at the main offices of Manufacturers Hanover Trust Company in Frankfurt Main, London and Zurich, of Manufacturers Hanover Bank BELGIUM in Brussels, of the main office of Morgan Guaranty Trust Company of New York in Paris, of Bank Morgan Labouchere N.V. in Amsterdam, and of Manufacturers Hanover Bank Luxembourg.

Interest will cease to accuse on the Debentures on the Redemption Date. All Debentures resented for

Interest will cease to accrue on the Debentures on the Redemption Date. All Debentures pre Interest will cease to accrue on the Debentures on the Redemption Date. All Debentures presented for redemption must have the December 15, 1983, and all subsequent, coupons attached.

The Debentures are convertible into Common Stock of Xidex Corporation at the rate of \$14.50 per share of Common Stock on or before the Redempton Date. At the close of business on February 23, 1983, the right to convert the Debentures will terminate. Debentures may be surrendered for conversion in accordance with the terms of the Indenture at any of the places of payment referred to above:

No adjustment will be made for interest accrued on any Debenture that shall be converted. No dividend shall be declared or paid on any Common Stock issuable upon the conversion of any such Debenture with respect to any dividend record date occurring prior to the date of conversion of such Debenture.

Copies of the most recent Prost acts covering the Common Stock of Xidex Corporation may be obtained from the Trustee at Corporate Trust Securities Processing, P.O. Box 1916, G.P.O. Station, New York, New York, 10116.

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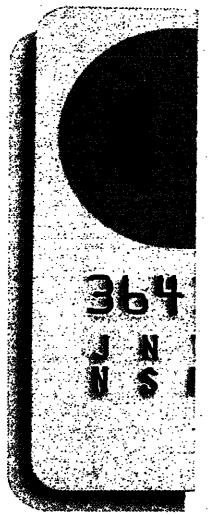
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Financial Times Wednesday January 26 1983

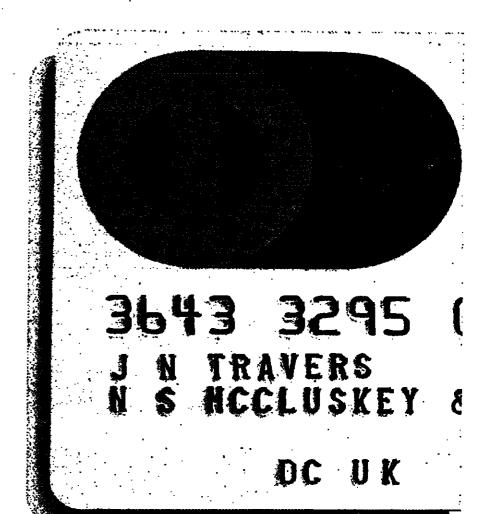
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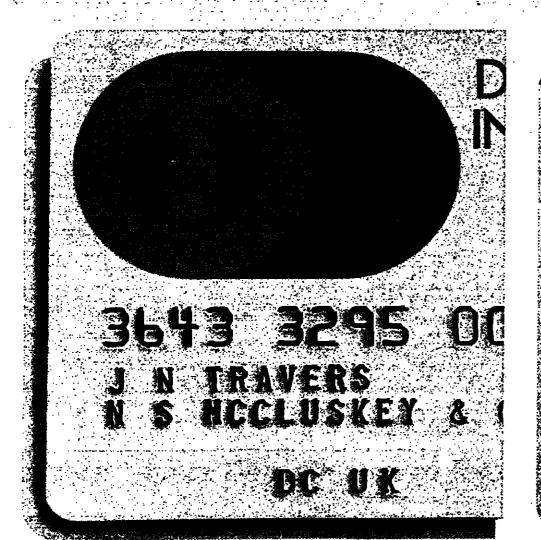
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New attempt to deal with financial fraud

A HIGH-LEVEL meeting last ly with commercial and financial week of Treasury, Bank of England, frauds." Department of Trade and other officials to study improvements to the methods of detection and prosecution of financial fraud marks a new attempt to deal with a problem which is daily becoming more serious in the City of London.

Financial fraud has become increasingly international and this udy, which has the approval of the Government, has been stimulated by increasing concern in Britain and overseas, particularly in the U.S., about the effectiveness of the authorities in dealing with the mat-

dustry, the City's ultimate self regu-latory authority, raised the matter last summer with the Department of Trade. The Council was responding to the Department's own review of investor protection and self regulation in the City, prepared in the wake of a series of financial scan-

In its submission the Council said that "unquestionably, the greatest weakness of the present scheme of regulation lies in what is a governmental responsibility but one that Trade - the failure to deal effective-

Anyone who commits an elaborate fraud, said the Council, knows

will take years to formulate charges and he will probably escape the

main charges. There is little point in improving the finer points of con-

duct if gross fraud goes unpun-

should be an investigation into the

conduct of cases of complicated

commercial fraud. Procedures in

the Department of Trade, the office

of the Director of Public Prosecu-

tions, the police and the courts

need to be examined by an enquiry

charged with the responsibility of ensuring that suspected miscreants

are speedily dealt with."

The Council urged that there

priate way of dealing with complicated fraud cases. Official statistics tend to support countries than ever before, often rethe Council's criticisms. In the Commote tax havens and other areas "that he will probably not be prose-

cuted and that if he is prosecuted it

missioner of Police of London's re- where the affairs of individuals are Fraud and its investigation has be- thods of detection and prosecution. come a serious problem in Britain. John Moore, our City Correspondent, Overseas regulators, concerned about reports on the weaknesses in and

Would-be fraudsters use more

may eventually be misappropriated in an offshore territory where the

As fraud has become more inter-

come more complex, the signifi-

cance of which is often lost on the

ordinary members of the British

public which compose British ju-ries. Counsel for defendants may

demonstrate successfully before a jury that there has been misinter-

pretation in the wording of a con-tract, or a mistake in an accounting

have pushed for a study into the me-methods of regulation. port in 1981, more than a half of not subject to public scrutiny. Monthose that contested the charges ey can easily be transported out of ey can easily be transported out of the UK under the guise of a legitibrought against them gained an

the effectiveness of the authorities, possible improvements to the present

Overseas regulators, such as the State of New York, are also concerned. In a recent letter to all members of Parliament, Mr Albert Lewis, New York's insurance super-intendent, urged that criminal prosecution should be made more often against possible fraudsters in Britain, The alleged hesitancy to prosecute complex insurance frauds must be refuted by criminal prosecution," he said. It also urged that the issue of tri
There are a number of reasons al by jury should be considered to why fraud and its investigation has taken place may be nothing more than market practice which has

The British authorities are cautious about bringing fraud.prosecutions because they are expensive to mount - the cases are financed by the British taxpayer - and there is every likelihood that the fraudster

who can afford an expensive coun-sel may gain an acquittal.

The police, moreover, have been hampered in their inquiries by cur-rent legislation which has limited their access to companies' books and prevented their scrutiny of bank accounts. This is likely to be changed by the new police bill go-ing through Parliament

But in the UK the argument about the effectiveness of trial by jury for commercial fraud cases is likely to rage for some time.

It has been suggested that fraud cases should be tried by special ju-ries, comprised of names put for-ward by business interests in the City or Greater London. Another idea is that cases should be heard by a High Court judge with two as-sessors, rather than by a jury drawn from the public which might be confused by these complex is-

Stores will exhibit imported clothes to UK industries

multiple shops are joining forces with the garment and knitting industries in an attempt to have more British-made clothes on sale.

They are to take part in an exhibition in London, which will be opened by the Princess of Wales, at which they will show a cross-selection of the clothes they buy from abroad and which they would prefer to obtain in the UK.

Among those taking stands at the exhibition on March 16 and 17 are Marks and Spencer. Debenhams. British Home Stores, Littlewoods, Woolworth, C & A, Selfridges and

The exhibition, called Better Made in Britain, is sponsored by the National Economic Develop-ment Office (NEDO). Sir Basil Feldman, chairman of the NEDO clothing council and the driving force be-hind the idea, said the plan was not simply to find an alternative to the clothes coming into Britain from the low-cost countries in the Far

"If we can bite into the high-cost imports from countries such as France, Italy and the U.S., which are running at £650m a year, we can make a big contribution to the

bill we could save between 10,000 and 15,000 jobs in Britain." The exhibition was not a Buy British campaign. There have been any number of those and they all

THE leading British stores and bition. There will also be two stands multiple shops are joining forces devoted to fabrics and two to designers. Others will be manned by the Clothing Export Council, the Department of Industry and NEDO

"As a result of the exhibition we hope to create more turnover for British manufacturers and, in consequence, more jobs", Sir Basil said. NEDO has been increasingly con-cerned at the way in which imports have risen in recent years. They now account for almost a third of

sales in Britain, by value, compared with 12 per cent a decade ago. Not all these clothes come from the low-cost producers in countries such as Thailand, Indonesia, Tur-key or India. A third of them have come from high-cost countries such as West Germany, France and Italy. One of the hopes is that by turn-

ing attention to British suppliers further rundown of the home industry might be prevented. Over the past four years some 100,000 jobs have been lost and Sir Basil said that every order brought back to Britain represented the possiblitiy of further UK employment.

All the retailers have promised to exhibit a selection of clothes they buy from abroad but which they ould prefer to get from UK manufacturers if the price, design, quali-ty and availability were right, the exhibition is aimed solely at the trade and NEDO hopes that some 1,000 producers at the very minimum will attend.

relied on exhortation. This campaign can work because the retailers have given it a strong thrust."

Clothes will not be the sole items on show, although they will form the most important part of the exhibiton will allow retailers and manufacturers to discuss futures in requirements.

TVR cars to be sold again in the U.S.

TVR, the specialist sports car maker based in Blackpool in Lanceshire, is re-entering the U.S. market after an absence of two years. Its North American importers have placed orders for 100 cars for delivery by July. TVR expects the U.S. in future to take half its total output. At the same time the company, which came under new ownership towards the end of last year, is developing a Rover V8-engined ver-sion of its Tasmin sports model for sale in the Middle East.

Interest from Middle East dealers arose out of other business connec-tions of TVR's new chairman, Mr Peter Wheeler. Because Ford is on the Arab boycott list, TVR had to find an alternative engine to the Ford units fitted to its cars.

TVR has always tried to avoid the pitfall which has led to financial trouble for some other specialist makers - of raising output at times of peak demand, only to be left with excess capacity and over-employ ment at times of recession. The company, which has kept employ-ment at 100 per cent throughout the latest downturn, remains profitable, a spokesman said yesterday.

Aithough TVR also has orders for two cars a week from Singapore, and orders from other oversea markets, it does not intend to raise output beyond its ceiling of eight cars a week. This means that less than 25 per cent of production will Continental markets; but TVR says it would rather see delivery times lengthen than risk passing up more

A special announcement from British Caledonian Airways to all companies with business in Nigeria.

As a result of the recent fire at the Nigeria External Telecommunications building in Lagos, no effective commercial telecommunications are in operation between the UK and Nigeria.

In order to help maintain communication links between the two countries, British Caledonian Airways would like to remind their customers who are actively involved in trading and commerce in Nigeria, that there are courier companies operating regular services on all British Caledonian flights to and from Nigeria.

In addition British Caledonian is making special reception arrangements at our Central London Air Terminal at Victoria, London-Gatwick Airport. Lagos and Kano Town offices for the receipt of courier traffic.

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British 📆 Caledonian .

Britain tries to turn the tide of counterfeit Taiwanese goods

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

NEW MOVES to curb the booming usual price of around £10 unless the retailer has very special reasons for selling at a loss. The more likely altmarket for counterfeit products ranging from watches and jeans to nings and coffee and costing British industry more than £200m a year - were generally welcomed yesterday by consumer groups inthe National Cons

setting up a special unit to track market, about 5.7m are pirate copdown importers of fake goods from ies. These tapes, costing about £10 instead of the more usual £35, are

however, in preventing the surge in Excise a substantial amount of lost sales of counterfeit products in the

Trading standards officers, for example, would also prefer to see amendments made to the Trade Descriptions Act to tighten up the existing laws against traders who sell fake goods. Last year more than 300 prosecu-

tions were brought by trading stan-dards officers against producers and retailers of counterfeit goods, but the Institute of Trading Stan-dards Administration acknowl-edges that this reflects only a small proportion of offenders. "Anything that can be counterfeited will be counterfeited," says Mr David Tierney, chairman of the institute's quality standards committee.

The problem has been growing worse in recent years as both conan increasing willingness to turn a blind eye to the low prices being charged by counterfeiters for fake

An ounce of "Chanel No: 5" per-forme, for example, is unlikely to be sold at £1.50 instead of the more

tion fragrences that have flooded the market in the past year or so. The major growth area in counterfeiting, however, has been in The moves were announced by video cassette tapes. The British the Government in the House of Videogram Association estimates Commons on Monday and include that of the 6.7m. video tapes on the

The moves are considered unlike losing the industry more than by to have much immediate effect. £110m a year and the Customs and

they are so easy to copy," said Mr which could prove dangerous.

Where trading standards officers have been more successful is with action against fakers of famous branded goods in the sportswear Counterfeiters of sweatshirts

with the name of Levi, Adidas, or Fruit of the Loom were fined a total of £20,000 in November of 1981 when Manchester trading stan-dards staff broke up their illegal op-eration. For about 18 months, some 90,000 replica heat transfers of the famous trademarks had been made and applied to sweatshirts produced locally. Another counterfeit operation be-came established in 1980 when cof-

the prices rose sharply. The faker, who had already established a reputation in the grocery trade for obtaining branded goods at low prices, started selling what he claimed was a transmitty brand of established. a top quality brand of coffee in dam-aged tins.

In fact, the counterfeiter was simply buying cheap coffee, ripping the labels off, and denting the tins himself. This netted him about £800 emative, however, is that such perprofit a week. Once he started printing his own labels to replace those he took off the jars, his weekfirme is one of the many reproducly profit soared to more than £3.500 a week. He was eventually tracked down by private investigators hired by the company whose product was being counterfeited.

Another problem has been counterfeited car components. Fake car brake cylinders have been found on sale in the UK allegedly bearing the trademark of a famous UK component manufacturer. The cylinders were actually made in Italy, however and had inferior rubber seals

The car components industry is also concerned at the damage such fakes can do to exports. Taiwanese made counterfeit components were dumped onto the Nigerian market, with the result that the UK-owned company which made components there saw its sales plummet from £250,000 a month to a mere £1,500. Eventually legal action, costing more than £100,000, was taken by the company in Nigeria and sales have recovered. It seems likely, however, that the counterfeiters simply moved on to another coun-

The National Consumer Council is particularly concerned at the safety standards of fake products. Thousands of electrical plugs made in the Far East have been imported into the UK to masquerade as British-made plugs. They are not made to the same safety standards as UK-produced plugs, however, and are potentially lethal.

Call to halt Sizewell safety evidence

AN ATTEMPT was made yesterday

to have evidence of power station safety adjourned until the Nuclear Installations Inspectorate (NII) had licensed design work for a proposed development at Sizewell, on the east coast of England.

Friends of the Earth, the environ-mental group which is opposing plans by the Central Electricity Generating Board (CEGB) to build a U.S. style pressurised water reactor (PWR) at Sizewell, said the CEGB's safety case for Sizewell said it was inevitable was still evolving, and it was impossible for objectors to study and would be outstanding.

Mr John Howell, for the group,

quoted statements made in parliament by successive energy ministers and to the House of Commons select committee on Energy, and suggested they represented a commitment that there could be no inquiry until there was a full safety clearance.

Lord Silsoe QC, for the CEGB said it was inevitable at this stage of the plan that some safety details

Although safety issues remained unresolved there were no fundamental reservations in the minds of the NII, he said. A large amount of material existed for those seeking to challenge the CEGB's safety case, and there would be no purpose in awaiting the grant of a site licence. If the adjournment was granted it small out an indefinite granted it would put an indefinite freeze on the safety issue at the in-

quiry.
Sir Frank Layfield, the inquiry's inspector, said he would study Mr Howell's case before making a deci-

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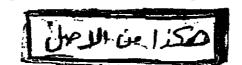
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Employers. Jest your powers of hypocrisy.

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2. Do you think it's a good idea for you to give school leavers training and practical experience	8. Or would you rather go on moaning?	YES NO
3. Would you be only too happy to do so, if only your company was bigger? 4. Or if you had more time?	9. Are you hoping somebody else will make the effort? 10. Do you have some other excuse, not listed above, for not helping the new Youth Training Scheme?	YES
5. Have you ever moaned about the quality of young people who apply for a job?6. Wished that the government would do something about it?	11. Would you accept the same excuse from one of your competitors? 12. Beginning to wish you'd turned over the page?	YES NO

Virtually all employers can see the sense in training school-leavers for the world of work. And, of course, the Germans and the Japanese have been doing it for many years.

It was high time this country had a proper and permanent scheme for training its school-leavers.

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We're asking you to give trainees twelve

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Help us and you'll be helping schoolleavers to realise their potential. You'll be giving them a real chance in a tough world.

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Naturally, you'll want to know more about the new Youth Training Scheme. That's why we've included a coupon here and a phone number.

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For further information simply dial 100 and ask for "Freefone Moorfoot." Mon-Fri 8.30am-6.00pm or fill in the coupon.

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embedded—even buried—in any amount of dance. The Wells

modestly executed; no doubt the

company, or at least its younger

members, will find their feet as the season develops. At the moment the Mardi Gras seems to be populated by people who weren't invited anywhere else.

AMS'

ances have been chronicled on this page quite assiduously over the past six years or so. Now that her status as a recording artist and as a concert per-

former in this country and on mensurate with her cifts, her concerts have the air of authentic "events." The Elizabeth
Hall was packed on Monday
evening, and her recital was consistently greeted with loud and enthusiastic applause.

The programme mix was a characteristic one. Bethoven, the 32 variations in C minor, to begin. Liszt's Three Concert Studies and some Chopin in the first half; Fauré and Debussy in the second. The formidable

Swedish Radio SO/Festival Hall The first British tour of the Swedish Radio Symphony is break noisily through the tex-

being led not by the regular conductor of the orchestra, Herbert Blomstedt, but by Yevgeny Svetlanov, a regular restriction of the orchestra, was fresh or individual in this performance; it moved along a predictable route to a predict. risit, sponsored by Capital Radio, showed off a crisply drilled ensemble of less than first-rate quality. There was a last in the classic forms. lack in the playing of corporate character — that quality, so hard to describe in words, which in the performances of great orchestras can be sensed distinct from (but at the same time an essential part of)

The major work of the con-cert, placed in the second half, was the New World Symphony; and in it one felt most clearly colour in the strings, of roundness in the wind and brass. Svetlanov did not noticeably encourage the players to emulate these necessary Dvorak characteristics, but settled in-stead for a reading that did obvious things. And did them well enough, for the most part, theatre music, bright, though a persistent tendency of and wholly derivative.

accurate and spirited execu-

This Lehar revival inaugur- Viennese operetta staged hereates the first brave season of about Peter Rise has contrived the New Sadler's Wells Opera, rather handsome sets to a suit- Hawkes stays carefully within able scale: the costumes seem generously assisted by the National Westminster Bank (whose virtues are trumpeted in to have been assembled with desperate resource. Nigel Douglas's new version of the the middle of Act 1). Monday book avoids longueurs, though night was stronger on amiability and willingness than on effer-vescence, perhaps because the slender confection which served Lehar as plot should be

generally crisp; the last line of one chorus—"That fat and famous Tuesday, MARDI GRAS!"—sounded more pecu-liar at every repetition. Barry Woodsworth draw a bright permount of dance. The Wells one chorus—"That fat and farmed Duke Basil seem a pale farmed Tuesday, MARDI farmed Grand Duke Basil seem a pale farmed Tuesday, MARDI farmed Grand Duke Basil seem a pale farmed Tuesday, MARDI formance of the sounded more peculiar at every repetition. Barry wordsworth drew a bright performance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the non-waltz or three formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew Aguecheek; a formance of the score from his souciant Bohemian than a twitching Andrew ful to the genre, less like mere poseful kick. Everybody swings I should not count British panto than many a happily into the most familiar Jenkins' Count among

The production by Tom well-tested conventions - no new tricks that might unsettle his principals, none of whom looks altogether confident with book avoids longueurs, though it is delivered with varying degrees of conviction. Eric Maschwitz's English lyrics sit well on the notes and are relish and making even Lawlarking-about rence Richard's gamely silly Grand Duke Basil seem a pale

operatta stage -- he and likely to prove loyal to the whole endeavour.

chiefly upon eye-rolling and a skewed grin that suggests pri-vate efforts to dislodge a bit of trapped celery — but he achieves a good lyrical ring achieves a good lyrical ring when not too heartily accompanied. It is not an expansive sound. The heroine is Marilyn Hill Smith, singing with assured elegance in music that suits her silvery soprano to a T. She cuts an attractive figure and moves decorously, letting a wry, reserved smile do duty for any real impersonation; the lady in question is surely roguish and volatile if she is anything — which perhaps she isn't. Psywhich perhaps she isn't. Psy-chological verisimilitude is not. of course, the aim of the exer-

THE ARTS

Cecile Ousset/Elizabeth Hall

The Count of Luxembourg/Sadler's Wells

David Murray

Andrew Clements

opening of the Beethoven, the ought to carry was absent, as a crisply articulated "Jardins panache, the final appearance attempt to colour it in a meanof the theme prepared with ex-quisite dramatic timing. Yet There was for the rest of the evening the excitement, the thrill of knife-

edge virtuosity that one remem-bers with such pleasure from previous recitals was all but lacking. gossamer-like right hand for "La Leggierezza" the most memorable of them. But the climaxes of "Il Lamento" were

viction that great Liszt playing

core too in the D flat nocturne study "Pour les degrés chroma of Chopin, a more serious want of dramatic intensity in the C sharp minor scherzo Played with such ferocious accuracy, the scherzo should have been There were fine moments in hugely exciting; it wasn't, and the Liszt studies certainly, a Miss Oussel's less-than-sure ravishing veiled tone for the grasp of the shape of para-first theme in "Un sospiro" and graphs was to blame. Faure's gossamer-like right hand for D flat nocturne and F minor impromptu were cultivated and texturally acute without revealawkwardly handled and the con-sight.

pairs of matching variations were any striking ideas on what sous la pluie." dispatched with thrown off with effortless to do with the music and any the elan that one remembers as There was a lack of poetic her single encore, the Debussy impromptu were cultivated and texturally acute without revealing any special sympathy or insight.

The Debussy group included events are not buried under a welter of enthusiasm, for she is too good an artist to be encouraged to settle for the

this pianist's particular attraction; the same spirit pervaded tiques." But L'Isle joyeuse was meant as the overwhelming climax; it failed to be that for its textures were lumpish, its bravura sometimes smudged. Every pianist is entitled to an off-day, of course, but as the publicity machine rolls for Miss

Hamilton's Fourth/Usher Hall, Edinburgh

Suddenly, the Romantic the Proms, he had not produced to be in B.

Symphony is back. Not that the neo-romantics are a new phenomenon: they have been jostling for attention for 10 most fain Hamiltonian ful of operas. It is those that have themselves the produced to be in B.

The orchestration of the muscular and, dare I say, dramatically attractive tone painting. Conductor and protracted dalliance with B minor opens with low brass serialism, followed by a handful of operas. It is those joined by searing strings, punctuated by great organ chords themselves and trumpet and trump night by the Scottish National Orchestra under Sir Alexando Hamilton

Max Loppert

underlines his relief.

the trumpets and trombones to

predictable route to a predict-

"Predictable" is the last

word one would now choose for

Paul Tortelier's playing of the

Elgar Cello Concerto — much

of the scherzo passagework (in-

cluding those arduous upward-

sixth leaps into harmonics) was a rough sketch of the notes, and

even in slow cantilena unpre-

dictable splays and splashes

were apt to obtrude without warning. And yet Tortelier's

Elgar remains as remarkable as

ever - firm of emotional focus, never misty-eyed, even rather acerbic in its dignity. The

accompaniment was courteous, not sufficiently practised in the

dynamic variety by which this wonderful interpretation

deserves to be matched. As calling card the orchestra had brought Hilding Rosenberg's

Orchestra under Sir Alexande. Hamilton underlines his relier. Gibson, takes tonal sensuality rediscovered alliance to tradiseveral decades further back tion (reflected symbolically in minutes long live alongside the time round Hamilton's Third was heard at by proclaiming the Symphony Davies? Well, yes. As read by tighter intellectual rigour.

from everyone else. A comic trumpet and trombone to furioso section brings light achieve intensity. But themes are inter-related; all fit a grand

--- Wah! Ace Brixton

Antony Thorncroft

As one door closes, another Wylie seems to want to abuse ... The Fair Deal opened last everything in sight. year in Brixton as a concert hall at no little cost and with considerable publicity and soon is between us and Haircut One quietly gave up. A hundred Hundred," not much of a choice yards down the road the Ace with the latter band having disbegan to put on shows in a ten-tative manner at around the meant was that Wah! offers the same time and now looks quite

healthy.

In the main it goes for young minorities — punks, blacks, etc. — and the bands that perform there would certainly never be allowed in the Abert hall. It is a ghetto for disaffected rather than affected. affected rather than affected youth and the burly black bouncers at the door and dark drug laden interior create an intense atmosphere, too downbeat to be threatening.

Wah', who played there on Thursday, were ideal for the venue. A Liverpool band, which cannot quite make up its mind whether to go for the young unemployed or their schoolkid suite from his ballet Orpheus in
Town (1938)—expertly crafted
theatre music, bright, colourful,
the sound was thin but muddy

with the latter band having disbanded. What I assume he view from the dole queue while

South Bank Swing Session

not seeming to care.

sion, but did not bother with

the called-for encore. The audience shuffled out quietly,

The next South Bank Swing unemployed or their schoolkid siblings, Wah! currently has a big hit with "The story of the blues" but not much else. Even with three girl backing singers the sound was thin but muddy and singer. and writer, Pete Tickets: £3.50 and £4.



Ben Cross in 'The



Michelle Newall in 'The Cleopatras.'

Television/Chris Dunkley

Playing it safe

The balance within BBC not only carried that principle programmes seems to be in danger of tilting once again towards the trivial. That is not to say that everything put out by the Corporation is getting worse: for a long time there has been a large body of well-made material which has carried on from year to year.

The balance within BBC not only carried that principle over into television but dedicated all their efforts to it. We should be their drug company freebies aboard the Orient Express to begin to understand the prescriptions.

Where drama serials are conried on from year to year largely unchanged. It is mostly middlebrow work appealing to moderate sized audiences and

there are few signs of deteriorasports coverage, educational but has been overtaken by ITV programmes, single plays, in the area of contemporary children's programmes, and material. Net only has the BBC situation comedies maintain a never managed anything to mostly admirable standard match Coronation Street (which More often than not they are proves, each time I go back to slightly or even considerably check, to be maintaining an above the level of similar amazingly high standard, as offerings from ITV. On the with the recent episodes conother hand in news, current affairs and documentaries, ITV has slowly whittled away the differences and although the BBC output—especially in daily current affairs (ITV has nothing to compare with Newsnight)—is greater, it would take a Solomon at this particular solutions and decide between

cular point to decide between
the two, judged across the
whole spectrum of factual
programming.

Both organisations have
recently presented unusually good examples of investigative journalism. In addition to Nationwide's widely reported revelations about leukaemia among those present at early taxpayer in these matters is so ing the part. It is a good yarn, examples of their sort. one well told.

But how interesting that the of BBC output is affected, bigh-rated format of drama perhaps disproportionately, but balance by however little.

balance by however little.

Tom Mangold's superb if depressing two-part report for past whereas the scandals and drug Opren—and more significantly its hyping via the public and the medical profession—was even more eye-opening. According to Delane, the greatest editor The Times ever loss used to the greatest editor The Times ever of the few reporters who have serial concentrates on social that does not make the effect any less real, by the material in either side of this central structure: on the one hand the programmes which are programmes which are programmes which are programmes on the other hand programmes which show the rest of the safety in the depression of the safety in the any less real, by the material in either side of this central structure: on the one hand the programmes which are primarily devoted to the maximisation of audiences, and on the other hand programmes which show the rest of the in all the control of the few reporters who have added to the maximisation of audiences, and on the other hand programmes which show the rest of the in all the control of the few reporters who have added to the maximisation of audiences, and on the other hand programmes which show the rest of the world what the best in broad-licence for the safety in the any less real, by the material in either side of this central structure: on the one hand the programmes which are primarily devoted to the maximisation of audiences, and on the other hand programmes which show the rest of the world what the best in broad-licence for the safety in the any less real, by the material in either side of this central structure: on the one hand the motically and the maximisation of audiences, and on the other hand programmes which show the rest of the in all that does not make the effect any less real, by the material in either side of this central structure: on the one hand the motically and in either side of the safety and the programmes which have suffered to the maximisation of sudiences.

room of Romance, repeated on BBC1 on Saturday, director Pat O'Connor may have been dealing with the Ireland of 30 years ago, but even with the entire action shot in a remote barn-like dance hall at a poignantly awful Saturday night hop, there was still more conveyed about the

prescriptions.

Where drama serials are concerned, a category which I regard as crucially important to the standing of any major broadcasting organisation, the week in, week out the BBC's producer of period adaptations,

documentary makers could impart in a whole wide-ranging The other side of the same coin is BBC1's Vox Pop, yet another effort to exploit the another effort to exploit increasingly suspect "verité" technique in which no reporter appears and not even a voice is heard from the producers, not in Episode 1 anyway. We simply listen to the ostensibly uncerning Annie Walker's staff fettered chatter of the populace,

working lives of the characters beyond the walls than many

In William Trevor's The Boli-

The absence of excellence on one side and the presence of trivia on the other suggest that the balance is swinging the wrong way.

problems) but ITV has also in this case the people of made a big effort in the last few Darwen, Leneashire. years to produce work such as Minder Muck and Brass and Harry's Game which are determinedly contemporary. True the BBC made Boys From the Nationwide's widely reported revelations about leukaemia among those present at early nuclear weapons tests, there has been Chris Bryer's World In Action programme about the shenanigans behind the Amerishenanigans behind the Amerishenanigans behind the Sell PWR to sell nuclear power stations to any-body who will buy now that their fellow Americans won't.

No doubt some of those in
No doubt some of those in-No doubt some of those in-volved will consider that being actions of the angry young is in its long running series such doctor when he helps to blow as Sportsnight and Horizon confronted without any warning doctor when he helps to blow

Until we are told the shooting ratio on this programme, which is to say the proportion of film discarded compared to film used

confronted without any warning the next series to took as Sportsnight and Horizon before the cameras with documentary evidence "leaked" causing typhoid, because the supporting all the other from confidential files in a merchant bank is unfair. But given that the treatment of the from "Chariots of Fire" is playing here. They remain excellent transpared in these matters is the part. It is a good yarn.

that does not make the effect any less real, by the material

occupying and thus identifying the pinnacle of broadcasting excellence, programmes of this sort establish the position and the standing of everything When nothing is there, the definition of excellence becomes uncertain and we may begin to over-estimate, or just as bad under-estimate, the merely good. That, in my view, is now the

The BBC is currently screening nothing capable of sustaining, let alone raising, the standards set by Civilisation, America, Elizabeth R. Life On Earth, The Voyage of Charles Darwin or even Private Schultz. It is on the other hand filling much of BBC2's Top 10 with the most mindless of all "sports." World Daris, and it has launched its Breakfast Time show upon a sea of inconsequential froth. Week one has confirmed that chat and showbusiness are the stanies, not news and current

As for The Cleopatras, the BBC's latest historical drama extravaganza, Part I suggests that they have actually managed to produce a series which will make The Borgias look good. It is still not clear whether the dialogue is intentionally funny or not but I fear it is supposed to be serious. The whole thing looks like the team from Not The Nine O'clock News impersonating Wilson, Keppell and Betty rehearsing an Egyptian skit on a wet Monday morning before anyone is in the mood.

It may not be the BBC's fault ITV; that Channel 4 has just given us a vividly dramatic Rigoletto benefiting both from Jonathan Miller's inspired up-dating and John Michael Philips' adroit television direction; nor that ITV has provided three fascinating programmes by David Gill and Kevin Brownlow about The Unknown Chaplin.

But all that and more from ITV does add to the impression of a BBC which is more interested these days in safety and ratings than in taking risks for the sake of excellence. The side and the presence of very noticeable trivia on the other suggest that the balance is

What will have been the point in all those battles over the licence fee if the BBC simply becomes the most competitive "commercial" broadcaster in

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednes-

January 21-27

Cats (Winter Garden): Director Trevor Nunn, fresh from the Broadway suc-cess of Nicholas Nickleby, has his cess or Micholas Nickiery, has his imaginative and frisky cats slink, slide and dance their way across a transfigured stage in this lavish recreation of the London hit (2396261)

Tony Richardson directs Kathleen Turner and Brad Davis in Gardner McKay's new tense and twisted murder mystery set on a California

tennis court (254 3670)
Show Boat (Opera House, Kennedy
Center): A cast of 50 from the House center; A cast of 50 from the figure ton Opera company led by Donald O'Connor revives the Kern-Ham-merstein musical of 1927 with its brilliant score including songs O!' Man River, Bill and Make Believe.

The Imaginary Invalid (Kreeger): The

WASHINGTON

Toyer (Eisenhower, Kennedy Center):

Arena Stage does its own produc-tion of the Molière masterpiece.

The Real Thing (Strand): Fascinating, enjoyable new Tom Stoppard play which examines a playwright's atti-tudes to work, music and love in characteristically well-written, com-plex vein. A tone of serious levity is well struck in Peter Wood's produc-tion and the performences of Roger Rees and Felicity Kendal. (838 2680/4143).

(838 2560/4143).

Ther Places (Cottesloe): Triple bill of Hanold Pinter plays superbly directed by Peter Hall. Pinter breaks new ground in A Kind of Alaska, Judi Dench outstanding as a woman coming out of coma after 29 years and accelerating from small girl to adult maturity in half an hour. (928 2252).

(628 2252).
Noises Off (Savoy): Michael Frayn's
backstage comedy is still the funniest play in London, owing small
debts to Rattigan's Harlequinade and Pirandello's Six Characters Brilliantly directed by Michae

Blakemore. (8368888)
Trafford Tenzi (Mermaid): Exuberant play that sets the battle of the sexes in a wrestling ring. This fringe success has re-opened the embattled City of London venue. (2365588) The Pirates of Penzance (Drury Lane):
Riotously vulgar Broadway import
that sits Gilbert and Sullivan on a
whoopee cushion. One or two brilliant set pieces, but is all this strenu-ously arthritic camping about really preferable to the prim stasis of the D'Oyly Carte tradition? (8368108)

ACROSS 1 Lots of blockheads losing

to add a gloss (6)
10 Trick worn-out penitent (8)
12 Praise eg soul, le that's contused (8)
13 Command man to come in

21 Prison commotion (4) 25 Concealed tale altered for book (6) 26 Bay jacket? (8) 28 Bird holds in the urge to

DOWN

1 Produced after shell shock?

(6) fruit! (8)
5 Light producer in fine onyx- 22 You could get rasher by

crossed? (2-6)
31 Artful about the mark being 11 Liturgical book with after-thought on change (7)

floated! (7) 17 Can the Pole come up in a stake for the highest point? 3 Go in French grey mixture fusion given to House for

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Theatre

The Comedy of Errors (Goodman): With Adriana played by world champion baton twirler Sophie Schwab and Luciana by Gina Leishschwan and checiana by Gina Lessima who has mastered seven musical instruments, this Shakespeare could be nothing but a circus, especially surrounded by the Flying Karamazov Brothers and street musicians and jugglers from across America in Robert Woodruff's lively

erica in Robert Woodruit's avery production. (443 3800)
Duet for One (North Light Rep. 2300 Green Boy. Evanston): Tom Kem-pinsks's slightly veiled story of the painful and frustrating accommodation of a concert artist to growing debility stars Eva Marie Saint. (8697278) (8697278)

E.R. (Organic, 3319 N. Clark); This hitand miss local company has a longrunning success with an earnest
parody of hospital-based melodramas, starring Gary Houston as an
ambitious young doctor, Shuko
Akune as the receptionist and Lily

Monkus as the authoritarian nurse. (327 5586) Shear Madness (Mayfair at the Black-stone Hotel): Bruce Jordan and Marilyn Abrams recreating the roles they originated in the hit run of this comedy mystery in Boston and Philadelphia. (2660252) The Beckett Project (Goodman): Alan

Schneider directs the American premiero of Samuel Beckett's Eh.
Joe as part of a collection of Beckett

one-acts performed by David Warri-low and Rick Cluchey. (4433860)

Amadeus (Broadhurst): Frank Langella stars as Salleri in the award-bedecked and elegant National Theatre production of Mozart's life.

dition directed by Tony Tanner. (245 5760) nes of the Heart (Golden): Despite

porting cast. (581 0720) enluses (Fairbanks): Author Jonathan Reynolds takes advantage of a stint watching Francis Ford Coppola shooting Apocalypse Now to parody the American film industry in this

Theatre production of Mozart's life. (2470472)
Agnes of God (Music Box): The fiery trio of Elizabeth Ashley, Geraldine Page and Amanda Pummer enliven a somewhat over-written clash of ideologies. (2484636)
Joseph and the Amazing Technicolor Dreamcoat (Royale): The first work by Andrew Lloyd-Webber and Tim Rice in a lively and imaginative ren-

quent phone interruptions. (2466740)

cluding directing an excellent sup-

its genial humour, outlandish events and Pulitzer Prize, Beth Henley's story of three Mississippi sisters boils down to a sitcom sensibility full of gags, good acting and fre-

Rice in a lively and imaginative ren-

(2806/40)

Present Laughter (Circle in the Square): George C. Scott proves that with the right wardrobe of dressing gowns, he can capture the essence of impresario Garry Essendine, in-

riotous re-creation of a jungle film set awaiting the end of a seasonal typhoon. (432 W. 42nd). (2794200) Nine (48th St): Two dozen women surround Raul Julia in this Tony-award winning musical version of the Felli-ni film 8-%, which like the original

celebrates creativity, here as a series of Tommy Tune's exciting scenes. (246 0246)

scenes. (2460246)
Good (Booth): How Halder became a Nazi, in this London import starring Alan Howard and directed by Howard Davies, is eloquent, stylish in set and overlapping scenes, but ultimately convincing for the rather undramatic and proseic reason that Halder was sought after and treated well. No moral tale there. (2396200) Plenty (Plymouth): Moving on to Broadway from its Public Theatre opening, Rate Nelligan stars again in the New York production of the play written and directed by David Hare about Europe's transition from war to peace over the last generation. (2396200)
Cats (Winter Garden): Director Trevor

F.T. CROSSWORD

PUZZLE NO. 5,081

head (6)
4 Disturbingly, leader of nuisances roves in the neighbourhood (8)
9 Man. in general, comes back

first (6) 15 Be inclined to care (4) 16 Girl can return to the register (7) 20 Fry, with life about an in-sect (7)

gossip. (8)
29 Tick off beater being beaten

1 Produced arter shell shock:
(8)
2 Telephone off at the last 18 Here we have to be still (8)
minute? (8)
19 There's scope in Roy's con-

marble (4) using it (6)

6 Clubs often are secured (2, 23 A blow to bring down the 3, 3) tents (6)
7 Twist could be accompanied 24 Notice to publish the arrival

(6)
30 Puts back in after being 8 Rest of seats arranged about 27 Agreement wrapped up, we 14 Impression that could be

Solution to Puzzle No. 5,080 MOMASTAG MATAAA GRETAGARSO
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GROWEN AGITATOR
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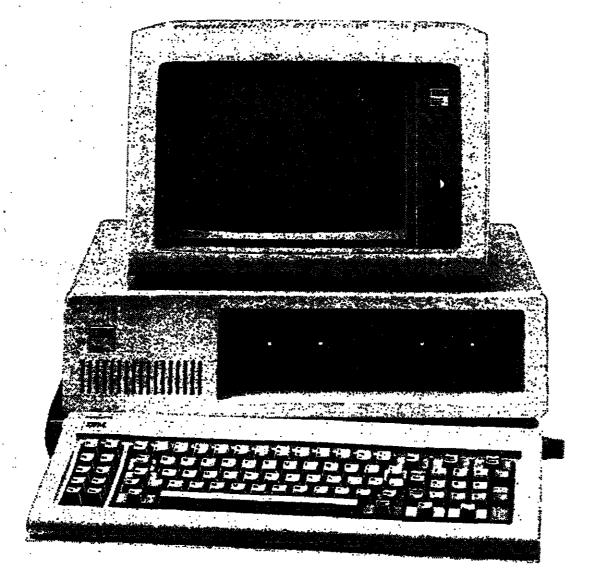
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Wednesday January 26 1983

Markets will be markets

down of the Opec talks on be heard is that sterling is not thing in the world, for dealers price as many have supposed; are now groping their way indeed, the devaluation which forward in a thick fog of uncertainty. There is now a clear possibility of a major break in it means that the sterling price the oil price, which has negative implementation for sterling past three months, which is though these are easily overstated—and raises disturbing and the revenue responses has questions about the safety of in any case rather a long time energy-secured loans in such countries as Mexico, Nigeria, balance could quite quickly when the countries are countries and even such a stable countries of Canada. The countries are countries of Canada. stable country as Canada. Innow necessary to fulfil the rent account will improve quite Saudi hope that a weak market will frighten Opec back into harmony.

Compounded

This is only the beginning of the story, because oil risks are now compounded with political risks. The West German elections in March, previously the walk of the previously the walk of the previously the start of the previously the previo thought a walkover for Chancellor Kohl, now look wide open. and little is known outside Germany of his rival, Dr Vogel, except that he combines rather left-wing convictions on foreign policy, at least, with a reputed iron nerve-not a wholly comforting combination. This opinion-poll upset in Germany naturally casts some doubt on the electoral outlook in Britain, raising his devaluation bid, has ensured that any doubts have the maximum market impact Finally, official policy in the U.S. still the dominant force in the OECD economies and there is no upside risk in going

especially in the financial markets, is more than ever an enigma. Mr Donald Regan, the Treasury Secretary, who seems to be adopting vague hints in place of policies, talks of a commitment to stimulate the conomy, but does not say how. Even if his intentions were known, their execution might be blocked by Congress, which shows less and less respect for President Reagan's wishes.

THE RENEWED nervousness some calm thought. One thought of the markets after the break- which is already beginning to is the most natural nearly as vulnerable to the oil oil price, which has negative of the months, which is simplications for sterling past three months, which is ough these are easily over-good for government revenue export earnings; indeed, some forecasts suggest that the cur-

> the other hand, are not so easily wished away: for if Labour has even an outside chance of forming the next government, as the German experience suggests it could have, the markets will only be happy to trade sterling at a value somewhat lower than seems likely in a second Thatcher term. This insurance premium will be collected until the uncertainty is resolved.
>
> In all these circumstance Ministers are right to keep cool, and would also be wise, if it is possible, to keep quiet. There is little to be done, either through intervention or through interest rates, to check any real swing in market sentiment, and any question about the rate has undertones of have-you-stoppedbeating-your-wife. If the Govern ment deplores the depreciation tuates the positive, as ministers did last week, there is a risk that markets will conclude that

short of sterling.

So much for the effect of politics on markets; there remains the possible effect of markets on politics, which could be strong. The uncertain-ties affect ministers as well as dealers, and unless the whole situation is resolved quite im-In face of so many conflicting probably soon, it argues for a doubts, the markets have been more cautious Budget and an stampeding, which at least Minister might otherwise have offers a breathing space for wished.

Mubarak looks to Washington

AFTER NEARLY five years in the Arab wilderness. Egypt is steadily mending its fences with both moderate and some hitherto radical Arab regimes. It is a developing trend which will give additional significance to the talks in Washington this week between President Reagan and President Hosni Mubarak

Since his accession to power in October 1981, following the assassination of President Anwar Sadat, Mr Mubarak has devoted most of his energies to democial affairs. He has been domestic affairs. He has been securing his own power base within the country while re-maining generally loyal to the main foreign policy lines estab-lished by his predecessor. Mr lished by his predecessor. Mr Mubarak refused to be pan-icked by last year's invasion of Lebanon by Israel and despite some hostility within the country limited his reaction to the withdrawal of Egypt's am-bassador. The peace with Israel remains in force, albeit with little official enthusiasm. Yet despite Mr Mubarak's relative passivity in foreign

President Gamal Abdel Nasser and President Sadat. Iraq, which orchestrated the Arab boycott of Egypt after President Sadat's visit to Jerusalem, and the Palestine Liberation Organisation under Mr Yassir Arafat, are both ready to restore normal relations. There is little doubt that the six members of the Gulf Co-operation Council, headed by Saudi Arabia, would headed by Saudi Arabia, would follow suit and are already extending trade, financial and

were promised a standard of living which is as distant today as it was in 1978—a fact which is uniquely placed to act as bridge and moderator in the search for a s uniquely placed to act as bridge and moderator in the search for a comprehensive Middle East peace. Yet its capacity to develop that role fully is circumscribed by its international failure to demonstrate that peace with Israel offers anything more than strictly bi-lateral benefits. U.S. diplomats repeatedly warned President Jimmy Carter of the diplomats repeatedly warned initiative would represent a President Jimmy Carter of the dangers facing Mr Sadat if he was deemed to have deserted the other Arab nations. Mr Mubarak is no loss that the second secon

to try to secure the sort of power roundabout.

from the Israelis—such as a freeze on new Jewish settlements in the West Bank. The pyschological impact of such an American success would not only enhance Mr Mubarak's standing domestically and within the Middle East, but could also greatly strengthen the resolve of King Hussein of Jordan and the PLO to explore further the opportunities presented by President Reagan's September 1 peace proposals.

Mr Reagan will also be aware of the increasingly important role which Egypt is playing in restraining the alarming ambitions of Iran's religious leader-ship. Cairo is now a major arms supplier to Iraq and the presence of Egyptian advisers in Baghdad has improved the capability of the Iraqi air force.

U.S. aid

Of course, there is a conbassador. The peace with Israel remains in force, albeit with little official enthusiasm.

Yet despite Mr Mubarak's relative passivity in foreign U.S. aid to Cairo, civil and affairs he is nonetheless being offered the chance to resume \$2bn (£1.3bn) a year and with at least partially the Arab leadership role claimed by Egyptian balance of payments President Gamal Abdel Nasser and President Sadat. Irag. 1983. Mr Mubarak would like

to equate peace with prosperity. Successive wars with Israel were blamed for Egypt's backward economy. After the peace treaty the Egyptian masses were promised a standard of

Mr Mubarak's presidency has now run 15 months and Mr Reagan's peace initiative five months. There is a mutual awareness that the clock is running and that the opportuni-ties which seemed to be appearing in the autumn are again

other Arab nations. Mr Mubarak able strain the treaty with is no less aware that for him to Israel. There are few constants be successful in bringing Arab in Middle East politics, beyond countries to the negotiating the instinct for survival among table with Israel. Egypt will first individual leaders. And what-need to point to some indication ever Mr Mubarak's personal of Israeli flexibility. During the talks in Washing is worth recalling that Egypt ton this week Mr Mubarak will has historically proved adept at doubtless be asking Mr Reagan jumping on and off the superTHE OIL MARKET IN DISARRAY

Falling prices work both ways

By John Plender

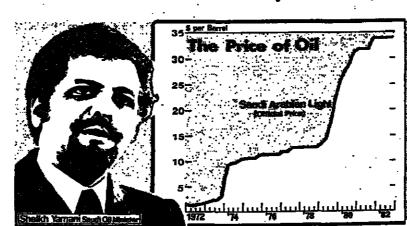
YS IT really conceivable that the potential demise of the Organisation of Petroleum Exporting Countries could be regarded in the West as a cause for regret?

Having sustained successive oil shocks in 1973-74 and 1978-79. the industrialised countries might certainly have been expected to savour their vica-rious revenge. Yet the financial markets on Monday responded to the chaotic break-up of the Opec meeting in Geneva with something that tooked suspi-ciously akin to panie. As always the markets need careful reading. And Britain, incidentally, is a noor vantage

incidentally, is a poor vantage place from which to assess the impact of a decline in oil prices since sterling is sensitive to oil and the stock market is sensitive to sterling

The sensitivity is probably over-done, because Britain's North Sea oil is priced in dollars. The likely decline in Britain's North Sea oil revenues has thus already largely been compensated for by sterling's recent depreciation against the dollar; and sterling's depreciation against other countries has simply corrected an earlier overvaluation that has a prime cause of the recent British industrial malaise. While British views were partly coloured by a falling pound on Monday, other markets have been more worried about the trend of U.S. interest rates than the implications of the Opec meeting.

That said, the question of whether the OECD countries should rejoice or mourn at the disarray in the Opec camp depends crucially on what has happened to the underlying supply and demand for oil since



beneficial impact on the real economy in the industrialised world. Lower oil bills would increase incomes, just as the earlier oil shocks acted as an makes financial markets uneasy, indirect tax on Western companies. The result of this has been to the surplus dollars that currencies has risen by nearly 28 per cent, causing a sharp rise in real oil prices.

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The result of this has been to the surplus dollars that currencies has risen by nearly 28 per cent, causing a sharp rise in real oil prices. indirect tax on Western con-

Opec would also be contribut-ing to the fight against inflation. As a rough guide the OECD reckons that a 10 per cent decline in oil prices might cause decline in oil prices might cause consumer prices to be 1½ per rendered it immune from a subcent lower after two years. sequent price increase when Nominal interest rates could be economic activity picks up.

The latest Amex Bank Review estimates that the OECD countries' net oil imports in 1981 were equivalent to just over \$250km. The dayourable over \$250bn. The favourable improvement in terms of trade brought about by a price fall to, say, \$25 a barrel would, on that basis, amount to a \$55bn stimulus, equal to 0.7 per cent of the industrialised countries' GNP—a significant boost, Amex concludes, when many forecasters are putting the 1983 increase in GNP at no more he first oil shock.

In the short term, a fall in than 1½ per cent.

But will the oil price move in

makes financial markets uneasy, for the world's financial structure is in no condition to sustain far from clear that the West's pre-empt. increasing reliance on non-Opec oil and its development of alter-

This was one of the considerations behind the efforts of Saudi Arabia two years ago to prevent Opec's hawks from extracting a higher price for oil from the West. The Saudis feared precisely that the higher price would stimulate increased investment in non-Opec oil, alternative energy and energy saving. While they succeeded in keeping Opec's official refer-ence price stable, they lost the battle because oil prices are tionary impact of the product of the

provide just the incentive for ing countries elsewhere more non-Opec oil production that the Saudis wished to been knocked on the been knocked on the been knocked. The position has now been reached where a fall in the

official price can no longer be avoided, but where no one can be certain that the long run eleasticities of supply and sub-stitution have had enough time to take the OECD economies off the Opec hook. There is, how-ever, one important distinction between the fall in oil prices that provided a favourable background to reflation in 1975-1978 and the one that is about to happen today: at no point be-tween the two oil shocks did the nominal price of Opec's oil go down.

In effect, much of the defla-

Day seeing Courses

The recycling game has now been knocked on the head by the emergence of real interest rates and deep recession after the second oil shock: many less developed countries are no longer able to service the debts which they ran up to pay the oil bills and which permitted them to import goods from the industrialised countries.

At the same time some major exporting countries accum ulated debts to facilitate econ

omic development. Inflation, which brought nega tive real interest rates on the Third World's petrodollar debt, made the burden tolerable, as did the stability of the nominal oil price. Now, however, the banks can be seriously threatprice; second, because oil pro-ducers like Mexico, Nigeria and servicing capacity, reduced.

Of course, a price fall cuts both ways. The debt servicing capacity of oil importers will be enhanced by a price cut. A boost to demand in the indus-trialised countries will have a similar effect. And if there is a steady fall in oil prices to a stable level such as \$25 a bar-rel, the banks might well be better for it,

But at present the scene could be set for a very unsteady fall. Moreover, it takes time for countries such as Brazil, which has increased exports significantly to countries like Nigeria and Mexico, whose balance of payments are now under increas re-orientate their trade.

Confidence in the world banking system will be tested yet again. And a decline in the oil price will underline the fact that there are real losses in the world banking system which have yet to be written off against the banks' share capital and reserves.

Even if central banks do succeed in propping up shaky banks by acting as lenders of last resort, they cannot act as lossers of last resort. If the

losers of last resort. If the oil price gyrates, these weakesses may be further exposed. Until there is convincing evidence that the West's long term energy balance has really changed, the break-up of the Opec cartel carries a major risk for the financial, as opposed to the real, economy. Cartels are bad, but financial shocks can be worse. The question is how big a shock

OPEC: THE MAGIC CARPET COMES TO EARTH

consumers

OPEC's magic carpet, which has now ruling the roost in an oil tattered with excessive use. The

directions. For no one yet world oil production. Last year knows how far prices could they captured 53 per cent of eventually tumble or, indeed, the market leaving Opec prowhether the Organisation stelf ducing at less than two-thirds will disintegrate.

On balance, the energy Much of the chagrin of Opec industry seemed to feel yester ministers, countries like the day that Opec will hold UK and Mexico have continued together (although not very to produce flat out, trimming tightly) and that some new, their prices to ensure that they cobbled-together production can always find buyers. This agreement will prevent a whole- is the main reason why the

to see prices drastically cut. Their exchequers need the oil revenues. In many cases their oil industries also need fairly high prices to justify high-cost production (approaching \$20 a barrel for some of the latest

borne oil prices to ever-market depressed by continuing increasing beights, has become slack demand. For the first Organisation's official prices, ducing more oil than the 13 which have defied gravity for so member nations of Opec. In long, seem set to fall.

It is a prospect which has sent first energy shock, non-Opecenergy analysts and governments scampering in different one-third of non-communist

sale collapse of prices.

There will certainly be no eagerness on the part of the oil, is curently \$33.50 a barrel main producers outside Opec --- some 50 cents less than the including Mexico and the UK official price for inferior Opec reference rude and about \$2 below the rates for comparable tion's African members.

These non-Opec countries are by offering big discounts to

their customers. Iran has used from oil." these discounts to build up its production to a point where it is a major force in the Opec power battle, a position it can use to challenge the traditional leading role of Saudi Arabia. As Mr Mohammad Gharazi, the Iranian oil minister, said on Monday: "We have succeeded

in breaking the political power of Saudi Arabia which stems

(of which S Arabia) (of which N Sea*)
Refinery processing gains
and Communist net exports

But official prices do not tell the real story. Some Opec mem-bers — most notably Iran — have been openly flouting these

WORLD OIL BALANCE (m b/d) 1979 1980 1981 1982 52.1 49.5 47.1 45.4

31.4 27.4 23.2 19.3 19-20 (9.8) (10.3) (10.2) (7.0) 19.9 20.6 21.2 21.1 22.0-28.0 (2.1) (2.2) (2.4) (2.7)

2.1 2.1 2.1 2.3 53.4 50.1 46.5 43.7 43.5-45.5 Total Supply

meeting in Geneva earlier this week, they called on African For its part, Saudi Arabia, backed by its Arab allies in the producers to increase their prices even further, to almost Gulf, has been steadfastly de-fending the \$34-a-barrel re-ference price. It has argued that pricing stability is in the \$38 a barrel to reflect quality and transportation differences. They failed and the meeting broke up in disagreement over interests of both producers and both pricing and production

Given this pricing position, the Saudis were ambitious The debate exposed the weak-ness of the Organisation's present position for, apart from highlighting disagreement when, at the Opec ministerial

among its members, it also showed how out-of-touch with the market place official Opec prices have become. Events may soon force Opec to recognise the signals of the depressed products market, in which case a price cut of several dollars may be on the

cards. Given the continuing depressed state of world economies, high levels of oil stocks and the mild winter, there are no immediate prospects for an increase in demand for Opec's oil. Some analysts feel that when worldwide demand takes its normal seasonal dive this spring the call for Oper's oil may temporarily decline to around 15m b/d (compared with the present rate of 17-18m

Herein lies the trigger for a pricing nose-dive. If indi-vidual Organisation members become enjoined in a battle to retain—or even increase—their output against this trend they could find themselves lead-

frogging to prices in the low twenties or even teens. Both Saudi Arabia and North Sea producers will play a crucial role in setting the tone of the oil market during the coming few days. Buyers of North Sea crude may persuade British National Oil Corpora-tion, the leading UK oil trader, that a cut in prices is justified In this case Opec members will be tempted to follow. Alterna-tively Saudi Arabia—or one of its Gulf allies like Abu Dhabi -may set the ball rolling in a bid to recapture its market share within Opec. In this case Iran may be tempted to follow.

All producers—none less so than the Saudis—are aware that once prices begin to tumble there is no knowing where they for a new period of low-price

Ray Dafter

dimin and

Men & Matters

ICE lolly

Advisers on property investment who are earning less than £40,000 to £50,000 a year should lose no time applying to the new agency called Inner City Enterprises (ICE) launched yesterday by a clutch of UK financial institutions of UK financial institutions.

That is the pay being offered for the first full-time managing director of what the City and the government are agreed is a brave bid to promote urban rejuvenation.

Isn't it rather high pay for what is essentially an experi-ment, I asked Alan Porter, chief executive of the National Water Council Superannuation Fund, one of the seven founding institutions? "We want to do the job properly and attract the best talent" he says.

Wyndham Thomas, general manager of Peterborough Development Corporation who is to be the part-time non-executive chairman of ICE will be paid

£10,000 for his services. The non-executive directors will not do too badly either at £5,000 a year each.

Frank Chapple, chairman of the Trades Union Congress, and general secretary of the plumbing and electrical union will be one of them. The financial institutions will be represented by Porter, Anthony Lovell of the Prudential and Christopher Brockhapk of Christopher Brockbank

the Environment (and eyes and or Romania, says Feldman. "We ears on ICE for Environment buy £650m worth of clothes a Secretary Tom King) will pass year from countries like West on his £5,000 to the civil Germany and the U.S. services' coffers. "If we could replace some of include the committee of London clearing bankers, the

Building Societies Association, here."

the South Yorkshire county superannuation fund, Commercial Union, the Prudential, and the Reed International and National Water Council pension

funds.

If ICE can divert just a small extra percentage of the £2bu a year currently being invested by the institutions in property towards the inner city areas, the agency will be reckoned to justify its existence.

Buyers' market

Sir Basii Feldman has never been the most orthodox of men, so it is hardly surprising that his Better Made in Britain exhibition, announced today, is what he calls a "back to front"

"Most exhibitions are put on for people wanting to sell their goods," he says. "This is one where those on the stands will say what they want to buy from the visitors."

Feldman, flamboyant former joint managing director at Dunbee - Combex - Marx, the failed toy broup, has been con-cerned about the amount of clothes we buy from abroad ever since he became chairman of the clothing industry's Little Neddy in 1978.

So he is bringing all the top High Street names together in London in March to show British manufacturers the sort of goods their shops now import but would rather buy from home The fifth recruit to the ICE producers.

boardroom wil fare less well. It is not just a matter of Donald Routh, an under replacing goods from the cheap secretary at the Department of sources like Taiwan, Indonesia

The institutions supporting that, we could create more turning. ICE, with about flm start-up over for British industry and money for running costs, more jobs in this country. Even include the committee of a small bite into that total would



'I know it's not the right

Feldman has been full of bright ideas for promoting British clothes in the past five years—though not all of them, it must be admitted, have got

A bit ironic, too, that he only ersuaded the head of one leading group of stores to take part in his Better Made in Britain show after meeting him while sunbathing on a beach in Barbados.

Taxing problem

As if Irish opposition leader Charles Haughey did not have enough troubles . . . now he enough troubles . . . now he recent tour of Japan in a cable and former Finance Minister along the following lines: Gene Fitzgerald face legal action from an irate taxpayer who does not think their 1981 budget came up to scratch. Mayo solicitor Thomas Dillon-Leetch has been given leave by the Irish High Court to

summons the two men to enter an appearance in court within eight days.

The charge they have to answer is that the 1981 budget

not only undermined the finan-cial stability of the State but of citizen Dillon-Leetch as well. Fitzgerald brusquely rejects it—but if the courts don't, there could be many a sleepless night in future for many a Finance

Pizza prize

If motivation is the key to commercial success the six finalists in the Options-Makro "Women Mean Business" award seem assured of a rosy future Notes for the panel of judges which met yesterday reveal that Philippa Ahern, aged 23, head of an executive search company in the City, "is an extremely determined and hungry young lady."

Joanna Sheen, who at 28 sells

Joanna Sheen, who at 28 sells prints exclusively to Harrods, is described as "another dynamo... with incredible energy."

First prize of a silver trophy and a £3,000 cruise went, however, to 45-year-old Vivienne Flower of Katie's Kitchen. A supplier of pizzas and jacket potatoes to Waitrose, Asda, and Tesco. among others, her turn-Tesco, among others, her turn-over has grown to £2m a year including a healthy expor-

Versatility

Industry Secretary Patrick Jenkin, I gather, thought (twice) about reporting to Margaret Thatcher on the progress of his "Talks with Honda

are fonda. But with Nissan, the kissin'

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being overren by the Mongol hordes. On both occasions the day was miraculously saved by massive storms, whipped up by ferce winds, which destroyed the invading fleets. These "divine winds" were known as shimpu or, in an alternative reading of the early Sino-Japanese characters, Kamikaze. In the last two months, to judge by the rumbles of applause emanating from Washington, Seoul and even some European capitals, it has sometimes seemed that, 700 years later, Mr Yasuhiro Nakasone has appeared like the second coming of the Kamikaze, in its historically understood meaning. Except that, while striving to "save" Japan from foreign hostility, brought about in part by its relative prosperity in an ocean of economic gloom, his wind of change is also designed simulnomic gloom, his wind of change is also designed simultaneously to calm international waters and to blow some of the cobwebs of insularity out of the Japanese mind.

of the Japanese mind.

In reality, it is not that simple. Mr Nakasone has made dramatic headlines since taking office, not least this week with his policy address to Parliament, calling on his countrymen to "develop a new face as a Japan open to, accepted by and respected by the rest of the world."

But the window of the real centre of political power in Japan is invariably opaque to both Japanese and foreigners alike. Yet even with its distortions, a perception of what the new Prime Minister is up to is beginning to emerge, and so are just as many questions, not all of them answerable, about his ability to deliver.

The questions include the real nature of Mr Nakasone's desire to change Japan and its relations with the world at large: the extent to which he can satisfy an internal and an external audience at the same time, while constantly address-ing each in different terms and tones: and the real possibility that whatever he tries to do will suddenly become secondary, if not derailed, as Japan lives out the (presumably) final act in its own national political drama, defence role. This is not the fudgment on former Prime occasion to examine either Mr Minister Kakuei Tanaka, in the Lockheed bribery case.

less clear-cut. Some of his actions to date, such as agreeing to exchange military tech-nology with the U.S., the aid package to South Korea and a few of the less sensitive tariff cuts, were already in train. He accelerated decisions, which would probably have come about in any case within months, with his U.S. visit last week as an effective deadline, and can take credit for that: but he pulled no rabbits from the hat.

However, cutting duties on chocolate, biscuits and tobacco did mean taking on entrenched domestic lobbies at some political cost: so may his Cabinet's review of the testing and safety procedures governing imports if it recommends major changes in the laws when it publishes its report at the end of March. But he also showed he knew some battles could not be won quickly over vested Japanese interests when, for example, he refused to make unilateral con-cessions to the U.S. on the beef and citrus trade while in Wash-

However, seeking to satisfy Washington in non-commercial fields, above all military security, cuts to the heart of the burning issue in modern Japan—the national "peace" constitution, which limits the state to a narrowly defined self-On the first of these, Mr the substantial opposition to E. Nakasone entered office with But what he said in Washingsurprisingly little ideological ton and since his return demonstrate, his hawkishness on strate the grave political



Yasuhiro Nakasone, receiving an ovation at the Liberal Democratic Party convention in Tokyo last week

ferent shading .

In his Washington Post interview, if not, he insists, in his direct conversations with President Reagan, Mr Nakasonc almost blithely appeared to commit Japan to a substanti-ally enhanced defence role against Soviet aggression in his now notorious remark when he said Japan should be "an unsinkable aircraft carrier" against Backfire bombers. He then came home and got his party on record as supporting the constitutional reform with-out which such an expanded defence posture would not be

But in his speech to the LDP convention and, more importantly, in Monday's policy address to the Diet, he was much more circumspect, stressing the need for international disarmament, pledging to try to resolve territorial disputes with Moscow and. above all, improving Japan's defence capability only within the bounds allowed by the constitution and limited to that needed for defending ourselves."

This apparent dichotomy

dangers inherent in trying to prompted Japanese politicians say the same thing to two and editorial writers to condifferent audiences with dif- plain that, outside the country, the Prime Minister had com-mitted the nation to a new course without consulting the Diet or the people. More scurrilously, it has given birth to a new nickname for Mr Nakasone in political circles — that of

Nimaijita, or forked tongue. Political opposition to Mr Vakasone is not confined to the half dozen minority parties, mostly of the left. Partly because of his years outside the LDP's mainstream, he has some powerful party enemies, not least Mr Takeo Fukuda, the former Prime Minister. Some of them have not been slow to criticise what they see as his impetuous performances in Washington, in Seoul, and in ramming decisions through Cabinet and party without building the traditional consensus.

The eventual ease of Mr Nakasone's leadership victory last November and his pyrotechnical display since may have given him a temporary breathing space. But claustrophobia is the preferred condition of the LDP's backroom power brokers and the vested interests with which they mesh so well. It is not that they are against change, for under their direction Japan has adapted with staggering success in so many fields. But they incline to the more measured approach, including a careful weighing of the balances before action.

In party terms, what is critical is that Mr Nakasobe's most powerful supporter, because he runs easily the biggest LDP parliamentary faction and the most effective political machine in the country in Mr Tanaha in the country, is Mr Tanaka. Therein, for Mr Nakasone, lies the potential rub.

Today the prosecution will make known the sentences it wants handed down on the former Prime Minister on charges mer Prime Minister on charges
that, while in office, he accepted
bribes to promote the sale of
Lockheed airliners to All Nippon Airways. It is universally
assumed in Japan, by all except
Mr Tanaka and his adherents,
that he will be found guilty.

It is also considered axiomatic in Japanese political circles that if Mr Nakasone is circles that if Mr Nakasone is seen to lift a finger to help Mr Tanaka, by trying to influence the prosecution or invoking legal precedent to get him off if found guilty, the Premier will be signing his own political death-warrant. We may never know if Mr Tanaka asks for that help hut if he does and know if Mr Tanaka asks for that help, but if he does and is rejected, then one of Mr Nakasone's intra-party props could crumble. The Prime Minister's best hope must be that Mr Tanaka will quietly leave the stage and let his supporters regroup under different leadership. He has given no public signs yet of so doing.

In the midst of all this delicate balancing of external, domestic and political forces, not to mention nagging worries about the economy and the state of the Government's finances, Mr Nakasone must decide when to call a Lower House election within the next 16 months. The political pendulum theory suggests that the LDP is due to lose some of the seats unexpectedly picked up in 1980 in the wake of the sudden pre-election death of Prime Minister Ohira. The results will, of course, also be determining factors in Mr Naka-sone's own political standing and his ability to deliver on what he is promising.

In all, Mr Nakasone may need a shimpu as badly as his ancesBritain's coal industry

The way to remove the air of depression

By Colin Robinson and Eileen Marshall

In the spring of 1981 we published an analysis of British published an analysis of British coal prospects' which argued that, assuming unchanged government policy, annual home demand for British coal would most likely decline, possibly to less than 100m tounes by the year 2000. We suggested that the National Coal Board's plan to raise annual production to 170m tounes was quite unrealistic and that the Energy Department's somewhat lower Department's somewhat lower coal forecasts were also far too

At the time our views on coal's future were regarded by many as too pessimistic. How-ever, both the Department of Energy and the NCB have now substantially reduced their forecasts. For instance, the NCB recently told the Select Committee on Energy that its estimated demand range for the year 2000 is now 113-142m tomes; the new estimates still seem too high, but at least they are a step in the right

The British coal industry in its present condition is a com-paratively high cost producer which appears to be suffering more serious problems than a temporary drop in demand. In the world as a whole coal consumption has shown signs of revival since the first oil "shock" revival since the first oil shock of 1973-74 and its share in the world energy market has risen slightly. But in the British energy market coal's share fell significantly between 1973 and 1982 even though oil consumption dropped proportionately

In 1982, a year in which oil consumption increased a little. UK coal consumption dropped about 6 per cent. Production has been held up only by exporting coal at less than full cost and by a big increase in stocks—from 28m tomes at end 1979 to about 52m tonnes now—which has seriously affected NCB finances.

In the very important power generation market coal consumption has been falling since 1980.
Our 1981 analysis suggested that a modest nuclear programme, together with some rise in coal prices relative to oil prices, summers pay heavily to nightly infialted demand forecasts. Under the present protectionist regime the British coal industry is likely to continue to decline, even while taxpayers and conprices relative to oil prices,

A NEW strategy is needed for might well cut power generation it. If such an outcome is to be the British coal industry to coal sales to 40-60m tonnes in avoided, consumers' expectateduce its weaknesses, exploit the year 2000. There is no sign tions first need to be changed its strengths and prevent its of any market appearing which continued decline. decline.

> The present government was originally committed to reduced protection for coal under the 1980 Coal Industry Act. However, in February/March 1981, under threat of miners' strikes. its policy was reversed; coal imports were severely restricted and subsidies for the industry were increased. At the time we described the new policy as "a

Removal of import restrictions would be a particularly important change of policy

prime example of surrender to a powerful producer group with little regard to the interests of society as a whole " and subsequent events have reinforced

Despite import restrictions and subsidisation, consumers are clearly not turning to British coal. One reason may be doubts whether coal prices will remain low relative to oil prices.

A second probable reason is consumers concern about the frequent threats of disruption to coal supplies which make a nonsense of the Coal Board's claim to provide security of supply. Diversification of coal supplies, via freedom to import from a variety of sources, would pro-vide more security for consumers as well as increasing competition and keeping down

Removal of import restric-tions is a particularly important policy change which should be made, though inland transport costs would probably prevent deep penetration into the UK British coal is what the indus-

However, a fundamental rethink of coal policy seems necessary now that the industry's future is no longer obscured by highly inflated

so that they believe secure coal supplies will be available at competitive prices. For such a change, besides the removal of import restrictions, clear moves towards a more profitable industry are essential.

Concentration of output in the comparatively low-cost areas is long overdue, and could strengthen the industry's competitive position against other fuels, so that its output need not be much smaller than at present. Productivity would be increased, earnings could rise and the air of depression which has for so long hung over the industry should be lifted.

There might even be an end to the apparently ceaseless political battle over the indus-try's future, which would then depend more on its own enter-prise and less on State protec-tion. In such circumstances private capital might well be attracted to the industry, so freeing it from the degree of government control which inevitably accompanies state funding and heavy subsidisa-

Of course, such policy changes would bring into the open the social and human problems of threatened mining communities. But it would seem more satisfactory for society as a whole to provide aid to deal directly with those problems rather than for coal production to be used as a means of social insurance. Given the choice, local communities might think of better ways of using funds provided to them than keeping their members in such a dangerous, unpleasant and in secure occupation as coal mining in marginal areas.

try now seems to need. There can be no surer way of promoting continued decline in the industry than to persist with present policy.

Colin Robinson and Eileen Marshall are respectively Professor of Economics and Lecturer in Economics at the University of Survey.

* What Future for British Coal? Robinson and Marshall. Institute of Economic Atlairs, Hobert Paper 89, May 1981.

Letters to the Editor

The New Zealand butter quota and the Community

From the First Secretary (Press and Information), New Zealand High Commission Sir,-The letter from Mr Anthony Rosen (January 24) about New Zealand butter con-

tains so many inaccuracies as to call for a reply. The facts of the matter are that on October 19 last year the Council of Ministers of the European Community approved unanimously, on the basis of a long-standing agreement, a New Zealand butter quota of 87,000 tonnes for the United Kingdom market in 1983. The French market in 1983. The French and Irish Governments have since chosen to obstruct implementation of the Ministers' decision, on grounds which have nothing to do with New Zealand. This is a matter of great concern not only to New Zealand to also to other member states of the Community. ber states of the Community. which see the integrity of its decision-making process com-promised. That is the basis on

support.

New Zealand has supplied, butter to Britain for over 100 years, in good times and bad. British consumers have wanted whose export income is heavily dependent on agricultural products could afford to subsidise itself over the years to the extent he implies, then he is indeed mistaken.

The suggestion that Britain

The suggestion that Britain hould buy New Zealand butter and "ship it directly from New Zealand to the needy of the

which Mr Walker and others. As for the question of the Ministers in the Community United Kingdom's extending expert advice on new markets, tion of the October decision. The New Zealand Dairy Board already is the world's largest content. single commercial dairy export-i, ing organisation and sells its

it. Our industry produces butter, ships it 12,000 miles, pays an EEC levy (which con-tributes to Community funds) and yet it still remains compe-titively priced in the shops here. If your correspondent thinks that a small economy

world" is absurd.

on a meter From Mr P, B. Trollope.

r, -- Your correspondent, T. Fisher, in his letter published on January 7 suggests that separate metering is "hardly practicable" in cases such as his. This is so for products in more than 100 countries. Its principal problem individual small offices, but it is practicable where a large office building is divided up into a number of smaller rating is not a lack of expert advice but competition from the heavily subsidised disposal of surpluses produced elsewhere. The Board has made and conhereditaments. Under certain circumstances, one of which is tinues to make energetic efforts to develop new products and markets. Nevertheless, the UK that all occupiers must have access to all parts of the build-ing where water is used, water authorities are obliged to pro-vide one meter for the whole butter market remains of the greatest importance to us. of a building, if requested to do

There is ample evidence that this continued supply is valued by the British consumer and by the trade. David Lawson, First Secretary, (Press and Information), New Zealand High Commission New Zealand House. Haymarket SW1.

to be charged to itself by the metered system and then to recharge the tenants. The saving to each tenant was of the order

it would otherwise need to be.
These figures are given by the
Government Actuary in his report National Insurance Fund Long Term Financiai Esti-

tax on employment that it causes — he would, at a stroke, multiply his present potential achievement more than ten-

Raymond Nottage, 36E Arkwright Road, NW3.

True extent of standing charges From Mr Bernard Tennant

Sir,—I refer to your report on the rebate schemes intro-duced by British Gas and the Electricity Council (January

Secretary's concern for the smaller consumers of gas and smaler city, particularly the old age pensioners; and share the hope that the reductions in standing charges will offer relief from anxiety over their future bills. However, we are less sanguine about the statement by British Gas that they will not seek to recover the £20m cost of the rebate from other con-

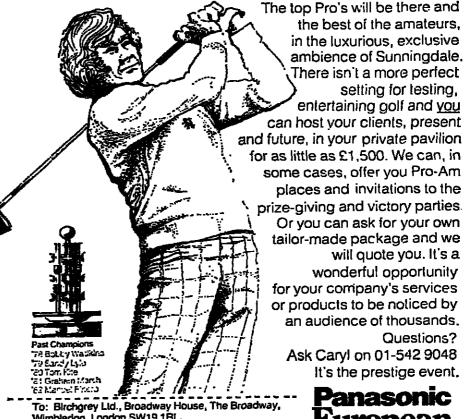
Ministers to lift the veil of secrecy surrounding the way in which standing charges are fixed by the nationalised industries We have made inquiries into the calculation of standing charges and it has proved impossible to secure details of aggregate income from such charges or how that income was spent. British Gas, for example, informed us that the costs and revenue from standing charges "are broadly in balance" and it would appear that standing charges account for about one-sixth of the total income from gas sales. The Electricity Council confirmed that the figures for the electricity boards' income are not broken down in own way way with the figures. down in any way which will show clearly the income from fixed charges. The most we could elicit from that industry was that "as a rule of thumb, about 8 per cent of quarterly non-domestic income stems from fixed charges."

There would seem to be a clear need for the Government of how they are actually paying

The National Chamber of Trade, Enterprise House, Henley-on-Thames,

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Small firms and Europe

From Mr M. Grylls, MP Sir.—In your article (Jan-ary IS) "Small firms and Europe," your correspondent quotes the Confederation of British Industry as saying that action to require member countries to reserve a certain proportion of public sector contracts for small and medium sized enterprises (SMEs) would

and be divisive between firms. decades now they have had a "set-aside" policy for small firms, obliging government pur-chasing officers to award 25 per cent of their contracts to small business. Understandably, the CBI which is financed chiefly by large companies and the nationalised industries, shies away from anything approach-ing robust discrimination to encourage smaller firms. The fact is that big business, in Britain, has such a huge builtin advantage that to compen-sate for this, government action

winning a contract granted to a big firm, it can appeal and try again. Surely that does not distort competition? It just tilts

be a "dangerous and retro-grade step." It would, argues the CBI, distort competition Really? In the USA for two

In France, too if a smaller firm is within 4 per cent of the balance back towards the smaller firm,

Michael Grylls. (Chairman of the Small Business Bureau). House of Commons SW1.

Ď

Actors demands on TV pay From Mr Frank Brown

theatre and television, would ever agree that their pay should ever agree that their pay should (in what is a casualised employ-ment industry) relate to the varying size of audience which cares to look at their work.

At the moment their payment for repeats of commercials is graded according to the total

to a half-full week.

Breakfast television has the opportunity to reach the entire national audience. The fact that TVAM do not expect to reach the level of ITV 1 audiences is reflected in the cost of their advertising time. Why expect the actors to make a further contribution from their own pockets? Audiences have the habit of growing. On Channel Four it is a matter of recent history that both the advertisers and their agents opposed the whole system of funding this chan-nel and lobbied, right through

20 Bennerley Road, SW11.

unionists

Sir.—No actor or actress I have ever met, or worked in conjunction with in 25 years of management in commercial

population size (ie potential audience) in the differing transmission regions of the ITV con-tractors. In the same way, live performance has a varying pay scale as between say, Pitlochry and Shaftesbury Avenue but there is no variation in pay for a packed-out week in contrast

the Parliamentary proceedings on the Broadcasting Bill, that the channel should sell its own advertising time. They were

Tory trades

From Mr John Wiseman Sir,—David J. Willis (January 20), writing as "an official ary 20), writing as "an official period covered. Large of a conservative, non-political are also anticipate trade union" says that "any unionist who supports his (Tebbit's) Government is rather like a turkey voting for an early Christmas."

I am a member of another "conservative and non-political" trade union. The officials of my union are not elected. They call-

trade union. The officials of my union are not elected. They can not be deposed. The union is circulates no balance sheet, but research at the Certification Office for Trade Unions reveals that in 1980-81 the officials gave themselves a 16.55 per cent wage increase; in that I year they negotiated a 5 per cent increase for their members is no General Meeting and no decision of any meeting of members is binding are made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made by the Executive Compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of over the same made to the compared with the cost of the c are made by the Executive Com-mittee, without consulting the membership, announced in the union journal by decree.
One of these Rules empowers the Executive to reject any members' nomination for the ballot for Committee membership. Another empowers them to remove any validly elected Committee member who may have slipped through this net. The election is a farce; only Committee approved people can serve on the Committee; the will of the rank and file members is vetoed. Mail sent via the union office from one member to another is opened

so. Where customers

the Welsh Water Authority charges on a metered basis for sewerage as well as water. Other authorities run

In the 1981 rating year, the landlord of one multi-occupied building in Cardiff arranged for all the water and sewerage of 20 per cent for sewerage and 90 per cent for water for the period covered. Large savings are also anticipated for 1982/83

tracting out option in the state pensions scheme is inflicting on the nation, a cost which has to be met by the National Insurance joint contribution rate being 2.6 per cent higher than

If Sir Derek could persuade the Prime Minister to remove this extravagance from the statute book — and hence the

We would endorse the Energy

The Chamber has urged

It became obvious from our own inquiries in the regions that standing charges do not recoup all costs in every case and, because of that fact, some standing charges are likely to increase more than unit charges for energy consumed. That situation could play havoc with any of the present tariff options which businesses may have chosen initially to save on consumption costs.

to strengthen its guidelines with regard to simplification and standardisation of charging methods within some nation-alised industries so that consumers are more easily aware for the services they use.

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FINANCIAL TIMES

Wednesday January 26 1983



Grundig postpones Telefunken takeover

man consumer electronics group, has postponed its proposed take-Telefunken, the heavily loss-making consumer electronics subsidiary of AEG-Telefunken.

The two companies agreed yesterday to halt negotiations in order to await the outcome of the bid by Thomson-Brandt, the French stateowned electronics group, to acquire a 75.5 per cent stake in Grundig.

The planned takeover of Grundig by Thomson-Brandt - the two companies have signed a letter of intent - is currently being considered by the West German Cartel Office, but the deal has run into considerable political and industrial opposition in the Federal Republic.

The cartel authorities have made clear that they are unlikely to approve the Thomson-Brandt bid the French group has already

GRUNDIG, the leading West Ger- bought up two failing West German in a series of co-operation ventures television manufacturers Saba and Nordmende as well as Dual, the fi-

> the success of an appeal to the West German Federal Economics Minister, who has the power to over-rule veto from the Cartel Office.

> per cent owned by Philips of Hol-land and 75.5 per cent by Dr Max Grundig, the company founder, has itself run into serious financial problems in the face of fierce competition from the Far East, particularly in the video recorder market where it has been forced to make price cuts.

It is seeking its salvation in a wider re-organisation of the Euro-

which could ultimately bring together interests in this sector of all A final decision on whether the deal can go ahead will depend on the success of an armost to the success of armost to t our companies. Thomson-Brandt,

Telefunken said yesterday that both companies believed that "a pause in negotiations was sensible in order not to pre-judge attempts over the next few weeks to reach a European solution for the consumer electronics industry.'

"It is still the goal of both companies to co-operate closely in the field of consumer electronics in order to use the advantages of greater production volumes against competition from the Far East." Both companies called for a more sympathetic handling of their co-operation Grundig said yesterday that it still believed that a European solu-

tion involving the four companies -Grundig, Thomson-Brandt, Philips and Telefunken - could be reached by March or April.

The Telefunken takeover had been put on the "waiting list," said Grundig, to await the Cartel Office's decision on the Thomson-Brandt takeover, which is expected by the end of February.

Grundig dismissed talk of an alternative "German solution" involving Siemens and Bosch.

Under the original letter of intent signed by Grundig and AEG-Telefunken in July last year it had been planned that Grundig would take a stake of 26 per cent in Telefunken, one of the most heavily

peetings in Paris commented that

was no longer a prime

the heavy pace of French borrowing

source of disquiet now that the Pa-

ris Government was taking active

steps to cut back the trade deficit.

of the French state to finance the

ambitious investment programme

of the newly nationalised industries

has been called into question by a

report from the finance commission

The report, inevitably, has an

anti-Socialist bias as the centre and

right-wing parties dominate the Senate. But it poses many of the

problems that are being asked of

the future of the newly nationalised

groups taken over in February last

year - CGE, Thomson-Brandt Pe-

chiney-Ugine Kuhlmann, Rhone

It says that the state faces the

cost of compensating the former shareholders, financing the new in-

estment plans and covering exist-

ing public sector losses. It puts the cash injections being sought by the whole group of newly nationalised

companies at FFr 50bn and the total

losses last year of the public sector

including the para-state monopolies

The report also raised the issue of

the compatability of the social goals

assigned the nationalised indus-

Poulenc and Saint-Gobain.

of the French Senate.

David Housego adds: the ability

national governments and the Eu-ropean Commission. loss-making parts of the financially stricken AEG-Telefunken group. along with full management con-

AEG was to have maintained an interest of 25 per cent with a banking consortium led by Dresdner k acquiring 49 per cent of the Telefunken equity.

Telefunken had first to be re

structured and relieved of its massive debt burden arising from the financial collapse of the AEG-Telefunken parent company last August, however.
The industrial and financial re-

structuring of AEG is currently in the courts and creditors are due to meet on March 9 to vote on whether they are willing to write off 60 per cent of their DM 4.9bn (\$1,98bn) outstanding claims on the parent

Uncertainty over Bonn election U.S. Steel loses \$361m in year

By Richard Lambert

U.S. STEEL, which last week warned that it had made "stagger ing" losses in the final quarter of 1982, reported yesterday that it had lost \$363m in the three-month period, compared with net income year earlier of \$101.8m.

For the year as a whole, the biggest U.S. steel manufacturer lost \$361m against a net profit of \$1.08bn 1981. Mr David Roderick, U.S. Steel's

chairman, said the company's steel usiness made an operating loss of \$852m in the year, with shipments falling to their lowest levels since 1938. Its raw steel production for the year fell from 23.4m tons to 12.1m tons, and in the final quarte the company made just 2.5m tons of

Mr Roderick attributed the stee losses to the virtual collapse of the Toronto for C\$100m and that, ex as-sociates, the group will probably produce hardly any pre-tax return on capital employed of about £450m market for tubular products used in energy exploration. He added that unfairly priced imports and contin-ued escalation of labour costs had also adversely affected the figures. In addition, the fourth quarter carried an unusual charge of \$153m against pre-tax income for costs

arising from plant closures. There was also a special charge for increasing the bad debt reserve. steel side, Mr Roderick said the newly aquired Marathon Oil unit

had experienced a very good year. operating income before taxes totalled \$1.24bn. Results for the year included benefits from asset sales and inventory liquidations, coupled with the favourable adjustment of previously accrued black lung liabil ities and the sale of tax benefits.

Despite its big losses, the compa-ny declared a dividend of 25 cents a

Widespread

Continued from Page 1

\$1.5370. It was the third successive day on which the London close had

As the foreign exchanges began to assess the likely balance of pay-ments effects of lower oil prices, the gave particular strength to the D. Mark and the yen. Sterling lost 7.75 pfennigs to close in London at DM 3.725 and also finished Y8 lower at

London's financial markets,

Dealers in London thought that Monday's rise in the dollar had

THE LEX COLUMN

A Rank disaster down under

Visions of an oil price racing down to levels at which Saudi Arabia might be able to re-establish control over the market kept sterling under heavy pressure all round yes terday, even if some judicious early official support prevented it from reaching a point at which London's foreign exchange dealers would have had to cancel their summer holidays. The UK trade figures for December, due tomorrow, may bring some attention back to the fundamentals but, at the moment, this is not a market ruled by statis-

Rank Organisation

Whatever constitutes the opposite of the Midas touch, the Rank Orga-

nisation has it. Profits before tax in

the year to October tumbled from

The culprit on this occasion is

Australia, in which Rank may have

invested about £80m over the past

few years. Segmental information has never been the company's

strong point but it looks as if Aus-

tralia lost some £10m at the pre-tax

level. That is only half the story.

however. Rank has charged a net

£22.5m below the line, the vast ma-

jority of which must relate to clo-

sures and rationalisation in Aus-

These extraordinary items would

look worse still but for an astonish-

ties but converted this to a profit of

£2.6m by writing asset values down

in the balance sheet and taking the

difference to the revenue account.

The dividend has been cut to a

level which almost precisely corre-

sponds to the payment received

from Rank Xerox, where profits re-

main under some pressure. Given that RX is likely to show lower prof-

its again in 1983, that Rank showed

a cash outflow of about £30m in

1982 even after selling a property in

this year, the case for a larger cut

Yet the shares stand at 104n only

because of the 11.3 per cent yield on

the reduced dividend and Rank

may have reasoned that a larger cut

would have invited predators. After

was very strong.

C102 Am to C81 5m and, excluding

associate contributions, the comny has turned in a small loss, after

interest costs of £35m.

GUINNESS

the experience of the last few years,

that might be no bad thing. At the very least, the management performance of the Rank Organisation is something in which institutions

Beecham

Beecham's expansion in the U.S. shows no sign of letting up. Only four months after acquiring J.B. Williams for \$100m, it is paying \$100 of \$5 and a yield of \$4.8 per cent. \$100 for Schering-Plough's DAP adhesives company. Taken together, these two businesses will prob 'arrested the decline in what is genin the next full year, probably tak- uct, the new management can tack ing the U.S. consumer products division to not far short of a third of the group's turnover in this area. Unlike J.B. Williams, which on

the face of it looked expensive, DAP is being acquired on a multiple of ing piece of accounting magic. Rank has taken a book loss of £586,000 on the disposal of investment properonly about 15 with pre-tax profits estimated at \$9.2m for last year. The U.S. company has shown solid growth over the last two years, making \$6.9m pre-tax in 1980, and current profits should immediately cover the cost of the \$50m of new borrowings Beecham has raised for the deal - the other \$20m coming from its own cash resources. It has a strong base in the U.S. where it already has a 30 per cent market share, so Beecham sees the main growth opportunities overseas.

Arthur Guinness

The new Arthur Guinness management put ancient history firmly paper. A broadly-based improvebehind it yesterday as it combined \$48.7m extraordinary charge for the year to September with the first earnings per share up by 41 per dividend increase for four years. cent. The shares responded with a The extraordinaries, including a substantial element of provisions, full year net dividend of 20p, the are meant to cover the cost of elimi- yield is 4.1 per cent.

nating virtually all the lossmaking activities that Guinness has collected in its chase for profits outside brewing. The 9.8 per cent dividend increase presumably points to bet-ter times ahead.

The group has already shown what can be achieved by tightening controls in a loosely run organisa-tion. Helped by helty price in-creases of about 19 per cent, pre-tax profits rose last year by 18 per cent to 149.4m, despite a fall in beer vol-umes of roughly 4 per cent in the UK and Ireland, and exceptional reorganisation costs of £6.6m. In the current year it should be helped by lower exceptional charges and a decline in interest costs the balance sheet benefits from cash generated by disposals; net debt has already been brought down by £30m, leaving capital gearing slightly lower at 40 per cent, despite a £45m charge to shareholders funds. While the market has already dis-

counted some of the recovery at Guinness, it pushed the shares up ple of 8.5 and a yield of 4.8 per cent. The main question for the shares now is whether, having apparently ably push up sales by around \$250m erally regarded as a mature prodon growth as well.

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Street, Start

Mercantile House

Mercantile House looks, in retrospect, to have timed its acquisition of Oppenheimer Holdings with a nice blend of luck and good judg-ment. The group is not breaking down the Oppenheimer contribution for the six weeks in which it

has been added to its stable. But the results for the half-year to October will at least answer criticisms that Mercantile is too profligate with its ment has seen profits more than double to £13.1m pre-tax, leaving 20p jump to 400p where, assuming a

UN chief for talks on Kabul problem

By Our Foreign Staff

SR JAVIER PEREZ de Cuellar, the United Nations Secretary General, is to visit Moscow in March to discuss the Russian occupation of Afghanistan with Mr Yuri Andropov,

The visit, which is at Mr Andropov's invitation, is a clear indication that the Soviet leader intends to pursue his diplomatic offensive over the Russian military presence in Afghanistan begun at the funeral of President Leonid Brezhnev in

It also reinforces recent expressions of optimism about an eventual settlement of the crisis by Sr Perez de Cuellar, President Zia ul-Haq of Pakistan and France's President François Mitterrand, although there is no indication of an early Soviet pull-out.

The visit is planned for March 28 and 29. The Secretary General's special envoy, Mr Diego Cordovez, is due in Kabul this week after talks with Iranian and Pakistani leaders, including President Zia, in their capitals.

In an evident attempt to avoid any impression of public pressure on Moscow in advance of this visit, Sr Perez de Cuellar several times emphasised that "at this stage," Afthe parties he was dealing with. The Soviet Union, which involved Afghanistan in 1979 to install the regime of Mr Babrak Karmai, was

not an intermediary, he insisted. But he said that the Afghanistan question, along with disarmament and the Middle East, were very high on the list of subjects he would raise with Mr Andropov.

Nitze pledge on arms prope Page 2

West German steel plan

Continued from Page 1

on who would merge with whom The companies' supervisory boards are expected to consider the moderators' proposals over the next few In the meantime, the moderators

are asking for the immediate crea-tion of marketing companies, based on the two groups for flats and heavy sections, and a "South-west" and "North-west" group for light The moderators claim that their

concept would maintain the chief sites for steelmaking in West Germany for the foreseeable future. However, Frau Birgit Breuel, the economics minister for Lower Saxony which is the home of the Sal-gitter group, abruptly attacked the plan as favouring only the lower Rhine and the Ruhr.

stabl, a merger between Hoesch and Krupp, and lavoured by the lo-cal government in North-Rhine Westphalia, is all but ignored in the

takes pressure off the franc THE FRENCH Government, which ble use after the March municipal week's round of finance minister's

this week has firmly denied reports of a new international borrowing to prop up its currency, believes that pre-election uncertainty in West Germany is acting as a strong force taking pressure off the franc-

Monetary officials in Paris say that the Bank of France, which was forced to intervene heavily just before Christmas to prevent the D-Mark rising too far within the European Monetary system (EMS), has hardly needed to intervene in recent weeks.

With the foreign exchanges preoccupied by doubts about the future government in Bonn, the D-Mark has slipped back to near its central rate in the EMS. It was quoted at the midday fixing session in Paris yesterday at FFr 2.8346 compared with the central rate of FFr 2.8339 and rates at the beginning of the month as high as FFr 2.8360. The Bank of France has taken ad-

vantage of the lull in pressure to restart a gradual reduction in interest rates on the Paris money market. This is judged by the Government as one of the necessary conditions for a further reduction in the cost of loans for industry.

market rate was cut again to 12.5 per cent from 12.625 per cent on Monday and 12.75 per cent last

Continued from Page 1

talks involving West Germany, as

the current president of the EEC Council of Ministers, Denmark and

the Commission. Under the agree-

ment Denmark won assurances on

future quotas while Copenhagen's

nine EEC partners were deter-mined that the basics of the pack-

age they agreed at the end of the

Under the compromise Denmark

was given future guarantees on

20,000 tonnes of mackerel, with priority up to 25,000, or compensa-

tion by "special measures," and a commitment for an extra 2,000

THE COMMON Fisheries Policy

as agreed yesterday contains the following four main elements:

Quotas: each country will be al-

located global percentages with tonnage limits spelt out for each

of the EEC's seven most valuable species: cod, haddock, whiting,

year would not be disturbed.

France's currency reserves have been swollen considerably by the full drawing both of the \$4bn Eurodollar loan arranged in the autumn and of a \$2bn credit from Saudi Between \$1bn and \$1.5bn of the

Euro-credit is believed to have been used so far, with the whole of the Saudi credit still intact. The size of the currency reserves - put by the Finance Ministry at over \$5.5bn at the end of December, against just under S3bn a month previously, rules out the need for the moment for any further large borrowing by the Government, officials say.

Summing up the mood of relative exchange dealer at a major U.S. bank in Paris commented yesterday that the foreign exchanges were focussing almost entirely on the revival of the dollar against the D-Mark and the effect of falling oil prices on sterling. There is no speculation against the franc at the moment," he said. The Finance Ministry's normal

Yesterday the day-to-day money

M Jacques Delors, the Finance Minister, has strongly denied a re-port in Le Monde that the Govern-

public sector enterprises - which raised \$10bn last year on the international capital markets - is continuing to offset the strain on the franc caused by a trade deficit of about \$1bn a month. Heavy borrowing abroad - which

programme of heavy borrowing by

boosted France's total external debt by an estimated \$20-25bn last year cussing a further international loan sy in France. But one international the economic goals. of \$3bn from U.S. banks, for possi- monetary official who attended last

differently interpreted, with Den-mark saying it was for an "indefi-

(7.7), Ireland (4.6) and Belgium (1.9).

• Access: exclusive rights for lo-

cal fishermen up to six miles from shore, with limited tradi-tional rights granted in certain areas for other countries be-

tween six and 12 miles. British lishermen would receive prefer-

ential treatment in a wider "box" around the Shetland and Orkney islands, where fishing by other countries would be limited by li-

• Enforcement and conserva-

tion: each country is responsible

was for only three years.

Nevertheless,

Money markets, Page 32 EEC agreement on fisheries

latter arrangement was also being cent stumbling block after Anglo-French agreement on access to British coastal waters was achieved

nite" period and Britain insisting it last summer. "Of course there are some propos yesterday's als which everyone can interpret considerable, the way they like," said one high-most constant ranking official. "But if we were goachievement was considerable, bringing to an end almost constant ing to get agreement, these were going to have to exist. It is the poli-tican, will of the member-states to and always difficult negotiations have an agreement which counts."

The talks most recently reached impasse at the end of the year one of the EECs main fishing nations was seen as the culprit in preventing agreement. Denmark's quowith the Commission, to try to imtonnes of cod in arrangements with venting agreement. Denmark's quo-the EEC's fishing neighbours. The ta demands was only the most re-pose a CFP over Danish objections.

for enforcing quotas, access and technical conservation measures such as net and mesh sizes, with

the European Commission empowered to monitor the member-states' enforcement procedures through on-site checks by a team

of inspectors.

• Marketing and structures: EEC aids will become available, with about \$220m provided to supplement national aids for a range of

ment handma and the strapping of outmoded craft, modernising existing fleet, building new boats and for research and explora-

which began in earnest after the 1975 Cod War over Iceland's decision to extend its fishing limits to During these years, almost every

UK receives highest fish quota

losses for sterling

35 points lower in London at

However, the close represented a marked recovery from even lower levels at which sterling was traded in London yesterday morning. It drifted from an opening \$1.5250 to its lowest ever parity on the London market of \$1.5170. In New York the pound closed at

currencies of oil-importing coun-tries came back into favour. That

neanwhile were more settled than on Monday, with government secu-rities rising by as much as % of a

The Bank of England was again successful in its efforts to maintain liquidity in the money market tually plentiful enough to be bor-rowed at an interest rate of 1 per cent. The critical three month rate remained (at 1111/a per cent) close to levels which the clearing banks have recently tended to regard as exerting upward pressure on their

been overdone, describing some of the buying as "euphoric". The U.S. administration was felt to be under \$255.5 a tonne, only \$4.5 down on increasing political pressure to

was consolidated, but the volume of trading in Wall Street during the autumn must have provided it with very rich pickings.

Mercantile has not yet settled doubts about the adequacy of its balance sheet, sporting net tangible assets of only about £27m, now that a Wall Street own account trader

ARBITRAGE Buying in one market and selling in another, so as to take advantage of price differentials between markets.

CLEAN PRICE The price of a government security excluding the accrued interest in the

GTC (Good Till Cancelled) An instruction to a broker that an order is to remain effective until executed or cancelled. Among brokers wives, an establishment in Sloane Street where they spend their husband's hard-won

LOCALS Term used in American futures exchanges to describe members of the exchange who deal primarily on their own

MIT (Market If Touched) A price order that automatically becomes a market order if the price is reached.

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to him at the address below. PHILLIPS & DREW FUTURES LIMITED. Lee House, London Wall, London EC2Y 5AP.

erel. According to figures issued last night by Britain, the UK would receive the highest overall quots of 37.3 per cent, followed by Denmark, including its Greenland catch (25.5), France (11.6), West Germany (11.4), the Netherlands The original concept of Ruhr

World Weather

N. Sea oil price pledge

Continued from Page 1

Estimates in the Treasury sug-gest that if North Sea prices fell by 10 per cent, Government taxation 10 per cent, Government taxation The February futures position,

they waited for the market to settle. the price last summer when the

(\$1.15bn) in the 1983/4 financial for example, sank to a low of \$246.5

But analysts - pointing to de-pressed demand and losses being sustained by refiners of Opec oil ~ said it was only a matter of time be- tor, writes: Gas oil futures dropped fore exporters started reducing sharply yesterday morning on the their contract rates. sharply yesterday morning on the International Petroleum Exchange

Sea price of \$30 a barrel, with an exchange rate of \$1.55 to the pound

price was \$33.50 and sterling was valued at \$1.74.

year. a tonne in the morning, but recov-it was pointed out that a North ered to close afternoon trading at

£19.35, some 10 pence more than cord 6,125 lots of 100 tormes each.

SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday January 26 1983

Fiat unit

in robot

link with

By James Buxton in Rome

COMAU, the production systems subsidiary of Fiat, has signed an important deal with Bendix of the U.S. which will give it greater

access to the U.S. market.
The Italian company will take
a 16 per cent stake in a new mar-

keting company to be established in the U.S. in which Bendix will

own 90 per cent. At the same time Bendix will take a 30 per

time bendry will take a 30 per cent stake in Comau, which is wholly owned by Fiat.

The new U.S. company will handle the sale of Coman's prod-uets through the Bendix net-

work. The overall value of the

Comen claims to be the most important European producer of automated production systems and robots, supplying other companies as well as Fiat. It says the

deal with Bendix was originally proposed by the U.S. corporation. Bendix recently became part of Allied Corporation and is a

major producer of car compo-nents, acrospace equipment and machine tools. Its turnover is

about \$5.5bm. Comau last year

accounted for the major part of

the sales of Fiat's production sys-tems division which totalled L484hn (\$34.2m) up by 21 per cent on 1981.

Marsh &

McLennan

deal is put at \$30m.

Bendix



FOURTH QUARTER PERFORMANCE LIMITS YEAR'S DECLINE

Exxon sees income fall 13.3%

BY RICHARD LAMBERT IN NEW YORK

EXXON CORPORATION, the Western world's biggest oil company, yesterday said that as a result of a modest increase in earnings during the fourth quarter, the drop in its overall net income for the year had been limited to a 13.3 per cent de-cline to \$4.180n. However, the un-derlying trend in its figures has ries contributed \$507m to net inbeen limited to a 13.3 per cent debeen obscured by accounting come in 1982 and \$262m a year earchanges and stock profits.

Mr C. Garvin, Exxon's chairman, said the group had been faced with continuing reductions in demand ucts and related excess capacity in all phases of these constitutes in the period declined by all phases of these operations.

The 1982 figures have been calcuslated on the basis of the new forlated on the basis of the new for-overall revenues were down by eign accounting standard - FAS 52 nearly 10 per cent to \$103.6bn. - which means that the local currency of the country of operation, rather than the U.S. dollar, has is the return on its shareholders' eqbeen used as the functional currency for the majority of the company's foreign operations.

Exxon estimates that 1982's net income on the new basis was \$130m lower than would have been reported for the year on the previous accounting basis. Prior years' figures have been restated to provide comAgainst this, Exxon explained fallen by 17 per cent to \$1.87bn over that sales of crude oil and products the year, he added. Earnings from obtained from the drawdown of relipetroleum refining and marketing atively low cost Life inventories contributed \$1.1bn to net income in 1982, and \$294m in 1981.

quarter emerged at \$1.48bn a rise of 6.9 per cent on the restated 1981 fig-

Earnings per share for the full year slipped from \$5.58 to \$4.82, and Perhaps the best indicator of Exxon's performance during the year uity, which slipped from 17.8 per cent to 14.9 per cent.

Commenting on the figures, Mr Garvin said that Exxon had reduced its external debt by roughly 51bn in the year, partly by slowing down the rate of growth in capital

operations in the U.S. had risen by \$87m to \$447m.

Outside the U.S. petroleum ex-Aramco and higher operating costs. Foreign refining and marketing op-erations had slumped from just over \$1bn to \$666m, and international marine operations incurred losses of \$98m compared with earnngs of \$29m in the previous year.

Mr Garvin had bleak news about some of Exxon's diversification projects. Other energy activities had incured net losses of \$102m, mainly as a result of write-offs on the Colorado shale oil project. Earnings from worldwide chemi-

cal operations tumbled from \$238m to \$92m, and Reliance Electric Company swung from earnings of \$29m to a loss of \$48m. In addition, Mr Garvin said, losses on the minerals segment in-

creased to \$113m. The only brighter spending.

Petroleum exploration and production earnings in the U.S. had

news outside the energy business was that Exxon's other operations segment – which takes in certain in-

surance activities as well as office systems - had earnings of \$36m in 1982 compared with losses a year earlier of \$43m.

• Atlantic Richfield, the U.S. oil group, reported net income down from \$469.8m, or \$1.86 a share, to \$434m, or \$1.70, in the fourth quar-ter of 1982. For the year as a whole, however, net income increased slightly to nearly \$1.68bn, or \$6.61 a share, against \$1.67bn.

The main contributors to the year's figures included increased production of crude oil from the north slope of Alaska, higher prices for natural gas and improved earn-ings from refining and marketing. Offsetting these factors were higher exploration expenses, lower crude oil prices net of windfall profit tax and the continuing impact of

Getty Oil's net profits fell to \$172.6m or \$2.18 a share in the fourth quarter, from \$216.5m or \$2.63. Revenues fell to \$3bn from

For the year, earnings were also well down at \$691.5m, or \$8.61 a share, against \$856.9m or \$10.42.

Merck and Smithkline report improved full-year results

BY PAUL TAYLOR IN NEW YORK

MERCK and Smithkline Beckman, two leading U.S. pharmaceutical that the sustained weakening of manufacturers, yesterday reported other currencies against the dollar improved fourth quarter and full-year results, bolstered by higher on 1962 results." The company estidrug sales despite the strength of mated that currency factors re-Merck said that its net income in

the fourth quarter increased by 8 per cent to \$94.5m or \$1.34 a share compared with \$92.1m, or \$1.24, in chief executive, said: "Overall sales the final 1981 quarter on sales gains in 1982 reflect the continued which increased by 4 per cent to strength of the company's newer

The company said that the adverse effect of exchange rates reduced the latest fourth quarter in pharmaceutical products were es ucts, as well as in Geometric Data come by \$32 lm, or \$5 per cent. sential For the full-year, Merck reported year. 4 per cent increase in net earn-

or \$5.36, on sales of \$2.93bn in 1981.

duced 1982 sales by 8 per cent or \$239.9m, and net income by \$82.9m,

or 21 per cent. Mr John Horan, Chairman and major pharmaceutical products for recorded substantial gains in ethi-human use, while unit volume sales cal pharmaceuticals, eye and skin of our older, established human care and animal health care prodsentially unchanged from the prior

Smithkline-Beckman reported a the effect of the poor economy on chided an inventory drawdown benefit of about \$400m and a \$30m ings to \$415.1m; or \$5.61, on sales of 13 per cent increase in fourth quarter sales to \$771.3m from \$682.4m. It recorded a 12.0 Both sets of earnings, figures pre-tax income and a 10 per cent in-international sales in all our operacrease in net earnings to \$117.5m. tions."

The company noted, however, or \$1.42 a share, from \$106.8m, or For the full year, Smithkline re-

ported a 12.7 per cent increase in

pre-tax income and a 12 per cent advances improvement in net earnings to \$455.2m, or \$5.51 a share, from By Our Financial Staff \$406.5m or \$4.93, on sales which in-MARSH & McLENNAN compacreased by 12.2 per cent to \$2.97bn nies, the largest insurance broker in the world, has reported a Mr Henry Wendt, president and 16 per cent rise in net profits for the 1982 fourth quarter to \$25.6m, or 74 cents a share, from chief executive, said the company recorded substantial gains in ethi-\$22.1m or 60 cents, a year earlier.

This brought full-year net profits to \$120.4m, or \$3.36, a Corp and Beckman Instruments health care operations. These offset marginal rise from 1981's \$120.1m, or \$3.27. The average number of shares on 1982 year end was 35.86m compared with 36.77m. ended December were \$219m against \$205.8m which brought full year revenues to \$942.3m

> The effective tax rate was 51.7 per cent in the latest year com-pared with 50.1 per cent in 1981

on banking interest

equal terms.

against \$846.8m at the end of

Record car sales boosts Volvo earnings by 69%

BY DAVID BROWN IN STOCKHOLM

VOLVO. the Swedish car, engineer- The board will recommend a diviing and trading group, has an-dend of SKr 19 per share, compared nounced a 88 per cent boost in earn-with SKr 9 in the previous year. ings, from SKr 1.4bn to SKr 2.4bn (\$322m) in its preliminary report for 1982. Sales climbed 57 per cent to SKr 75.4bn and the group reported its best-ever car sales for the year, in a market which declined overall

Fourth quarter earnings amounted to SKr 755m, compared with SKr 570m for the correspond ing period of 1981, and SKr 464m for the third quarter.

Operating profit for 1982 jumped 69 per cent to SKr 2.84bn, from SKr 1.8bn, with most of the increase coming from automobile opera-

Exchange losses resulting from the write-up of foreign loans jumped from SKr 246m in 1981 to SKr 690m last year. Volvo includes exchange losses in their entirety in the period during which they occur, regardless of the terms of the loans. Higher losses in 1982 were due mainly to the 16 per cent devalua-tion of the Swedish krona in Octo-

gain of SKr 250m in extradordinary

The 1982 income of SKr 2.4bn corresponds to an estimated return on capital employed of 17 per cent. Estimated income per share in was SKr 30.20 from SKr 24 in 1981. Calculated before the issue, 1982 in-

with SKr 9 in the previous year. A new earnings-based profit-sharing scheme will be applied for a test period, which includes part of 1982, and extends through to 1985. An estimated bonus of SKr 40m will be withdrawn from the 1982 income

of SKr 2.4bn. Cars were again a major part of Volvo's profit advance, with sales climbing 3 per cent to SKr 18bn. Deliveries of trucks continued to grow, despite weakness in the world market, with sales advancing by 22 per

The largest sales advance, of 73 per cent to SKr 33.5bn, came in the energy companies. These include the Scandinavian Tradina andinavian Trading company's oil trading and exploration for oil and gas in the U.S.

Group capital spending during the year amounted to SKr 2.3bn, of which investment in new truck plant equipment was said to account for approximately SKr 1.2bn, and spending in energy companies for SKr 940m.

Group liquid assets at the end of The sale of oil ries resulted in a the year totalled SKr 7bn, up SKr 1.5bn over 1981.

The market value of the shares portfolio was SKr 1.3bn, up by SKr 200m over 1981. At year's end, a new company, Investment AB Beijer, was formed within the Volvo group to take over the shares port-folio. Volvo is to sell shares in the come per share would be SKr 36.70. new company to its shareholders

talks on technical accords

CGR in

By David Housego in Paris

THE COMPAGNIE Generale de Radiologie (CGR), the loss making medical equipment wing of the Thomson electronics group, is nego-tiating new technical collaboration agreements with foreign partners in a bid to divest itself of a delicit (\$71m to \$85m) last year.

The loss is equivalent approxison-CSf, its parent company, during the first half of last year. Thomsonresult of the nationalisation of the Thomson group last year. The CGR loss was on sales of about FFr

Thomson has shandonned any idea of pulling out of the medical drain this has imposed on its finances. This has been the result of employment considerations and the government's desire to maintain a French manufacturing strength in

The new nationalised mana ment of the company blames the losses on bad management in the past and on failure to keep abreast of recent technology. But steps have already been taken to slim down the 4.200 workforce. Negotiations have been opened

with Technicare, a subsidiary of Johnson and Johnson of the U.S. Thomson also says it is having talks with other European manufactur-

Canadian state move to sell Crown Trust

BY OUR FINANCIAL STAFF

cial legislature which would give it be prepared to repay public depospower to dispose of Crown Trust, its in Crown as they mature, prothe 12th largest trust company in canada and one of three whose astect depositors' interests. Mr Robert Elgie, the provincial

Minister of Consumer and Commercial Relations, said he feared that Crown could fold unless it got a massive infusion of funds. Prospective purchasers, several of whom have indicated an interest in the company, are unwilling to go ahead unless the Canada Deposit Insurance Corporation agrees to provide substantial new funds.

THE ONTARIO Government has Mr Elgie told the legislature that introduced legislation in the provin- CDIC had now agreed that it would sets were seized by the Ontario an-ship to new shareholders accept thorities earlier this month to proable to the federal agency. The only alternative, the Minister said would be to wind Crown up.

> enberg, the controlling shareholder in Crown and in Greymac Trust, whose assets were also seized by the authorities, applied to the courts to have Crown placed in liq-uidation. No decision has yet been reached on whether he has the pow-

Bayerische Landesbank forecasts rise

Munich The interest surplus was about

beginning of the year.

Union Carbide down 78% but forecasts mild recovery BY OUR NEW YORK STAFF

UNION CARBIDE, the third largest

steep fall in fourth quarter earnings and the decline would have been even greater but for favourable non-operating items. Net income in the final three

advance sale of uranium, and the favourable effects of life accounting tory reduction programme.

For the year as a whole net in-U.S. chemical producer, reported a come fell to \$309.7m, or \$4.47 per mild economic recovery in 1983, Mr

had dropped to almost half what it Sales in the quarter fell 6 per cent had been at the end of the third

The company was expecting share, compared with \$849m, or Anderson said, but since few con-\$9.56 per share, in 1981. Sales for crete signs of a turnround were yet the year slipped 11 per cent to in sight, the impact on Union Car-

roreign curre

rose from \$51.7m to \$65.3m - but the latest period took in extraordi-

Singapore (ABS) has given commercial banks greater freedom to compete with finance companies counts is computed on Interest paid by savers-plus accounts is computed on the daily bal-Mr Warren Anderson, Union Cargreat. months of the year fell 78 per cent bide's chairman and chief executo \$30.2m. These figures included a tive, said planned construction Like Union Carbide, Monsanto for deposits, AP-DJ reports from ance. This can give a depositor a better yield than banks' savings achas bolstered its fourth quarter net gain of \$22.5m arising from an spending had been pruned sharply counts if his balance dips during a The ABS Council, a decisionfor both 1982 and 1983. Stocks and earnings with some big, non-operatmonth as a result of withdrawals. making committee that comprises ing items. Reported net income in debtors had been cut to the point some of the biggest Singapore banks, has removed the restriction The banks say they can now comadjustments arising from an inventhat short-term debt at the year-end the final three months of the year pete with the finance companies on

Government backs Renault in effort to end car strike

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government vesterday weighed in to support the Renault management in a bid to get a return to production at the troublehit car plants on the outskirts of Pa-

The Ministry of Employment in a communique said that there were positive elements in the proposals put forward by management on Monday. These proposals included urgent discussions throughout the Renault group on specific griev-ances and an offer by the manage-ment to push for an industry wide

review of the job classification sys- the whole metallurgical sector if tem. This archaic system, which growing inequalities were to be runs through the metal industry, is avoided. resented by workers as impeding Unions appeared initially scepti-promotion, training and better job cal of the managements proposals.

warned that any solutions must ment at the Renault-Fins plant, take account of the impact of the in-French industry and thus on indus-try's wage costs and productivity. It ries. The pro-Socialist CFDT union said that job re-classification could declared that there was nothing not be confined to the car industry now in the management's proposals but would have to be extended to which could resolve the problems.

But in a further concession yester-The Ministry of Employment day to end the dispute, the manageternational competitiveness of offered to compensate days lost by

this year

ate decline in earnings for the fourth quarter and the full year, but

wide variety of products based on coating and bonding technologies, reported earnings for the year of \$631m, or \$5.37 a share, compared with \$673m, or \$5.74 a share, in

Elsewhere, volumes rose about 6 per cent

The company again met its goal of generating 25 per cent of sales from products and services introduced in the last five years. Net income fell 6 per cent in the

fourth quarter of the year to \$151m, and sales slipped by just over 1 per

3M said sales for the year would have been about \$350m higher but for the strength of the diffiar.

from a year earlier. Beecham in \$70m

BY CARLA RAPOPORT IN LONDON

Commercial banks still control a

much larger share of savings depos-

its than finance companies, but

their savings deposits are growing more slowly. Official figures show that savings deposits with banks at the end of October 1982 stood at

S\$2.6bn (US\$1.25bn), up 40 per cent

BEECHAM, the major UK consum- Ronald Stevens, group controller of er products and pharmaceutical Beecham, said that some of DAPs group, plans to buy DAP, a specia-lised DIY group in the U.S. for \$70m the UK under the UHU brand

of Schering-Plough, the U.S. pharmaceutical group, had estimated sales last year of \$88.5m and pre-tax profit of \$9.2m. This compares with sales of \$83.5m and profits of \$8.3m in 1981. Beecham said yesterday that

Beecham said that the acquisition was a "logical" extension of the company's interest in adhesives, based on its ownership of the UHU range of adhesives in the UK. Mr

U.S. takeover plan

in cash. The move will significantly expand the company's activities in the home improvement sector and push Beecham's sales in the U.S. to around \$500m a year. DAP, a wholly-owned subsidiary

DAP is the leading supplier of branded household sealants, caulks and fillers in the U.S. Collectively, Beecham said, these products account for about one-third of the total U.S. market in this area. The Ohio based company also manufactures and markets a range of speciality coatings and adhesives.

"The acquisition is likely to produce a beneficial exchange of re-search, technical and production

knowledge between UHU and DAP," Beecham said. DAP has some 650 employ and five factories around the U.S. The company's net tangible assets

had a book value of \$41m at September, 1982. Beecham will be meeting the purchase price with \$20m cash from its own resources and \$50m in short-

Beecham confirmed yesterday that it is looking for further purchases. "We would be interested in acquiring manufacturing and marketing companies, with good branches, in the home improvement products area, but we have no

term U.S. dollar borrowings.

Lex, Page16

Stevens said yesterday.

interest in the retail sector." Mr

BAYERISCHE Landesbank Giro-

zentrale had an end-1982 balance sheet total of DM 96.2bn (\$39bn) against DM 90.8bn a year earlier. Credit volume rose from DM 63.3bn to DM 66bn, Reuter reports from

DM 700m against DM 514m and the bank estimated that operating profit for the year would rise by about 30 per cent to DM 380m from DM

The bank said it would make considerably higher risk provisions on domestic and international credit business and will stock up reserves by more than the previous year's DM 65m. It increased its capital by DM 50m to DM 800m from the

Singapore removes rule Government to increase petroleum venture stake

THE ASSOCIATION of Banks in nance, introduced their "savers-plus BY KATHRYN DAVIES IN SINGAPORE THE SINGAPORE Government is total. The remaining three original

to 50 per cent from 28 per cent its stake in a S\$210m (\$101m) planned blic. The government's increased commitment to the project comes the withdrawal of Mitsui Petrochemicals a year ago.

According to press reports here, the reorganisation of shareholdings will also bring four new Japanese shareholders, C. Itoh, Sumitomo Trading, Nissho Iwai and Tomen Menka, into a Japanese consortiun that will now hold 30 per cent of the

believed to be prepared to increase shareholders are Mitsubishi, Nippon Shokubai, and Sumitomo. The ramaining 20 per cent of the petrochemical venture in the Repu- project, Ethylene Glycols (Singapore) is held by Shell Eastern Construction of the project is now

as part of an extensive reshuffle of to go ahead and is due to be comshareholdings made necessary by pleted by the end of next year. It will have an annual capacity of 10,000 tonnes of ethylene oxide and 87,500 tonnes of ethylene glycols The year-long unsuccessful search for new private partners to replace Mitsui has underlined the Singapore government's difficulties in attracting new petrochemical in-

Loss widens for Eastern Airlines

By Our New York Staff

THE U.S. airline industry is still facing very difficult operating conditions, to judge by figures from Eastern Airlines, the first major company to report on its 1982 trading. Eastern lost \$74.9m in the year, compard with a loss of \$65.9m in

Moreover, these figures included a non-operating gain of \$51.3m from the sale of income-tax credits on leasing transactions. The comparable figure in 1981 was just \$29.8m

Mr Frank Borman, Eastern's chairman and president, said that although we showed a \$23m improvement in fourth quarter operating results, Eastern still would have showed a net loss without a \$20.2m

increase in the sale of tax benefits. "A 6.7 per cent traffic gain for the quarter was almost totally negated by poorly designed discounts initiated by competitors in some key markets," he added.

Eastern's fourth quarter operating revenues totalled \$937.4m, up from \$892.6m in 1981. Operating revenues for the year rose to \$3.77bn from \$3.78bn a year earlier.

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Socal falls back on reduced

By Our New York Staff STANDARD OIL of California's fourth-quarter earnings fell from \$571m to \$425m and revenues

demand

plunged by a third to \$7.81bn. The company said the setback was due to reduced demand for petroleum products, lower oil prices and the relatively high cost of Saudi Arabian crude lifted under long

Earnings for the year fell from \$2,38bn to \$1,38bn, or \$4.03 a share. Revenue fell from \$45.2bn to

foreign exchange gain. These credits were partly offset by about \$150m in non-recurring write-offs, including refinery clo-

sures in Europe, and the withdraw al from the synthetics business along with a tar sands project in Canada. The company said that its U.S. petroleum earnings in the year

were \$983m, down 22 per cent from the 1981 level. In contrast, Union Oil of California reported record net earnings for the year - a rise from \$791.4m to 5804m, or \$4.63 a share. Total revenues for the year were a shade lower at just under \$11bn.

\$146m deficit at Crown Zellerbach

By Our Financial Staff CROWN ZELLERBACH, one of the largest North American paper producers, reported a fourth quarter net loss of \$146m, equal to \$5.66 a share. It brings the loss for the whole of 1982 to \$112m or \$4.86 a share. In 1981 the group reported a profit of \$75m or \$2.47 a share with profits of \$29m or \$1.01 a share aris-

ng in the final period. The latest heavy loss is not unex pected, since it stems primarily from the sale of the group's Canadian subsidiary and the restructuring of its domestic operations which caused previously announced unusual charges totalling \$125m or

against \$769m previously. E. F. Hutton

By Our Financial Staff SHARPLY HIGHER stock exchange trading volume in the final quarter helped the E. F. Hutton

\$23.6m, or \$1.27 a share, to \$40.8m, or \$2.13, on revenues up 25 per cent at \$567.7m, compared with \$405.1m. The weakness in trading volume in the first half was reflected, however, in the full year figures, which were ahead by only 3 per cent at \$31.1m, or \$4.33 a share, against \$78.8m, or \$4.31, last year. Ravenues moved ahead from \$1.44bn to revenues marginally ahead at \$1.8bn against \$1.13bn.

Setback for Control Data in year

CONTROL DATA, one of the biggest computer suppliers in the U.S., managed to scrape ahead in the fourth quarter, but still finished the year with lower net profits, Our Fi-

nancial Staff writes. The fourth quarter was boosted by a substantially lower tax provi-sion as a result of higher than expected tax credits, some of which were associated with the previous

Profits for the period were \$43.8m

or \$1.16 a share compared with the previous year's \$42.9m or \$1.12 on

per cent lower at \$155.1m or \$4.11 a \$78m from \$83.1m, primarily as a share against \$170.6m or \$4.48, with result of higher casualty insurance revenues just 4.6 per cent ahead at underwriting losses. \$4.29bn compared with \$4.1bn. The copany said sales of compu-

1982, but the increase was insufficient to offset a sharp decline in sales of peripheral equipment to other manufacturers. Pre-tax earnings for the information services and products division declined to \$141.6m from \$198.1m

on revenues of \$3.3bn against The financial services division al-

This left earnings for the year 9 so declined at the pre-tax level to

American Bell, the American ter services and systems rose in Telephone and Telegraph subsidiary, and Chase Manhattan Bank, the third largest U.S. bank, announced an agreement which will enable American Bell to offer customers the option of purchasing cent to \$1.60n. Sales for the year terminals and other equipment were marginally ahead at \$6.6bn. from its advanced information system division with Chase Manhattan financing, writes Our New York

3M expects improvement By Our New York Staff

on computing interest paid on sav-

ings accounts, an ABS source said.

Under the previous agreement,

banks were required to compute in-

terest for savings accounts on the minimum monthly balance.

to question this restriction when

the aggressive Hong Leong Finance

and its subsidiary, Singapore Fi-

Some Singapore bankers began

3M COMPANY reported a moder-

said it expected higher earnings in The company, which makes a

It said unit volumes in the U.S. fell about 1 per cent in the year.

Sales in 1982 totalled \$2.9bm against \$3.1bn in 1981, with the fourth quarter contributing \$714m

> vestment banking firm, to increase profits and revenue. surged nearly 73 per cent from

Group, the U.S. brokerage and in-Net profits in the final period

profits ahead

Liems to

new JFSH

subsidiary

By Robert Cottrell in Hong Kong

JF SPECIAL HOLDINGS, the

Hong Kong investment trust, plans to set up a subsidiary

holding company for the First Pacific group, if JFSH

shareholders approve the re-

organisation of the trust, and

First Pacific succeeds with its subsequent bid for the new

First Pacific is backed by

two branches of the Liem family of Indonesia, which have banking and industrial interests there.

The JFSH offshoot is planned as a quoted Hong

planned as a quoted tiong Kong holding company for First . Pacific's non-financial interests. The Liems are currently negotiating the acquisition of a majority stake in a Dutch trading

group, Hagemeyer. Hage-meyer would become the principal initial asset of First Pacific's non-financial group, First Pacific was among some 13 institutions with

which 45.7m JFSH shares were placed earlier this month

when Hong Kong's troubled Carrian group sold its stake

Under the proposed scheme

for JFSH, the trust would

spin off a new subsidiary with

bid for

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Downturn in profits for APM at midway

AUSTRALIAN PAPER MANU-FACTURERS, the paper and packaging concern, saw profits for the half-year to December 31 fall by 14 per cent, from A\$31.6m to A\$27.1m (US\$26.4m) following reduced earnings in its pulp and paper

The interim dividend is held at 7 cents a share, though earnings per share dipped from 15.4 cents to 12.4 cents. Sales were moderately higher at A\$539m against A\$513m.

APM's performance was boosted by Containers, the company it acquired early in 1981 for A\$194m, whose contribution was fully counted for the first time.

The directors said they had

taken steps to reduce expendi-ture to combat the effects of the recession and substantial increases in labour and energy costs as well as government charges. The current half-year, they added, would be a "continued period of difficult trad-

Profits for the last full year had been 14 per cent higher at APM sold sharp increases in state government charges, par-ticularly in Victoria and New South Wales, had added A\$18m

to group costs Over the past six months, said APM, it had drawn down A\$31m of its A368m project finance facility and raised A329m in

Setback at Reckitt Australia

promisory note issues.

By Our Sydney Correspondent RECKITT AND COLMAN Australia, which is 69.7 per cent UK owned, recorded a 32.5 per cent fall in profits for the year to October 31, to A\$11.9m (US\$11.6m), but the annual dividend has been maintained at 15.25 cents a share with a final of 7.75 cents on capital increased. of 7.75 cents on capital increased by a one-for-ten share issue. Group sales were 7.6 per cent higher at A\$254m. Interest payments rose from A\$3m to A\$4.8m. Tax was A\$9.1m against A\$12.9m.

TDK below forecast with 6% increase in earnings

the company's turnover.

ELECTRONICS. world's largest manufacturers of magnetic tapes saw its conof magnetic tapes saw 118 con-solidated net profits for the year ended November 30, 1982 rise by only 6.2 per cent, to Y29bn (\$120m), considerably less than the forecast 20 per cent growth made in October. Tougher competition in the

video-tape market caused this levelling off in profits, says TDK. Sales over the same period were up 12.8 per cent at Y3045m. Profits per share were Y271.12 against Y260.89 previously. During the year the overall growth of video tape recorder sales was only 20 per cent, compared with 115 per cent in 1980 and 62.8 per cent in 1981.

TDK, however, still managed to retain its dominant position in the market contrains 25 per

68 per cent

the and 25 per cent for audio-tapes, problems of over-supply and Sales of magnetic tapes, at severe price-cutting competition Y130bn, accounted for half of to continue in the tape market. severe price-cutting competition to continue in the tape market. It plans to offset falling prices by making economies in production and by lifting the production of VTR tapes to Smunits a month by the spring of 1984 including its newly launched Mikumagawa Reflecting lower demand from consumer electronic goods producers, sales of electronic com-ponents were down, Sales of ferrite cores and magnets fell 2.3 per cent to account for 19.4

2.3 per cent to account for 19.4 launched Mikumagawa per cent of the total and ceramic components sales were l.1.1 per cent lower, accounting for 9.7 per cent. However sales of coil components rose by 13.8 per cent to account for 12.9 per cent of the total.

Overseas sales rose 28.7 per cent, to reach 43.5 per cent of the total, thanks to strong sales of VTR tapes, which in the overseas market accounted for video sales under its own name to 40 or 60 per cent. The comvideo sales under its own name to 40 or 60 per cent. The com-pany is also to change its name in the market, capturing 35 per In the current, fiscal year, pany is also to change cent worldwide for video tapes the company expects to see the to TDK Corporation.

Rise sought in bond coupons

The bond market has been folling sharply in the light of the weakening yen and the receding possibility of an early cut in the official discount rate. The 7.5 per cent 10-year national bond due 1992 was quoted at 8.40 per cent today.

THE UNDERWRITING syndicate for Japanese national bonds is asking for an increase in the coupon on the February issue of 10-year national bonds because of a recent deterioration in secondary market yields, Reuter reports from Tokyo.

The underwriting syndination is national bond issue of the coupon on 10-year bonds to the syndicate.

The coupon on 10-year bonds term prime rate, say members of the syndicate.

The Ministry, however, has approached the syndicate to assess its wilkingness to accept the provisity of the syndicate.

The ministry however, has approached the syndicate to assess its wilkingness to accept the provisity of the syndicate.

The ministry however, has approached the syndicate to assess its wilkingness to accept the provisity of the syndicate.

Mr Noborn Takeshita, the Finance Minister has said that the February issue terms will be set at a reasonable level, depending on market conditions. national bond due 1992 was However, negotiations with quoted at 8.40 per cent today, the Ministry on the February against a 7.766 per cent yield terms are expected to be diffi-

of the syndicate.

The Ministry, however, has approached the syndicate to national bond issues in February on the same terms as

in January.
The long-term prime rate is scheduled to be reduced by 0.2 of a percentage point to 8.4 per cent on January 28 in line with a 0.2 percentage point cut in the

Expansion plans at Indian Rayon

years. Indian Rayon is a multiproduct company, producing cotton textiles, viscose-filament rayon yarn, caustic soda, rein-forced rubber-lined hose pipes, insulators and bushings used in

power transmission.

Mr Adiyya Vikram Birla, the chairman of Indian Rayon, says that the company is setting up a cement plant with 1.08m tonnes capacity at a total cost of Rs 815m in the southern state of Karnataka. The first stage will

Indian Rayon is also establishing a Rs 50m project for making So far the activities of such business houses are restricted equipment and lightning surge to core industries which in-

up a 20,000 tonne carbon black

with assets of Rs 200m or more business houses are restricted to "core" industries which include sectors like cement and arrestors.

The company has applied for commercial vehicles, which the government permission to set government considers essential to the Indian economy.

plant in the northern state of Indian Rayon has announced Uttar Pradesh and a Rs 100m a public issue of Rs 210m con-Indian Rayon has announced ceramics project in the western vertible bonds at Rs 140 each, state of Gujarat, using natural The market price of its shares

APMC, which has an annual

benefited from its 1.2m-tonne

fuel-efficient, dry kiln, which

went into operation at Rawang

of 2.1m tonnes, has

HIK\$0.50 Malayan Cement to pay

Hong Kong financial group expects soon to acquire the Hibernia Bank of San Francisco. The Hibernia Bank has heen bought privately by the Liems in a US\$100m deal. The plan is to inject Hibernia into First Pacific Holdings, and finance that acquisition by a rights issue, probably of more than HK\$500m. The restructuring of JFSH ends the first chapter of its

ticularly happy life. Against the background of a swingeing decline in the Hong Kong stock market as a whole JFSH enjoyed a market capitalisation of around HK\$75m prior to the suspension of its shares on January 5, against a paid-up capital of HK\$200m. It is not known how the assets of JFSH—including Kong stocks—will be cated between the

If this last project gets gov-ernment approval it will be the THE Birla-owned Indian Rayon be a plant of 540,000 tonnes plans to double its sales to with the equipment being sup-Rs 2bn (\$205m) over three plied by KHD Humboldt plied by KHD Humboldt first ceramics project to be set Wedage AG of West Germany. up by a large business house

Record financing for Elscint

By L. Daniel in Tel Aviv

ELSCINT, Israel's medical diagnostic equipment manufacurer, the shares of which are traded over-the-counter in the U.S., has concluded a financing issue of \$30m on the U.S. capital markets. The issue represented the single largest capital financing undertaken by an Israeli

Underwriters included Shearson/American Express, Prudential Bache and Robertson, Colman and Stephens. The sell-ing group included Merrill Lynch, Salomon Brothers, Lazard Freres, and Kuhn Loeb and the major part of the issue was bought by mutual and pen-sion funds.

more after sharp advance

MALAYAN CEMENT, the largely from its 50 per cent investment company with stake in Associated Pan-Malayan interests in cement manufactur- Cement, the biggest cement ing and property, reports more than doubled profits for the year ended November 1982. Group pre-tax profits

nared with the previous year's 18.7m ringgit. Profits after tax (including an extraordinary gain) were 35m ringgit compared with 10.6m ringgit.

The company is paying a final dividend of 14 cents on its 54m. one ringgit shares, making 22.5 cents for the year, against 15

Malayan Cement, which is 60 per cent owned by the Blue Circle Group of the UK, said the strong earnings came

two years ago. Last month APMC negotiated a 277m ringgit loan from a bank consortium to instal similar facilities at its plant at Kanthan. Increased earnings for Malayan Cement also came from

higher dividends from its 50 per cent owned Damansara Develop ments, which has two presti-gious office blocks in Kuala Lumpur, and is currently build-ing a 27-storey block in the city.

has acquired through merger

Crum and Forster

We acted as financial advisor to Xerox Corporation in this transaction and assisted in the negotiations.

Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit

January 18, 1983

Xerox Corporation

Philadelphia St. Louis

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net assets of approximately HK\$0.80 per share, with shareholders receiving one share in the offshoot for every existing JFSH share held. Subject to the Liems completing their Hagemeyer transaction. First Pacific would then bid for the newlywould then bid for the newly-created JFSH offshoot at HK\$0.80 per share, valuing the offshoot at HK\$80m (U.S.\$12m).

If the scheme goes ahead,

JFSH shareholders will hold shares in the original trust value estimated at HK\$0.77
per share. Prior to the reorganisation proposals. reorganisation proposals, JFSH shareholders had paid up HK\$2 of a HK\$3 par value

for the shares. Jardine Fleming, the mer-chant bank with which JFSH is associated, says it plans to reduce the final call on the JFSH shares from HK\$1 to

While First Pacific lines up the corporate structure to accommodate its planned non-

vehicles, other than that it is thought that any Carrian Investment shares which JFSH may own would not

go into the spun-off vehicle.

Mr J. M. Kidner, regional manager (metropolitan), to be manager (life consultancy); Mr M. P. Labrow, area life manager (West End), to be regional manager (metropolitan); Mr A. W. Small, controller (life sales), to

Mr Brian Mills has been appointed sales director of P. I. CASTINGS (ALTRINCHAM), a subsidiary of the P. I. Castings Group, based in Altrincham. Mr Mills was general sales manager of the investment casting subsidiary.

Mr T. A. Newton has been appointed general manager and director of MYSON RYDERS, a member of the Myson Group.

Mr Gerald Clerehugh has been

be manager (life sales).

Department's Chicago

non-executive director of INTA-SUN LEISURE GROUP. Dr Timperley has been a director of Freightliners since 1978.

SPERRY CORP has appointed

INTL. COMPANIES & FINANCE

Tatung fights back as sales fall

THE TATUNG COMPANY, costly materials, and designers electric fans and about 40,000 influenced the company's deciproducts, took a beating abroad during 1982, but overall achieved higher profits on decreased sales, against a background of cost-cutting measures.

ns to

(t)

Tatung, which manufactures a broad line of consumer and industrial products, ranging from rice cookers and refrigerators to telecommunications exchanges and computers -had losses of nearly film (U.S.\$1.6m) last year at the former Decca television plant at Bridgenorth in the UK. It bought the plant 18 months ago bought the plant to months ago from Racal for £1.24m. Although sales there reached nearly £19m (U.S.\$30m) in 1982, its market share was only

Across the Atlantic things Across the Atlantic, things were not much better: sales at Tatung Company of America dropped from U.S.\$50.5m in 1981 to \$43m last year, and before-tax, profits were a scant 0.4 per cent of sales.

4 per cent.

stituted a series of severe costcutting measures that coning the operations in the UK
vinced many an observer of the
vinced many an observer of the vigour of intention of Mr T. S. equipped with alarms to let perlonger than one minute.

At the same time, company accountants scrambled for ways to increase worker productivity, engineers grappled with the engineers grappled with the same optimism surrounds problem of making the same Tatung's American affiliate,

Taiwan's largest manufacturer struggled to come up with new colour television sets. Although of electrical and electronic products offering higher profit pre-tax profits in the U.S. were margins.

> sales at the company's far-flung empire dropped by 6 per cent to NT\$19bn (U.S.\$475m) during the year, pre-tax profits were up to 3.5 per cent of sales from 3.15 per cent the previous year. The success of the company's strategy has caused Mr Lin to set a sales goal of NT\$21bn and a profit target of 4.5 per cent for 1983.

less than US\$200,000 in 1982, According to chairman Lin Mr Lin expects profits of and his accounts books. Tatung \$650,000 this year on sales of won the war in 1982. Although \$65m.

Supporting this confident prediction for Tatung's U.S. affiliate is a projected tripling of television production to 120,000 units this year, along with an increased market share of 1.5 per cent there. The Tatung brand-name will appear on about 70 per cent of these sets. Still, electric fans, whose sales surged to \$40m last year, with "One united thought among production containing an incolleagues is very valuable," Mr creased proportion of high-value Lin comments. The united ceiling fans, will remain the

Taiwan's largest electronics company has undertaken stringent cost-cutting measures and sought to introduce new products

Things were slow even at thought could pay off not only mainstay of the American borne, and the company in for the group as a whole, but facility.

Stituted a series of severe cost- for each of its outposts, includ- Tatung will also defer for an-

The former Decca television Lin, Tatung's Confucian chair-man. Air-conditioning was for-bidden, Taipei breezes would do at company headquarters; ele-of sales and commanded a marvator use was discouraged; and ket share of only 2 per cent inside lights were turned on when Tatung took over. Losses only in the deepest darkness. were trimmed to 5 per cent of Tatung telephones were even equipped with aiarms to let perninel know they had talked per cent. Sales were nearly enger than one minute.

£19m in 1982, and the company expects that figure to jump to £43m this year, with profits of £1.6m.

Similar optimism surrounds products with fewer or less which last year made 800,000

Tatung will also defer for another two years the planned construction of a new plant near Atlanta, Georgia. The plant was financed partly by the issue of \$5m in industrial revenue bonds three years ago, and was to have manufactured 10,000 colour television sets a month for sale to the U.S. market. But a slug-gish demand for television sets resulting from the depressed U.S. economy has forced a post-ponement of those plans, and Tatung will hold onto the funds from the bond issue for another two years—the time limit set under the U.S. regulations—unless the economic picture there

brightens considerably.

sion not to expand its operations in the U.S. at present. Tatung was forced to divert a number of trained Taiwanese managers of trained Taiwanese managers from the project in Georgia (where it already operated a small plant making electric fans) to the UK for liaison purposes, and qualified replacements have been hard to find. Overall, Tatung is stressing the development of new product lines with higher profit potential in its moves to maintain growth. With the cost of labour here increasing rapidly and competition in traditional

and competition in traditional assembly-related product lines on the rise, a simple increase in numbers of goods produced no longer meets this objective. In-stead, Tatung is increasingly turning to industrial lines such as microcomputers, peripherals and telecommunications equip-ment, as well as profitable con-sumer goods such as video taperecorders and microwave ovens while continuing to manufac-ture traditional consumer and

industrial products.

As an example of the shift in emphasis, sales of computer-related products increased more than 10 times in 1982 to roughly U.S.\$4m. The company is making Viewdata and Teletext monitors in the UK on a contract basis for the British Post Office and has exported Taiwan made microcomputers to severa

In addition, in the last half of 1982 Tatung sold about 20,000 of its new VHS-system video recorders on the Taiwan market. Local sales of VTRs have been helped by a Taiwan Government ban on imports of the state of the same of the same than Japanese-made devices and the company expects to sell 150,000 A managerial shortage also ovens during 1983.

Ford studies Taiwan expansion plan

FORD MOTOR Company of the the Government and Toyota here last year exported 33,000 U.S. is considering expansion of Motor Corporation of Japan to engines, although capacity now its Taiwan manufacturing opera-set up a large-scale plant here tions that could result in the that will turn out 300,000 export of large numbers of vehicles a year by 1944. The through with the expansion, this vehicles or components, writes Ford plant would "co-exist" capacity could be raised conRobert King. with the Toyota operation siderably. export of large numbers of

Discussions on the project than compete with it, a Ford took place between Sir Brian official says.

Inglis, Ford's president of Asia-Pacific operations, and Y. T. either manufacture cars for exceptions. Minister, here last Friday.

Economics port or, if economic considera-

exists for 100,000 units a year. got. Should Ford decide to go through with the expansion, this

No time frame for the proto go ahead is likely to be made this year. The Taiwan Governalongside an agreement between for export. The company's plant posal and has, Ford says, new models.

offered investment terms "at

Ford's Taiwan operation lost nearly U.S.\$8m last year, largely because of discounting of vehicle prices forced by compe-No time frame for the pro-ject has been put forward, al-though a decision on whether more than half plant capacity here. The company expects to make a small profit this year. tions prevent this, make comment is understood to be on the back of streamlined. The Ford proposal comes ponents such as engines, again highly interested in the pro-operations and introduction of

APPOINTMENTS

Senior posts at Watney Mann

WATNEY MANN & TRUMAN OF MAN STEAM PACKET International Marketing Center. BREWERS has made the following appointments. Dr A. H. as a director. Replacing him as duets. The new Counsellor is a Button, managing director, chairman is former general member of the Foreign Commerwatney Combe Reid, joins the manager Mr S. R. Shimmin who cial Service of the U.S. Depart-Watney Combe Reid, joins the manager Mr S. R. Shimmin who board. Mr Keith Holloway retired from that appointment in becomes commercial director. He December. Dr Ewan Corlett a joins the company from Lintas, where he was managing director. He has previously been deputy chairman, Schweppes, and chairman, Schweppes, and managing director Timex mar-keting and sales (Europe, Middle East and Africa). Dr Francis J. Pocock is appointed operations director. Mr David J. Downes is made finance director. He was

Mr P. J. Reynolds, chief execu-MF P. J. Reynolds, other execu-tive of the international trade finance division which TOZER KEMSLEY & MILLBOURN (HOLDINGS) sold to The Hong-kong and Shanghai Banking Cor-poration last year, is leaving the board of Tozer Kemsley.

MIDLAND BANK INTERNA-TIONAL has established a cor-respondent banking unit and a corporate banking unit, as part of its reorganised management structure. Mr Peter J. W. Taplin, assistant general manager, has been appointed controller of cor-respondent banking. Mr Alan R. Barber has been appointed controller of corporate banking.

At the ISLE OF MAN TOURIST BOARD, Mr David Martin becomes vice-chairman and Mr Ian Anderson joins the board.

W. VINTEN has appointed Mr William Fraser as engineering director. He was general manager of the Sperry Gyro-scope plant in Bristol.

MANUFACTURERS HAN-OVER TRUST COMPANY has appointed Mr William Penman Brown and Mr Keith W. Pam plin to vice-president, and Mr Richard Badman to assistant vice-president of Manufacturers Hanover Bank (Guernsey).

Mr Thomas Dawson Lynch has been appointed by GLASGOW UNIVERSITY to be visiting professor of taxation for three years from January 1. He is senior tax partner, Scotland, of Ernst & Whinney, and Scotlish secretary of the Institute for Fiscal Studies.

Svenska Handelsbanken U.S.\$30,000,000 91% Bonds 1976 (77-86)

Notice is hereby given that pursuant to the terms and conditions bonds in the amount of US\$6 (00,000 for redemption as per 1 March 1983 will be withdrawn from the Sinking Fund. A drawing by lot of bonds will not be effected this year. The amount outstanding after redemption as per 1 March 1983 will be US\$18,000,000.

Stockholm, January 1983

SVENSKA HANDELSBANKEN

Whenyoure

cial Service of the U.S. Depart-ment of Commerce and was formerly director of the Comnaval architect and Mr Andrew merce Alexander have been appointed joint deputy chairmen. Mr B. A. Holt joins the board. He was Dr Stuart Timperley, director of the Centre for Management Development at the London Busisuggested by the Manx govern-ment which is the largest single shareholder in the company.

Mr Paul Grace has been appointed an assistant general manager of SCOTTISH EQUIT.
ABLE LIFE ASSURANCE SOCIETY. He retains his post as previously financial controller. actuary of the Society. Mr David Kirkpatrick has been promoted to chief investment manager and joins the Society's executive. Mr David Henderson, the Society's

David Henderson, the Society's accountant, also joins the executive.

* marine systems in the UK and Scandinavia. His successor is Mr C. L. (Les) Oxenham, who joined Sperry in 1974 and moves ANCE has appointed Mr Craig Bennett as systems director from February 1. Mr Bennett is systems development manager at Crusader Insurance.

HIRAM WALKER INTER-NATIONAL has made the following appointments: Mr David J. Evans has become man-aging director and chief execu-tive. Mr Edward P. Stahl and Mark Butterworth have been vice-presidents made vice-presidents and regional directors. Mr Evans was director of marketing. Mr Stahl was manager of the Far East division based in Tokyo and Mr Butterworth manager of the European division based in

Mr Alan M. Dexter has been appointed the chief executive of COMMUNITY HOSPITALS.

Mr Simon Wainman has been appointed assistant managing director of WALTER JUDD and Mr J. Julian Judd has been appointed a director.

Mr P. C. Worsfold, an assistant general manager of Royal Insur-ance (Int.), is to be appointed assistant general manager of the INSTITUTE OF LONDON UNDERWRITERS from April 1.

The UNITED STATES EM-BASSY in London has appointed Mr Gerald M. Marks as its new Major Edward Brownsdon has counsellor for commercial retired as chairman of the ISLE affairs. He directs the U.S.

U.S.\$30,000,000 Floating Rate Notes 1983 Notice is hereby given pursuant to the Terms and Conditions

of the above-mentioned Notes that the Rate of Interest (as therein defined) for the Interest Period (as therein defined) from 26th January, 1983 to 26th July, 1983 is at the annual rate of 918 per cent. The U.S Dollar amount to which the holders of Coupon No. 10 will be entitled on duly presenting the same for payment will be U.S.\$49.34 subject to appro-priate adjustment thereto (or the making of other appropriate arrangements of whatever nature) which may be made in accordance with the Terms and Conditions, without further notice in the event of an extension or shortening of the above-mentioned Interest Period. European Banking Company Limited

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TL 47.985.809.000 Total Assets: TL 1.801.511.000 Shareholders Equity:

Share Capital increased to TL 4,000,000,000 (TL 1.375.000,000 paid up at June 30 1982)

Mr Brian W. Craig as director of marketing. Europe for the marine systems unit of its elec-tronic systems operations. He was general manager responsible appointed director of research designate at BRITISH GAS head quarters, from February 1 He designate at BRITISH GAS head-quarters, from February 1 He will become director of research on March 1, succeeding Dr John Gray, who is returng. Mr Cleer-brugh has been director of British Gas's on-line inspection centre since 1978. Mr R. M. Rugwald has been appointed a non-executive director of BRIDON. He is chairman of Laporte Industries (Holdings) and is also a non-executive director of Staveley Industries. Lord Barber has resigned as a non-executive director. He is chairman of Standard Chartered Barbs and a director of The Mr N. D. Campbell has been appointed to the board of MEDEX INTERNATIONAL CORPORATION. MEDEX INTERNATIONAL CORPORATION representing Sarasin International Securities. Mr I. F. Smith has been Bank and a director of The British Petroleum Company. appointed a director of TRAF-FORD PARK ESTATES. Mr Alan P. Wilson has been Mr Stephen Rocke, director and general manager of BRABY ECONOMIC APPLIANCES, is appointed retail division director of JAMES HALSTEAD, floor covering subsidiary of the James Halstead Group. appointed managing director.
Braby Economic Applicances is
a member of the domestic proa member of the domestic pro-ducts division of Braby Leslie. Gaz Métropolitain, inc. Mr Terry Griffiths has joined the board of HITECH FILTER as managing director respon-sible for world-wide sales. Mr (Lucorporated in the Province de Ouebec) Canadian \$20,000,000 17!4 % Debentures Griffiths was formerly with the Nimslo 3D venture, due October 15, 1990 LEGAL AND GENERAL ASSURANCE SOCIETY has made the following appointments: Mr K. R. Hall, manager None of the above Debentures were purchased under the Pur-chase Fund during the calendar year 1982. As at December 31 1982, the aggregate principal amount of the above Debenture (pensions sales), to be manager (managed funds); Mr G. E. West, ller (life specialist sales), outstanding was Can. \$20 million to be manager (pensions sales): BANCO DE LA NACION ARGENTINA

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2:

Security group in new U.S. expansion

By Charles Batchelor

SECURITY Centres Holdings, the burglar and fire alarm group, has acquired full control of a security company in Miami, Florida, in the second expansion of its U.S. inter-

Security Centres has increased its holding in Gibraltar Central Security Corporation from 40 to 100 per cent for an undisclosed sum. The UK group already had con-

trol of Gibraltar through its holding of preference shares but has now ught out the three principal shareholders to consolidate its interest. Two will stay in an executiv role and one as a consultant, Security Centres said vesterday.

On Friday it announced the purchase of Burgiar Alarms Company (Baco) of Queens, New York for a rum believed to be around \$500,000

Baco will add about \$275,000 of recurring revenue annually to the National Guardsman monitoring station in Brooklyn acquired in December by Security Centres.

The company is now adding extra capacity to its New York control centre through acquisitions funded by the £7.75m raised at the time of the Guardsman purchase, said Mr Tom Forrest, the managing direc-

The Guardsman centre has the capacity to handle 14,000 alarm installations. Baco will add 1,000, taking the total at present in use to 5,500. Capacity for another 10,000 could be added quite cheaply, Mr

"We gain the benefit of extra volume going into our fixed station," he added. The margin on what we add on is pretty enormous.

Security Centres has no immediate plans to extend its geographical coverage of the U.S. beyond these

NON-BREWING OPERATIONS GO IN £48m RATIONALISATION

Guinness hit by disposal costs

BY OUR FINANCIAL STAFF

ARTHUR GUINNESS and Sons the brewing group, pushed its pre-tax profit up from £41.8m to £49.4m for the year to September 30 1982 "on a comparable basis." But after extraordinary charges of £48.7m taken below the line, shareholders are left with an attributable loss of £26m and a decrease in their equity of E45.4m.

The Earl of Iveagh, chairman, ex-plains that a number of bold and unpleasant decisions had to be taken to put the company on a steady course for the future. "A remarkable amount has already been achieved but there remains much to be done. I am confident, however, that we can look forward to further progress in the current year," he

ays. The final dividend is 3.65p for a net total of 5.225p, compared with 4.9p the year before. Earnings came out at 12.9p, against 9.4p.

This year there is an "extension period" which arises on the cotermination of the year ends to September 30 of the company and all fectively adds £1.5m to pre-tax prof-ties. They include £7.9m for the dis-

reversionary bonus.

maintained at £5 per cent of the

■ ARTHUR GUINNESS Brewing, food and drink distribution to provisions for future disposals. Terminal costs and provisions of £15m have been provided for film finance and distribution following the decision to curtail involvement

entified as either loss making or

as having inadequate potential for

earning satisfactory returns. Some

40 such companies have already

£30m reduction in the company's

profits in the form of permanent ad-

has kept the reversionary bonus

rate on life policies issued since

1976 at £4.65 per cent of the sum as-

sured and attaching bonuses. Rates

for policies issued prior to 1976 are

also maintained at £6.80 percent of

the sum assured for whole life con-

tracts, 66.30 per cent simple for en-

dowments maturing at age 70, £5.80

per cent simple for endowments

maturing at age 60 and £5.55 per

cent for endowments maturing at

on the self-employed retirement

plan at £6.65 per cent compound for

ditions to contracts.

in this activity. Pre-tax profit In order to arrest the steep profit decline in the non-brewing busi-ness, the management undertook an urgent review of each trading Decisions were made to dispose of those businesses which were

its, giving a total of £50.9m; and £82.2m to sales bringing them up to

Above the line exceptional costs emprise brewing reorganisation at £13.2m, less profit on the sale of investments and assets £6.6m - brewing £5.3m and non-brewing £1.3m.

Interim reversionary bonus rates

SPI point out that the special ad-

Scottish Provident lifts bonus

WITH-PROFIT policyholders in the bonus maintained of 120 per

Scottish Provident Institution are cent of guaranteed increments,

getting their bonuses enhanced in with a special additional bonus of

1982 by the payment of a special ad- 30 per cent of guaranteed incre-

For immediate profit assurances, are maintained at the above rates

sum assured and attaching bo-nuses. The special bonus is £5 per ficial effective for the longer dura-cent of attaching bonuses, excludion contracts. A policy in force for

ing those declared for 1982.

On self-employed and executive pensions the reversionary bonus stays at £7 per cent of the basic will be 29 per cent Mr Joe Ma-

benefit and attaching bonuses, with charg, general manager of SPI, stat-

a special bonus of £7 per cent of at-taching bonuses. ed that the company was passing on to policyholders the benefits of

The with-profit funding plan has the recent very high investment

the normal reversionary bonus is without the special addition.

ditional bonus on top of the normal ments earned in 1982.

In the brewing group, the perfor-The below the line extraordinary mance has improved against a background of difficult trading condebits of £48.7m reflect the writedowns and provisions arising from ditions. Immediate attention has the decision to carry out a major rabeen focussed on improving conits principal subsidiaries. This ef- tionalisation of non-brewing activi- trols, containing costs and strength-

posal of non-brewing companies provide a firm base for future during the year and £25.8m relating growth.

Sales on a "comparable basis" rose from £905.6m to £961m and were split as follows: UK £419.3m (£404.6m); Republic of Ireland £295.3m (£282.1m); overseas £246.4m (£218.9m).

Profit before tax and central

costs came to £81m (£52.5m), comcosts came to thim (1921m), com-prising: UK £13.8m (£4.5m); Repub-lic of Ireland £24.6m (£30.1m); over-seas £22.6m (£17.9m). Brewing ac-counted for £59.5m (£59.4m), nonbrewing £4m (nil), and discontinuer during the year loss £2.5m (£6.9m).

The tax charge has been reduced by £2.4m (£2.7m) as a result of not providing in full for deferred tax. Advance corporation tax of £10.6m (£1.1m) previously written off has

been sold, realising more than £19m, which has contributed to the en recovered in the current year At the year end ordinary stockholder's equity had been reduced from £242.5m to £197.1m. Net current assets excluding liquid funds stood at £20m (£89.1m) and cash and deposits at £58.8m (£53m), less bank overdrafts and short term loans £38.4m (£42.3m).

Teck placing

to bring in

over C\$26m

CANADA's Teck Corporation will

receive more than CS26m from the

private placement of 2.5m class B

common shares. The company in-

curred a loss of C\$17.7m, or 76 cents

per share, before extraordinary

items in the year to September 30

compared with a net profit of CS11.3m in the previous year. The

latest loss is increased to C\$31.9m

by the inclusion of extraordinary

● America's Phelps Dodge, which is

also issuing further shares, in-

curred a net loss of \$64.8m in the

first nine months of last year, com-

pared with a net profit of \$56.9m in

the same period of 1981.

slips to £1.67m at mid-year

MACARTHYS Pharmaceuticals group pre-tax profits slipped to £1.67m from £1.92m for the six months to the end of October

Sales of this wholesale and retail chemist group improved from £98.75m to £128.92m.

Business since the end of October has been reasonably buoyant in most divisions, says Mr A. R. Ritchie, chairman, and forecasts for the final six months indicate an equivalent, or slightly im-proved, profit compared with the results for the first half.

In the last full year pre-tax profits stood at £4.09m on sales of £215.11m. The directors said previously that the current year had started well and that the following 12 months chould manduce as ing 12 months should produce an increase in group profits.

The net interim dividend has been held at 2p-last year a final of 5p was also paid. Earnings per 20p share for the six months were shown as slipping from 10p

The reduction in profits, says
Mr Ritchie, can be attributed
mainly to the trading results of
the pharmaceutical distribution
and retailing divisions. In distribution sales increased more than 34 per cent and market

He points out, however, that the reduction of 16 per cent in profits was because of extreme pressure on trading margins and

In retailing Mr Ritchie says that sales increases are difficult to achieve in today's economic climate and there has been a noticeable reduction in the sales volume of the more exper high-margin items. Additionally the gross margin received on Na-tional Health Service dispensing continues to decline.

The manufacturing and veterinary divisions have continued to perform well, but the protracted dispute in the NHS hospital ser-vice has held back sales and reduced profits in the surgical divi-sion. Mr Ritchie says this business should resume a more normal pattern.

 Sales and profits were struck after deductions for sales between divisions of 25.48m (£6.21m), group management costs of £278,000 (£286,000) and a staff bonus of £219,000 (£246,000).

After tax of £571,000 (£590,000) and preference payments of £14,900 (same) available profits emerged down from £1.32m to £1.69m.

> **RESULTS** IN BRIEF

MACARTHYS Manufacture and distribution of pharmaceutical, surgical and veterinary products

Half-year to Oct 31	1982	1981
Sales Pre-tax profit Tax Attributable profit Earnings per share Dividend	1.67m	£ 99.75m 1.92m 590,000 1.33m
■ PICCADILLY 7 London Theatre Year to Sept 30	THEATR	E 1981

RANK ORGANISATION Manufacture of office equipment, industrial and consumer products

65,000

nustrial and consumer products, hotels, cinemas, North Sea oil & gas services, property

 Sales
 675.18m

 Pre-tax profit
 61.52m

 Tex
 32.7m

 Attributable profit
 4m

 Earnings per share
 12.9m
 51m 12.8p 8p . share Dividend

LLOYDS & SCOTTISH Finance and leasing group

profit 8.4m Barnings per

> LADBROKE INDEX based on FT Index 611-616 (+10) Tel: 01-493 5261

Macarthys | Mercantile House profits jump £7m to £13m midway

BY OUR FINANCIAL STAFF

MERCANTILE House Holdings, the international financial services group, has pushed up its pre-tax profits from £8.11m to £13.06m for the six months to October 31 1982. The result includes a six week contribution from Oppenheimer Hold-

ings, acquired last August.
The interim report reveals that the group's operating results are continuing to reflect satisfactory trading conditions. Stated earnings per 25p share emerged well ahead at 25.7p (18.2p).

The net interim dividend is being The net much moreon is being increased by 1.5p to 5p - a final of 10.5p was paid for the 1981/82 year.

Group sales for the half year expanded sharply from £31.7m to considerable scope for expansion £75.24m. Tax took much more at and growth. 26.55m, compared with £3.22m - minority interests last year accounted

At the annual meeting last Au- heimer.

■ MERCANTILE HOUSE International financial services

It was pointed out that these prospects would be very much en-hanced by the acquisition of Oppen-

Second strong half lifts Glass Glover over £1m

BY OUR FINANCIAL STAFF

and vegetables fulfilled its direc-tors expectations with second half taxable profits which exceeded those of the previous year. For the 12 months ended September 30 1982, the figure was 45.5 per cent. ahead at £1.26m compared with £868,648. Sales rose by 36 per cent

from £43.86m to £59.67m. Profits at halfway were £492,000 (£247,000). Current trading is satisfactory,

prospects for the rest of the 1982/83 year are favourable and the group continues to grow in strength, the directors state. Accordingly, despite the unfavourable trading environment, which depressed profits in the first quarter, they believe the group will again achieve satisfactoy results for the whole year.

Mr Harry Glass, chairman, says trading conditions during the first nine months of the year were excellent, but from mid-July conditions in the fruit trade deteriorated and gust, has been difficult.

the trading environment, since Au-He explains that this was mainly

Bank Hapoalim BM ...

Bank of Ireland Bank Leumi (UK) plc

GLASS GLOVER Group, food dis- due to an over-production of apples tributor and importer of fresh fruit throughout Europe, which depressed the value of all fresh fruit. But he adds that the difficult conditions of the past few months have now eased, and current trading is

satisfactory. Mr Glass points out that there is every indication that fresh produce sales throughout the supermarket sector continue to increase, as does the group's participation in that business. He says that income from distribution activities is expected to grow in the current year, with the new Newbridge depot contributing ahead of schedule.

Operating profits for the year were well ahead at £1.32m, against £841.457, and the pre-tax figure was after interest on deposits, less overdraft and loan interest, of £51.830 (£27,191 credit). Tax charge was £663,855 (£467,014) after which earnings are shown as 9.14p (6.5193p) per 5p share.

The dividend is stepped up to 3p (2.5p) net, with a final payment of 1.875p (1.7p), which will absorb £202,500 (£140,825).

BASE LENDING RATES

Brown Shipley 11 9 Canada Perm't Trust 1119 TCB 11 United Bank of Kuwait 11 Volkskas Intl. Ltd 11 Westpace Banking Corp. 11 %
Whiteaway Laidlaw ... 11 %
Williams & Glyn's ... 11 %
Wintrust Sees. Ltd. ... 11 %
Yorkshire Bank 11 %

Committee.

7 dey deposits 8%, 1-month 8.25%. Short-term £8,000/12-months 10.6%.

7 dey deposits on sums of: under £10,000 8%, £10,000 up to £50,000 8%, £50,000 and over \$%, 24.

2 Cell deposits £1,000 and over 8%.

3 Zi-day deposits over £1,000 8%. The Cyprus Popular BK 11 % 7-day deposits 8.5%. Short-term months 10.6%. Start term months 10.6%. They deposits on an expectation of the company of the comp

Don't miss it! What? The Cardiff Survey this Friday ...if you can't wait ring Peter Fortune on 0222 388631

M. J. H. Nightingale & Co. Limited

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1982-4		•			Gross	Yisid		Ful
High Lo		Company	Price	Change	drv.(p)	24	Actual	tex
	20	Ass. Brit, Ind. Ord	134		6.4	4.8	7.8	10.
	17	Ass. Brit, Ind. CULS	152		10.0	8 5	_	-
	57	Airsprung Group	66		6.1	9.2	7.5	12.
	36	Armitage & Rhodes	37	_	4.3	11,6	4.2	7
290 1	97	Bardon Hill	250		11.4	3.9	12.2	· 15.
	00	CCL 11pc Conv. Pref	123	· —	15.7	T2.8	_	٠.
270 24	10	Cindico Group	243		17.6	7.2	9.8	11
86 5	58	Deborah Services	58	_		10.3	3.8	10.
154 1	25	Frank Horsell	154	+1	7.9	51	6.5	8.
	81	Frederick Parker	67	+1	8.4	9.6		· ě
85 3	36	George Blair					6.2	13.
	75	Ind. Precision Castings	75	=	73	97	96	12.
	00	isia Conv. Pref	135			าเี้ธ์		
	94	Jackson Group					4.0	8.
	11	lower B.	129	+2	7.5	5.8		
	ö	James Burrough	172	_	9.6	5.6	12 6	14.
		Robert Jenkins	170	_		11.8	1.9	27.
	4	Scruttons "A"	73	_	5.7	7.8	9.5	11.
	17	Torday & Carlisla	117	_	11.4	9.7	5.2	8.
	21	Unilock Holdings	26	+1	0.45	1.8	_	-
	71	Walter Alexander	.74	_	6.4	8.6	53	7.
257 21	14	W. S. Yeates	257	_	14 5	5.6	6.7	13

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International Property and Building Review

Every Friday, the Financial Times publishes a detailed review of the activities in the UK and international prop-

Specialist FT writers look at the background to the week's headline making news, profile leading personali-ties and examine trends in the property development

Similarly every Monday Financial Times journalists turn their attention to the building and civil engineering fields with particular focus on recently-awarded British and international contracts, general industry news and feature articles on major developments in these important eco-



The panda stands for WWF and for thousands of other animals and plants facing extinction

THE WORLD WILDLIFE FUND (WWF) is dedicated to the conservation of all endangered forms of life. Sadly, the Giant Panda is one of the many species now in danger of extinction.

In a unique and historic example of international co-operation the People's Republic of China have invited WWF to work with m to save the world's most widely-admired at

Ultimately, to ensure that the Giant Panda has a future, we have to conserve the complex ecosystem in which it lives. The Giant Panda is an endangered animal. It is also the symbol of WWF's world-wide conservation efforts to save life on earth.

But WWF needs money - your money.

Panda House, 11-13 Ockford Rd., GUT IOU. I support the aims of the enclose the sum of:

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Bassishaw offer for UDS held up by **Takeover Panel**

BY RAY MAUGHAN

ouse

THE TAKEOVER Panel has intervened once again in the course of the £191m cash bid by Bassishaw Investments for the UDS retailing

Bassishaw 's formal offer document, published last week, contained a provision requiring that eneral proxies be given enabling Bassishaw to vote accepting shares at any UDS general meeting as it thought fit over a period of up to four weeks after the final date of the offer, so long as it had not

insert as a condition of its bid the ed to detailed negotiations on the stipulation that UDS should not sell purchase of the 217 Richards Shops any assets. Bassishaw has been and as many as 150 John Collier blocked by the Panel. The effective freeze on asset disposals Bassishaw sought a week ago demands the agreement of both sides and UDS. not surprisingly, was unwilling to

Now the provision entitling Bassishaw to vote any accepting shares is, the Panel has decided "inconsis-tent with rule 8 of the City Code." The Panel further found that "the use of proxies as an integral part of a shareholder's acceptance of an offer is undesirable unless the proxy is given in respect of a specific prosal and cannot become effective before the offer has become other-

The form of accentance contained in the original offer, the Panel said, by. should be withdrawn and an explanatory circular should be sent to all UDS shareholders enclosing a fresh form of acceptance.

Bassishaw should be in a position to comply with this ruling later this week and the bid will therefore not reach its first closing date until three weeks from then. In its original form the bid was scheduled to combined market share of clothing close on February 10 and the delay multiples would not be sufficient to

nevertheless required

ful.

The House of Lords so held when dismissing an appeal by Essex Rendering Ltd ("the company") from a Divisional Court decision that it was rightly

convicted by Essex justices of carrying on offensive trades without the written consent of

the local authority. Epping Forest District Council.

authority, any offensive trade
...shall be liable to a fine ..."
Section 283 (1) provides: "All

... consents . . required . . . under this Act . . . shall be in

additional time to negotiate the disposal of assets which Bassishaw has twice attempted to forestall.

It is becoming increasingly cer-tain this week that the Burton Group is poised to play a considerable part in the rationalisation of UDS and, perhaps, its continued in-dependence. Burton, the Top Shop, dependence. Burton, the 10p cump,
Top Man and Dorothy Perkins retail clothing chain, headed by Mr
Ralph Halpern, confirmed last
mines and suspend production at
its three Arizona smelters in April. week that it would be "very inter-ested" in buying UDS Richard Shops womenswear division and rest has now been convert-

Richard Shops has book value of some £25m and Sir Robert Clarks confirmed yesterday that the likely asking price for the entire package would be between £40m and £50m.

Terms have not been finalised, although it is understood that UDS will seek Burton equity for a substantial proportion of the consideration to ease the tax liability arising from any distribution to its share

Referring yesterday to the en-forced extension to the Bassishaw bid, Mr Halpern said: We have gone so far down the line that the extra weeks only give us more time to prepare our bid more thorough-

He felt that UDS' disposal of the bulk of its multiple stores interests was "exactly the right thing to do." Burton, he believed, had the expertise to restore profitability to these interests which, in turn, would give Burton additional medium-term growth potential.

He was confident, too, that the now imposed by the Panel gives attract a reference to the Monopo-UDS, headed by Sir Robert Clark, lies Commission. this was largely a result of a lower tax charge.

authority served notices on the company alleging that the six

offensive trades were established without its consent and requiring that they be discontinued forth-

with.
The company, no doubt resent-

comply with the notices. It relied on the fact that the local authority had in truth consented

to the establishment and carry-ing on of the trades.

FT COMMERCIAL LAW REPORTS

Offensive trade needs council's written consent

ESSEX RENDERING LIMITED v EPPING FOREST DISTRICT COUNCIL, House of Lord Clord Diplock, Lord Elwyn-Jones, Lord Edmund-Davies, Lord Roskill and Lord Templeman): January 20, 1983

A PERSON who has carried when necessary, made sugges or whether that provision was authority.

On an offensive trade ever tions concerning the manner directory, not mandatory, and many years, with the know and scope of the offensive consent could be given or submitted that if a strict application of the local authority, is

There was no material alteratory over a period of years.

There was no material alteratory over a period of years.

AMERICAN RESOURCE GIANTS HOPE FOR UPTURN

A year they would rather forget

BY KENNETH MARSTON, MINING EDITOR

quarterly reporting season with results for the final quarter of 1982. Inevitably they do not make happy reading against the background of depressed markets and prices for metals in the period, although there is now the hope that the worst may

It is not easy to detect in the case This allowed the company to run

down its surplus stocks, however with the result that in October it was able to reopen its Morenci copper mining complex in Arizona. There are no immediate plans to re-

THE BLACK Mountain lead-cop-per-zinc silver operation in South

Africa's north-west Cape managed

to get out of the red in the Decem-

Although sales were lower - they

vary each quarter in line with dates

of shipments - the mine received

and a sharp increase for the silver.

net profit in the quarter of R260,000.

This still left Black Mountain with

pared with a net profit of R28.55m in 1981. The company is 51 per cent-owned by Gold Fields of South Afri-

ca and 49 per cent by Phelps Dodge.

Of the Gold Fields group's other

South African base-metal interests

Rooiberg Tin also did better in the

December quarter of last year but

There was no material alteration in the manner in which the six trades were carried on for over 20 years. No-one told Mr any other form of consent was watts or the company that establishment of the trades or establishment of the trades or equired consent in writing.

On May 18 1978 the local authority served notices on the consent was of denying the efficacy of any sive trade had been consent of the local suthority. Where an offen-sive trade had been considerated that ship in that money was expended and goodwill acquired in reliance on the knowledge, approval and consent of the local authority. Hardship was a matter for the local authority where an offen-sive trade had been consent was reliance on the knowledge, authority. Hardship was a matter for the local authority. Where an offen-sive trade had been consent so the local authority.

of denying the efficacy of any other form of consent, might lead to the conclusion that Parliament was more concerned

public.

From the point of view of the local authority and the public it was important that the grant of consent should not be acci-

without recourse to vague or dis-puted recollections regarding events or conversations which might or might not constitute consent binding on the local

lead to the conclusion that Parliament was more concerned with the substance than with the form of consent.

For present purposes it was sufficiently clear that the requirements of section 283, when applied to section 107, must be section 283 to section 107 out-

applied to section 107, must be mandatory.

As a matter of legislative history, section 107 of the 1936 Act replaced section 112 of the Public Health Act 1875 which in turn replaced an earlier Act of 1848. In the 1875 Act the legislature did not 'rely on a general provision, such es that to be found in section 283 of the 1936 Act. Section 112 provided that "envy person who

the 1936 Act. Section 112 provided that "any person who ... scatablishes ... without ... consent in writing, any offensive trade" should be gullty of an offence.

The wording of the 1875 Act was so emphatic that it was impossible to conclude that the requirement of consent in writing was intended to be merely also protect the public. The only consent which was relevant to section 107 was a formal consent in writing. But there was no reason why the company should pay more than was necessary for the local authority's failure over 23 years to enforce the public.

possible to conclude that the requirement of consent in writing was intended to be merely directory. The 1936 Act was a consolidation measure and should therefore not be construed so as to change the nature of the relevant requirement from mandatory to direction 107, or why the company should pay for the establishment of a binding precedent.

Although the appeal must be dismissed, the order for costs made by the justices and the Divisional Court should be discharged, and no order should be made with regard to the present appeal.

riory.
Section 107 was concerned with the establishment of an offensive trade which might cause injury or damage to members of the local authority required by section 107(1) of the 1936 Act for the establishment of offensive trades as there de-

dental or informal.

Moreover, section 107 created criminal offences. Prosecution, defence and magistracy must be able to determine whether an offence had been committed without recourse to wage as discontinuous for the local matter.

Lord Diplock, Lord Elwyn-Jones, Lord Edwund-Davies and Lord Roskill agreed. Appeal dismissed.

For the company: Harry Sales (Edwin Rosst and Co., Barking).

a net loss for 1982 of R3.72m com

Black

Mountain

out of red

THE NORTH American natural re- open the other mines although the traordinary debit of CS5.1m arising Looking ahead Mr Stephen Romatter remains under review.

Phelps, helped by the receipt of \$28.8m (£18.7m) from the sale of tax benefits, sharply reduced its fourth quarter loss to \$9.5m, bringing the year's total loss to \$74.3m compared with a profit of \$69.3m for 1981. The latter figure, however, is before a fi-nal quarter credit which lifted the total net profit to \$69.3m.

Canada's Falconbridge had a particularly hard time in 1982 with losses rising progressively each quarter to reach CE29.3m (£15.4m) in the final three months.

This brought the year's total net loss to C\$85.3m, or C\$17.12 per share. For 1981 there was a loss of

BH South sells

CRA holding

BH SOUTH, the Australian mining

and investment house in which

Western Mining has an 80 per cent

stake, announces that since Decem-

ber 16 it has sold its holding of

The average price per share re-

As reported earlier, Western Min-

ing has agreed with the other shareholders in BH South to wind

up the latter company and share

A\$249.3m, including cash of A\$23m,

with liabilities of about AS5m. An

extraordinary meeting to consider the proposals is to be held next

local authority. Where an offen-sive trade bad been carried on for a long period with the know-

of offensive trades as there de-fined, must be given in writing in accordance with section 283(1)

For the company: Harry Sales (Edwin Roast and Co., Barking).
For the local authority: Robert Gray (P. J. Cunlife-Jones, Epping).

By Rachel Davies

f that Act. Lord Diplock, Lord Elwyn-

for A\$49m

14.3m shares in CRA.

on the sale of A\$19.4m

better prices for its copper and zinc alised was A\$3.45 (it is currently

and a sharp increase for the silver. As a result there was a modest (£31.3m). This resulted in a net loss

Falconbridge points out that its poor results reflect substantially lower sales of nickel, low prices for all its metals and higher working costs. A hopeful strain in the wind is that limited operations have been resumed at its Sudbury nickel complex which was closed down in June and also at the refinery in Norway.

Thanks to its uranium and oil and gas interests Canada's Denison Mines has come through 1982 remarkably well. Higher income from these sources has offset lower gains on sales of investments and interests in minerals with increased depreciation and interest costs.

As a result 1982 net profits have

man, the Chairman, expects continued growth in income from the energy operations together with other resource projects which have yet to be brought on stream.

These include the Koongarra uranium deposit in Australia and the big potash deposit in New Bruns-wick. The latter is believed to be commercially feasible and a decision on whether to take it to produc-tion is expected to be made early this year.

The other big development is the C\$1.3bn Quintette coal project in British Columbia which is expected to come into production at the end of this year. All production has been sold unter 15-year contracts.

Loan facilities of CS950m have declined 19 per cent to C\$50.6m been agreed with an international from C\$62.4m in the previous year.

South Crofty output hit by shaft accident

AT A TIME when the sterling tin Fortunately, this occurred on Sunprice has been picking up, a stroke day when there were no miners at of bad luck has hit the Cornish work and there are no casualties.

timber and rock to the shaft bottom.

Zinc as the lesser partner.

The collapse of a timber frame in the main shaft resulted in a fall of tion will fall to only 25 per cent of

FINANCIAL TIMES STOCK INDICES

	25	24	21	20	19	18	ago
Government Secs	77,21	77,00	78,84	78,92	78.90	78.67	63.80
Fixed interest	79,68	79,74	80.61	80.68	80.63	80.46	64,12
industrial Ord	614,2	605,7	619,4	624,8	621,6	614,8	568,9
Gold Mines	618,4	601,2	640,0	656,8	664,2	656.8	275,1
Ord. Div. Yield	4,88	4.95	4,64	4,79	4,84	4.86	5,57
Earnings, Yld.% (full)	10,49	10,63	10,40	10.29	10.30	10,40	9.61
P/E Ratio (net) (")	11.44	11.29	11.55	11.66	11.57	11.56	13,20
Total bargains. ,	25,009	25,470	28,550	23,715	24,021	24,768	20,199
Equity turnover £m.	-	205,69	501.62	255.69	212.71	200.71	151,5
Equity bargains	_	21,654	20,302	19,498	19,129	21,144	17,150
Shares traded (ml)	-	129,5	175,9	145.6	185.0	133.1	118.4
40 400							

Gold Mines 12/10/56. SE Activity 1974.

н	GHS A	AND	S.E. ACTIVITY				
	198	32:3	Since Co	mpilat'r	1	Jan.	Jan.
	High	Low	High	: Low		24	21
Govt. Secs	85,84 (8/11)	61,89 (5:1/82)	127.4 (1/1/55)	49,18 (6/1/76)	—Daily Gift Edged Bargalns Equities	185.6	164.1
Fixed Int	87,02 (12/11)	62,79 , (7:1/82)	150.4 (28/11/47)	50,53 (5/1/75)	Bargains Value	140,3 415,7	131,5 609,6
ind, Ord		518.1 (6/1/62)	637,4 (12/11/62)		5-day Avrge Git-Edged Bargains	175,8	186,0

South Crofty tin mine, near Cam- But it will mean the lay-off of up borne, which is controlled by Char- to 350 men within the next few ter Consolidated with Rio Tinto-days. This is because until repairs

normal	 	-c pc.	

	<u> </u>	<u> 24</u>				18	- ago
Government Secs	77,81	77,00	78,84	78,92	78.90	78.67	63.80
Fixed interest	79,68	79,74	80.61	80.68	80.63	80.46	64,12
industrial Ord	614,2	605,7	619,4	624,8	621,6	614,8	568,9
Gold Mines	618,4	601,2	640,0	656,8	664,2	656.8	275,1
Ord. Div. Yield	4,88	4.95	4,64	4,79	4,84	4.86	5,57
Earnings, Yid.% (full)	10,49	10,63	10,40	10.29	10.30	10,40	9.61
P/E Ratio (net) (")	11.44	11.29	11.55	11.66	11.67	11.56	13,20
Total bargains. ,	25,009	25,470	23,550	23,715	24,021	24,768	20,199
Equity turnover £m.	-	205,69	501.62	255,69	212.71	200.71	151,5
Equity bargains	_	21,654	20,302	19,498	19,129	21,144	17,150
Shares traded (ml)	_	100 5	175 9	145.6	185.0	133 1	1184

Ht	SHS A	AND	S.E. ACTIVITY				
	1982:3		Since Co	mpilat'r		Jan.	Jan.
•	High	Low	· High	Low		24	21
Govt. Secs	85,84 (8/11)	61,89 (5:1/82)	127.4 (1/1/55)	49.18 (6/1/76)	—Daily Gift Edged Bargains Equities	185,6	164.1
Fixed Int	87,02 (12/11)	62,79 (7:1/82)	150.4 (28/11/47)	50,53	Bargains Value	140,3 415,7	181,5 609,6
ind, Ord			(12/11/82)	(2010140)	5-day Avrge Gilt-Edged Bargains	175,8	186,0
Gold Mines	664.2 (19/1/88)	181.2 (22/6).	664,2 (19/1/85)	, 43,5 (28,18/71)	Equities Bergains	131.B	135,1

108 F.P. 13 1 192 140 1 1 F.P. — 16 12 100 F.P. 224 102 100 7215 089 224 84 65 974 F.P. 21 1 156 108 65 F.P. 71 133 24 1120 F.P. 21 1 25 24 1120 F.P. 30 12 255 195 1190 F.P. — 388 350 +Beitic Leasing 5p... 180 +Beoth Charlesi 5p. 1412 Br. Kidney Pat. As. 102 Britoil 10p... 55 +Canvermoor... 145 +GarfunkeisRest 10p 145 +Inn Leisure 5p +Micro Bus. Sys. 10p 232 +Microgon 360 \$150 F.P. — 388 \$155 F.P. 7 1 255 11 F.P. — 177 493 F.P. 4 2 198 525 F.P. 14 1 317 \$62½ F.P. 121 150 \$120 F.P. — 41 480 F.P. — 87 \$150 F.P. — 340 *Munford & White. 237 *NMW Computers. 167 *Resource Tech.10p 165 \$T.C.New. 194 *SixtersFoodPrds10p 187 *Swindon Priv Hos £1 107 *Tope Estates 10p 42 11Voyagar Pet. 10K; 55 *WightCollinaR \$10p 285 **FIXED INTEREST STOCKS**

LONDON RECENT ISSUES

EQUITIES

listue price	mount and up	Itest Pero Pero	198	32 3	Stock	E4	+4
£	돌	350	High	Low		200	_
97.504 99,431 96,574 er 99,799 99,13 497,174 199,799 96.55	F.P. £25 £20 £25 F.P. £25 £25 £30 £25 F.P.	4·3 10·4 29·4 31·5 31·5 25·2 87 18·2	108 90 291 ₂ 217 ₄ 261 ₄ 130 36p 251 ₅ 241 ₅ 241 ₅ 303 ₄ 90	1214 23 86 30p 22 20 20 2512 2354	AMEC 15: Una. Ln. 1992 Anglo-Nordic 10? Cnv. Una. Ln. 1989 BOC 12: 3, Uns. Ln. 2012: 17 Bloot 12: 3, Uns. Ln. 2012: 17 Birmingham 11: 5; Red. 2012. Birmongate Tst. 7: 17? Stpd Deb 2023 European Inv. Sk. 11% Ln. 2002. Jessel Toynbee 3, 75; Red Cum. Pref. London Shop 12:5; Ist Mt. Deb, 2015: 28 NatWeat 12: 4% Sub. ord Una Ln. 2004. Pearson: S. 18% Uns. Ln. 2007 Scottish Esstern Inv. Tst 1245 Deb. 2012 Sweden 13:4; Ln. Stk. 2010. Transcont. 9; Cnv.Ret.Uns.Ln.Nts. 1993	86 35p 231 ₂ 20 22 27	- 114 - 12 - 12 - 17 - 13

"RIGHTS" OFFERS

Issue		Latest Renunc.		1982 3		Stock		+0
price	£ 5	່ ●"	ate E	High	Low		90	_
26 90 50 60 46 93 58 470	Nil Nil Nil F.P. Nil Nil F.P.	14.1 7 2	18 2 9:5 11:2 21 3 29 4	152pm 26pm 5pm 73 6pm 24pm 5pm 595	18pm 2pm 65 5pm 15pm 5pm	Arien Elec	158pm 23pm 3pm 72 6pm 16pm 5pm 560	-2 + 1

OPTIONS

Last For Deal- Declara- Settleings tion ment Jan 24 Feb 4 May 5 May 16 Feb 7 Feb 18 May 19 May 31 Feb 28 Mar 11 June 2 June 13

For rate indications see end of Share Information Service

Increased demand for Options saw calls transacted in London and Liverpool, Hampton Trust,
Munton Bros., First National
Finance, Turner and Newall,
GEC, ICI, Rothmans International, Grand Metropolitan,
John Brown, W. H. Smith A,
Ralling Combined Technologies
Racial Elec. ... 18 Mellins, Combined Technologies, Aberthaw Cement, Hawley, Samantha, Charterhouse Petroleum, Marks and Spencer, Yelverton, Samson, Enterprise

Thur

Gold and Fidelity Radio. A put was struck in London and Liverpool, while doubles were taken out in First National Finance, Yelverton, GEC, Burmah, Dufay Bitumastic and London and Liverpool.

MONDAY'S **ACTIVE STOCKS**

Based on bargains recorded in Stock Exchange Official List No. of Mon. Du Charles Close Charges ch LASMO
Racal Elec....
BP
Ultramar
ICI
Vast Reefs
Ocean Trans...
Unilever

FT-ACTUARIES SHARE INDICES

and the Faculty of Actuaries

Tues Jan 25 1983

	EQUITY GROUPS	! '	,		_,_,		24	21	20	19	(approx.)
Figs	& SUB-SECTIONS wes in parentheses show number of stocks per section	Index No.	Dey's Change	Est. Earnings Yield % (Max.)	Gress Div. Yield % (ACT at 30%)	Est. P/E Ratio (Net)	Index No.	Index No.	Index No.	Index No.	Index No.
1	CAPITAL 60805 (208)	438.79		9.58	4.13	13.00	428.68	427.24	438.50	430.64	378,99
2	Building Materials (24)	405.51		10.42	4.68	22.57	407.34	407.63	407.90	44.54	323.56
3	Contracting, Construction (30)	727.43		12.11	454	9.84	735.99	753.45	752.96	748.94	576.42
4	Electricals (32)	1575.%	+0.4	7.63	2.29	16.80	1569.22	1602.96	1617.51	1424.29	1265.24
5	Engineering, Contractors (10)	3%.71		17.67	7.54	6.93	401.85	405.50	424.99	432.91	595.52
6	Mechanical Engineering (66)	195.75		12.31	6.03	9.93	196.46	199.56	202.55	202.01	139.34
8	Metals and Metal Forming (23)	152.96	+18	13.62	7.52	\$.82	157.41	159.98	162.78	163.95	275.74
9	Motors (18)	77.50	+11	1.10	8.20	l -	76.73	70.66	66.30	08.Z7	99.69
16	Other Industrial Materials (17)	386.13		9.22	5.61	1351	392.20	306.62	367.19	300.ES	392.42
21	CONSUMER GROUP (201)	465.72		10.30	4.37	12.77	498.38	469.22	432.28	407.57	290.94
22	Brewers and Distillers (23)	451.44	+20	11.18	4.73	10.92	402.20	451.87	456.51	454.54	282.84
25	Food Manufacturing (21)	331.93	+0.8	13.79	5.56	8.50	329.23	334.59	333.41	351.Q	285.73
25 27	Food Retailing (14)	\$7.51	-82	7.47	2.82	16.79	834.96	857.53	15T (2)	ME34	592.97
29	Leisure (24)	723.69	+2.1	5.47	2.53 5.06	21.71 15.64	706.96 476.95	725.75 465.80	737.83 95 .71	719.70 477.71	382.00 435.38
32	Newspapers, Publishing (13)	642.64	-84	9.14	4.68	13.79	645.11	690.20	705.62	730.87	495.93
33	Packaging and Paper (14)	150.24		15.50	7.46	7.57	149.32	153.65	154.18	154.19	142.51
34	Stores (47)	347.44	+15	8.71	3.96	15.20	342.40	352.23	27.3	354.4	265.37
35	Textiles (23)	277.53	+81	13.42	6.04	9.87	177.37	120.00	129.57	179.02	166.68
36	Tobaccos (3)	474.88	+2.8	17.73	5.60	6.23	40.21	495.37	492.75	475.64	294.67
39	Other Consumer (11)	351.29	-03	2.46	3.96		32.2	354.90	35.57	350.37	276.30
41	STHER GROUPS (77)	298.44	+0.7	1144	5.58	18.33	2%.43	300.72	302.69	302.73	253.65
42	Chemicals (15)	395.19	+2.0	12.48	6.12	9.52	387.35	395.24	401.77	421.63	340.05
44	Office Equipment (5)	85.95	+0.7	15.94	8.41	7.70	85.34	97.25	97.52	28.71	130.35
45	Shipping and Transport (13)	533.63	-14	16.25	7.96	7.33	549.71	539.84	50.06	545.44	574.95
46	Miscellaneous (44)	424.47		9.47	4.28	12.87	424.57	428.63	425.30	422.76	307.40
49	INDUSTRIAL CROUP (406)	3%.47	+0.8	10.23	4.44	11.94	393.29	461.38	404.35	477.54	313.32
51	04s (3.4)	724.69	-0.4	17.45	7.58	6.75	727.30	766.84	768.91	752.87	719.93
59	500 SHARE INDEX	423.67	+0.6	11.23	4.95	10.74	424.99	431.75	434.64	430.84	346.40
61	FINANCIAL CROUP (121)	260.78	-01		6.29	_	281.BB	201.02	244.22	222.23	751.17
62	Banto(6)	287.24	-04	35.10	8.40	3.11	288.91	293.65	294.04	292.50	263.21
63	Discount Houses (B)	271.49	-12		2.74		275.10	279.97	278.62	279.23	225.42
65	Insurance (Life) (9)	345.86	-11	1 — 1	5.53	_	393.57	352.83	354.45	350.65	256.72
66	Insurance (Composite) (10)	296.28	+0.5	_	725		194,72	195.33	194.07	191.57	140.59
67	Insurance Brokers (7)	547.46	_	23.73	4.98	11.87	547.22	554.92	560.91	550,78	442.33
68	Merchant Banks (13)	141.29	-0.1	- 1	5.35	_	161.37	161.71	140.53	160.04	349.07
69	Property (54)	418.75	+83	6.18	4.27	21.32	407.54	422.55	424.24	42451	460.83
<u>70]</u>	Other Financial (14)	283.54	-0.2	13,72	5.79	8.65	204.01	200.90	287.74	26,23	224.39
72	Investment Trusts (109)	389.44	-10		431	_	393.19	3%.55	393.78	38).AS	305.85
81	Missing Firence (4)	257.29	+4.1	7.92	5.48	16.91	249.11	263.20	24.84	273.55	29.53
91	Overseas Traders (16)	423.89	-02	11.78	8.53	11.22	424.75	403.26	401.72	430.36	6140
99	ALL-SHARE INDEX (750)	389.30	+0.5		5.18	_	307.61	38.16	34.27	395.67	325.73
					•			_		_	

FI	XED	inte	REST			REDEMPTION YIELDS Tues Jan Jan 25	Ago (approx.)
PRICE	Tes Je Z	Day's classifier	Mes Jan 24	zd adj. today	nd adj. 1983 to date	British Government 1 Low 5 years 9.24 9.2 9.2 2 Coupous 15 years 10.87 10.97 3 25 years 11.15 11.2	13.87
Priid Government Syears 5-15 years	315.99 323.61	+8.38	115.45 122.44	_	8.98 1.62	4 Medium 5 years	15.67 15.49 14.89
3 Over 15 years	ı ——.	+6.52 -0.63	128.62 134.99		8.88 5.88	8 Caupees 15 years	15.64 15.26
6 Polariums and Legas.	122.63	+0.42	99.40	-	0.97 0.23	1 Debt & Least 5 years	16.31
7 Preference	75.15	+8.32	75.64		0.21	4 Preference 1 13.25 13.29	15.63

‡Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London, EC4P 48Y, price 15p, by post 28p.

Benlox Cons. Gold Fields Guinness (A.) ICI
Imperial Group
Macarthys Pharm. ...
Randlontein

ACTIVE STOCKS

RISES AND FALLS YESTERDAY

491

NEW HIGHS AND **LOWS FOR 1982/3**

FOREIGN 89NDS (1) Japan 4pc '10 Ass. EANKS (1) BEERS (1) BUILDINGS (4) (P. C1 May & I CHEMICALS (1) STORES (2) ELECTRICALS (3)
Cable & Wireles ENGINEERING (1) A.P.V. F00D5 (2) Nichols (Vimto) Paterson Jenks
INDUSTRIALS (10)
Attwoods
Bellair Cosmetics
Benlov
Blundeli-Permoglase
P H, Inds.
Bestmer

NSURANCES (1) MOTORS (1) Hurst (C.) PAPER (3) Brunning
Do. Res. Vtg.
PROPERTY (1)

Angio Metropolitan SHIPPING (1) dersey Docks Units SOUTH AFRICANS (1) TEXTILES (3) Miller (F.)

TRUSTS (4)
Foreign & Colonial Yorks. & Lancs.
Greenfriar Inv. Parambe
MINES (3)
Sentrust Peko-Walliand

Sentrust Carr Boyd NEW LOWS (20) LOANS (2)
Nationwide 111-pc Nationwide 111-pc
3.10.83 19.12.83
BUILDINGS (1)
Hewden-Staart STORES (1)

ELECTRICALS (2)
Elec. Remais
ENGINEERING (4)
E Welr Group
Wellman
INDUSTRIALS (6)
Kershaw (A.)
Marnell

Cropper (1.1 OIL & GAS (2) Lun. Am. En'gy Inys.

INVEST IN 50,000 BETTER TOMORROWS! 50.000 people in the United Kingdom suffer from progressively parelysing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown— HELP US BRING THEM RELIEF AND HOPE.

Section 107 (1) of the Public Health Act 1936 provides: "Any person who ... establishes, without the consent of the local authority. any offending the local authority and unwilling to accept the abrupt termination of its long-established business.

writing."

LORD TEMPLEMAN said that in 1958 Mr Watts, the owner of High House Farm in Stapleford Abbotts, Essex, established six offensive trades, namely blood boiling, bone boiling, fat extracting, fat melting, tallow melting and tripe boiling.

Mr Watts was unaware that the consent of the local authority's prosecution costs. The justices directed the company to apply for consent. It duly did so, but was required for the estab-

the consent of the local authority was required for the establishment of those trades.

Between 1958 and 1981 the six offensive trades were beenly carried on, first by Mr Watts.

In the present appeal by the present appeal by the consent of the local authority was refused.

The company appealed against conviction. The Divisional Court conviction. The present appeal to the present appeal by the conviction and the present appeal to the present appeal

onensive trades were openly carried on, first by Mr Watts, and then by a family company established by him, under the supervision and discipline of authority, required by section inspectors appointed by the 107(1) of Ce Public Health Act local authority. The inspectors 1936, must be given in writing in regularly visited the farm and, accordance with section 283(1);

We need your constien to enable us to continue our work for the CARE and WELFARE of MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH. Please help—Send a donation today to:



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EDITED BY CHRISTOPHER LORENZ

BUSINESS

PROBLEMS

Ownership of

Some years ago I read an

article on Patents and owner-

ship, stating that a Patent made in firm's time and from firm's material belonged to the firm. In our case a director has a patent made in the firm's time and material the firm's time and material

hired to the firm on commis-

sion. The time period expired years ago and the cost of renewal of the patent

was too excessive to renew. We still have agreement on

this commission basis. If the firm were to close who would

be owner of the patent?

The patent belongs to the registered owner. If that was a company in liquidation its

liquidator would realise it on a

winding up. If a partnership were the owner the individual partners would hold it on trust for the partnership and likewise it would fall to be realised on a dissolution of the partnership.

If partners hold the patent but for their own individual benefit,

different considerations would arise, as they would be un-affected by the firm's dissolu-

Possession and

I let a warehouse to a tenant

whose lease expires on Sep-tember 30, 1983. In October the tenant gave me verbal

notice that he wished to relinquish his tenancy on March 31, 1983. Some weeks later I handed in a formal

letter setting out the terms

of the notice, but when I telephoned I was told any

reply would come from his

solicitor. The rent due for the

last quarter was not paid. If the tenant does not give up

possession on the date to

a very good offer to take the

premises. What remedy do I

We doubt if you can obtain

which he agreed I shall lose

oral notice

patents.

ones ti

THE MANAGEMENT PAGE

The mysterious world of the golden handshake

BY ARNOLD KRANSDORFF

trial companies, was made an usually, this award is being triesistible offer; he was invited challenged in the courts. to become chief executive of a In both the Fieldhouse and group ranked among the the Gill cases, as with most of ountry's top 100 companies.

looked secure, but the challenge rolling five-year service acree- industry is among the highest ment. This meant that if any payers. thing went wrong at any time he

£57,000-a-year job after a boardroom putsch. As compensation for the loss of his job, his and the company's lawyers negotiated a settlement of £120,000otherwise known as a golden handshake or, in U.S. parlance, a golden parachute.

his real name, he does not want to re-open old wounds with his former employer) considers himself lucky. He describes his own settlement as "reason-able" and managed to get another senior position within six months, though at a lower

Brownlow is just one of shakes over the past year, victims mainly of the recession and/or corporate takeovers. As his settlement shows the calculations on which these are based are far from precise, a fact which partly accounts for the confusion and uncertainty which surrounds this issue. confusion and

Overall Brownlow's £120,000 payout is relatively modest in shareholder approval. the league of executive golden handshakes. For the moment the record is held by Bill Fieldhouse, formerly of Letraset, the hard-pressed dry transfers hard-pressed dry transfers group who is believed to have picked up a cheque for £750,000 in total severance compensa-tion. This is followed by the £560,000 award to Jack the former managing director Corporation, the entertainments belief."

FIVE and a half years ago group which was taken over by David Brownlow, a rising star the Australian businessman in one of Britain's major indus-Robert Holmes à Court; un-

the others, the awards have His future with the company attracted unrestrained adverse publicity, mainly because of the clear contrast with the level of of the top job with an admit- redundancy payments made to tedly smaller but different type of operation was overwhelming. He accepted—but not without first taking legal advice and drawing up a relatively unusual than \$10,000 and the steel industry.

Inevitably these comparisons would always have, in theory, have refuelled the suspicion five years' income to fall back that long-term service contracts, Last year something did go and file workers, are an easy trong. He was sacked from his 57.000-a-year job after a hoard-themselves hefty payments of the loss of his job, his and because many top managers set their own pay and conditions. Even recent legislation which limits service contracts to a maximum of five years without consulting shareholders In the event Brownlow (not done nothing to dampen the



dozens of British executives who managers for service contracts, have collected golden hand-which are seen by many of them as a useful device for ensuring a measure of security for a highly mobile section of the workforce. But there are now lears that further legislatime to restrict the level of termination payments, either through taxation or further limiting the length of service awarded

> At least one top manager, himself the recipient of a £280,000 golden handshake last year when he was sacked from his £60,000-a-year job as chairman and managing director of a £260m-a-year services group thinks this is possible. Like thinks this is possible.
>
> Brownlow, he does not want to be identified, but describes top British executives put themselves in the position of being selves in the position of service

He believes that some recent severance payments and the circumstances in which they were made could "bring in

50 years old and had been with the company for 22 years; at the end he had a six-year service contract, negotiated before current legislation came into effect. He thinks his award was " fair."

A voting senior manager who thought his golden hand-shake was "unfair" is the former director of a small. hard-pressed manufacturing company who was awarded just under £100,000 in the courts after a boardroom shakeout last year. On an annual salary of £25,000, his sacking came less than six months into a five-year

spiteful colleagues." He claims he was "deserted" after 12 years' hard work.

satisfaction from the fact that than the company was, at one stage, prepared to settle for.
"Their first offer was £30,000.
Our solicitors subsequently agreed on an out-of-court settlement of £70,000 but at the last moment the board decided to take the matter to a judge. He awarded me £95,000."

David Warner, a solicitor who specialises in fighting executive compensation awards believes that even quite large awards are an important substitute for inadequate statutory protection.

Compared with the rest of Europe the statutory level of service contracts is also grow-compensation in the UK is so ing. especially in the U.S., trifling as to be almost where golden parachutes are

senior executive without a years).
service contract who has been A re with his employer for a long Howell three to five years' salary by way of compensation if he is made redundant. In the UK a similar executive would be most unlikely to receive more than 12

THE RIGHT PLACE.

THE RIGHT



survey by the British Institute the handshake that can accomof Management, senior execu-tives (at director level and just pany it.
The Institue of Directors and the BIM, both of which have their own guidelines towards service contracts (but not the

level of payments), agree with the Confederation of British Industry that corporate policy towards the issue is a matter for individual companies. The Trades Union Congress describes golden handshakes as

"just one of the many perks which serve to widen the gap between top earners and those on low pay or reliant on bene-It does not condemn all ex-gratia payments but TUC is concerned that they should be kept in proportion," says a spokesman.

John Webster, chairman of the Investment Protection Committee of the British Insurance Association, which represents institutional interests. says that arc times when golden handshakes go too far." He asks: "What is reason-

about it. We have not yet drawn the line where it should be." This comment, more than any other, highlights the crucial ele-ment of the whole debate towards golden handshakes and what—if anything—should be done about them.

—and, by implication, severan set their own pay. The Government may

could well be laid to rest.

What the terms mean

A Service Contract is a contract of employment with a senior executive which normally contains provisions over and above the statutory requirements, including a period of notice in excess of the legal minimum.

A Golden Handshake is a colloquial term for the often large lump-sum payment made to executives with service contracts on termination of employment. Sometimes this payment may be made without a service contract.

A Redundancy Package covers all the benefits made available to a redundant employee, including any golden handshake, the statutory payments based on age and length of service and other forms of assistance such as career counselling.

The mathematics of compensation

executive contracts David Warner is one of the busiest

Last year he drew up around 120 new service contracts for directors and senior managers and got involved in about 80 disputes between companies and sacked execu-tives over the size of their

golden handshakes.
His clients—normally individuals rather than com-panies, which usually have their own lawvers to represent them—walk through his door having either just been offered a job or been fired

When the latter happens Warner, who originally set up in business to advise companies on employment law, calculates the termination package where a service contract exists and then negotiates a compromise with the

individual's former employer.
Although much of his work is mathematical. Warner describes his joh "as an art more than a science."

"In essence I have to calculate how much a court will be likely to award an individual for damages," be says. "This is despite the fact that few cases ever get to court and there is thus virtually no case law to work from. In practice I spend most of my time negotiating with the other party's solicitor over the detail of our calculations."

Warner finds that most disputes are settled reasonably quickly. Where a company makes an executive redundant or is dissatisfied with his or her performance. the individual as quickly as possible, he says.
"The way to do the calcu-

lation is to work out the

after NI and PAYE for the unexpired period. To this must be added an estimate of the value of fringe benefits such as bonus, share options, the car, private health insurance and pension: a consultant actuary is brought in if the pension calculation is a complicated one, although

this is relatively rare. "The calculation must take into account the fact that any taxed. So the excess must be grossed up on a graduated scale.

"Then comes the most difficult element of the exercise. It concerns mitigation of loss, a concept of contract law that has to take into account the likelihood that an individual will get gainful employment during the unexpired period of the contract.

"The total remuneration likely to be earned from new employment is then deducted from the grand total of the

Warner says that in the event that an individual gets alternative employment im-mediately after the date of dismissal, at the same or better terms, there could con-ceivably "be virtually no claim at all." Other considerations to be

taken into account include a so-called discount for early payment. "Because the indi-vidual is getting a lump sum instead of a salary spread over a lengthy period, a discount is applied to reflect this based on current interest rates." One further element of the

calculation concerns the reason for dismissal. "If the individual is made redundant, we add on the statutory amount of redundancy pay as published by the Department of Employment. This varies according to length of service and age.

"If the individual could theoretically claim unfair dismissal, then we would add on an assessment of the damages he would likely receive up to a statutory maximum of £7,000."

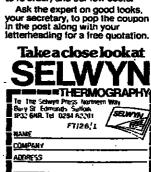
Warner believes that in tocontract and good track record might be advised to settle for 6-12 months remuneration but an elderly man with a less-than-successful business record, with a similar length contract, would be advised to hold out for virtually the full unexpired

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John Laing Part former wm Press director Chief en pay-off Chief Rets

below) in the majority of companies use what are called indefinite length contracts Contract.

Clearly disgruntled, he nevertheless believes that "service contracts are a very good safguard against mergare and the contractual period of safguard against mergare. tiation, but in an increasing number of cases companies are now agreeing to a period of notice of at least a year.

The survey also found a declining use of fixed-term contracts — those which expire automatically on a pre-determined date, usually after three years. Executives in just over a quarter of the sample were still using this form of contract.



trifling as to be almost where golden parachutes are irrelevant for senior executives.

"In Belgium or the Netherlands, for example, an elderly (around 4,000 in the past two

A recent study by Ward International. period might be entitled to American executive head-hunting group, found that 15 per cent of 665 major industrial companies offered golden parachute provisions to some top managers. Service contracts were virtually unheard of in

In Britain the issue that concerns professional organisations is not so much the idea of a contract. According to a 1980 service contract, but the size of

able? We shall have to think

The IoD has been campaigning for years to urge companies to put the question of top pay arrangements — in the hands of independent, non-executive directors. It feels strongly that

think this is enough. If that is the case, the golden egg

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VARIABLE SPEED MOTORS

An idea 100 years old comes to fruition

BY GEOFFREY CHARLISH

SOME WORK that has been going on at Nottingham and Leeds Universities based on the variable reluctance principle an idea that is a century old— has come to fruition in the form of a new variable speed motor and controller from Tasc Drives, Overall electrical to mechanical efficiencies of 85 per cent are

The development has been backed by £1.5m from TASC's backed by £1.5m from TASC's parent, the £80m turnover cambridge Electronic Industries Group. This small Lowestoft company is making its own motors for the drives as well as the electronics; it may well modify the shape of the £400m European drives market if the idea is accepted by industry. But TASC admits it has a difficult task due to 100 years of tradition.

One way of categorising the electric motors that have been developed over the years is to look at them as either electromagnetic (DC types, AC induction and magnetic (DC types, AC induc-tion and synchronous machines, etc) or as "mag-netic." The first category at the moment covers perhaps 90 per cent of the world's electric motor horsepower in one type
—the induction motor.

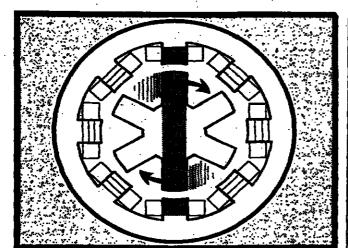
Complex

The second category may be more numerous since it includes the small reluctance motors used in electric clocks. But it has con-tributed little to mechanical power production and has been regarded traditionally as cheap but inefficient,

The big electromagnetic industrial category has its basis in Faraday's induction laws and depends upon complex reactions between currents in the stationary windings (stator) and others in the rotating windings (rotor). Constructions of these motors is necessarily somewhat complex and there may be a need to supply current to the rotating parts.

The reluctance motor on the other hand is based on the simplest principle of all, namely that when a piece of iron is magnetised it will attract another piece close to it. Thus, an iron bar, rather like a compass needle, can be made to rotate if a series of electromagnets is placed round the periphery and switched on and off at the right moments—just as the end of the bar is about

tance idea has also been around



Tase Drives' reluctance motor in which rotor poles are sequentially attracted from one stator pole to the next by timed energisation

promising cheap construction.

Nottingham University were re-searching various forms of electronic variable speed drive and they also came to the conclusion that a reluctance motor with innovative control could give a new standard of performance and efficiency.

The four academies pooled their resources and formed a company called Switched Reluctance Drives. Five manufactur-ing licences have been granted in the UK and abroad, the first of which was TASC, which has rights for specific powers of drive in Europe and the U.S.

Enclosed

Two of the modern developments that have allowed the program to succeed have been low-cost power semiconductor current switching devices and the availability of powerful computer modelling techniques.

The motor itself is totally enclosed and has an eight pole stator with stationary coils and This so-called switched reluc-ance idea has also been around are no windings or bars on the come time but there seems rotor. Stationary optical sen-

indicate the angular position of Apparently industry and user the rotor and ensure that the alike have always regarded the appropriate stator coils are idea as a non-starter for indus-trial drive applications on the effective moment.

grounds of low efficiency.

However, from 1987 Professor Peter Lawrenson, an to the motor speed. This is comacknowledged authority on pared with a set speed referelectrical machines and Dr ence to produce a torque
Michael Stephenson of Leeds

Michael Stephenson of Leeds University began a re-examina-tion of the reluctance motor to rin the power converter to principle. At the same time, be turned on to energise the Rex Davis and Bill Ray at appropriate stator coil at a level determined by the torque demand signal.

In this way the sensors direct the flow of electrical impulses to the correct coil at the most advantageous moment. In effect, the speed is not being controlled by the frequency of the impulses but rather the train of pulses is controlled by

The machine, which can hardly be described as either AC or DC, can thus be controlled in a number of different ways, including constant torque, constant power, start, stop, reverse, controlled deceleration and so on The speed range is 100:1 and the system can be used manually or controlled automatically from transducer

inputs.

A life of 40,000 hours is claimed and there is no routine maintenance; the bearings are greased for life. The regulation (change of speed with load) is claimed to be near to zero, and the remain remain team remains the power output can remain constant whatever the speed.

It is claimed that in most

to have been little thought sors, fixed to an end housing, drive is superior to inverter given to developing it with interact with a revolving cutmodern switching techniques, away ring. These sensors, and cheaper frequently, it is in spite of the fact that there which form part of a logic also cheaper than DC drives, are no windings on the rotor, circuit, provide signals which says the company.

heat exchange and drinks special-purpose valves, general engineering, refined and wrought metals, IMI pic, Birmingham, England

Cabling

'Orator' reduces complexity

PURLIC ADDRESS systems being what they are-a collection of amplifiers, loudspeakers, microphones, record decks and so on connected up by cables—it could only be a matter of time before data addressing and bus techniques were used to reduce cabling complexity.

That is what ML Engineering (Plymouth) has done in its new system. Known as orator, it provides software control of distributed microprocessor hardware with the entire network connected by common bus cabling. It is claimed that there are con-siderable cost savings, initi-ally on installation but also on alteration, extension or main-tenance of the system.

A central operator station has a visual display unit and keyboard and it retains a directory of loudspeaker groups, zones and the location of personnel. Remote stations are intelligent, with response facilities, remote volume con-trol and remote control of the outputs, More on 0752

Transistors

Fall in orders

ACCORDING TO a Semiconductor Industry Associa-tion report in the U.S., the power transistor bus there has experienced its biggest drop in four years. Orders stood at \$29m last April but have now fallen to \$17m according to the report,

a drop of 41 per cent. Apparently the figures would have been even worse if the European bookings had been omitted. Europe accounts for about 36 per cent of world power transistor sales and although it too has experienced a downturn, the figures have been somewhat better than in the U.S.

has been vigorous. The report quotes the case of the International Rectifier IRF 330, a 400 volt five amp device which now sells for a mere \$4 compared with \$28 in 1978. The SIA report is available in the UK from IPI, 134, Holland Park Road, London, WII (61-221 0998).

Monitoring

Distributed system

A NEW distributed processor A NEW distributed processor monitoring system recently inaugurated by Southern Electricity is said to be advanced enough to allow engineers to put supply faults right before customers start telephoning.

Some 6,500 individual cir-cuits emanating from 550 major substations are scauned major spostations are scanned by the system, which is called SECAT, every few seconds. Information on their opera-tional condition is shown on screens in the appropriate control centres.

At a glance, control engineers can see voltage and current levels, whether circuit breakers are open or closed and the associated alarm indications, if any. In addition, the breakers can be closed remotely instead of the engineer travelling to the substation. In prelonged bad weather, this speeds up the corrective process still further further.

Copiers Canon's

THE first two machines in Canon's new range of personal copiers are now available both in the U.S. and Europe. The machines feature "throw-away" maintenance; both the PC-20 and the PC-10, announced first late last year,

The parts that would normally require service attention are housed in a disposable cartridge that can be thrown away and replaced when the toner runs out-after about 2,000 copies, Canon says. The new machines will retail for \$1.295 and \$995, the company says. Canon UK is on 01-680

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RESEARCH INVESTMENT

Europe funding conclusions

BY DAVID FISHLOCK, SCIENCE EDITOR

IS RESEARCH and development a good commercial invest-ment? The question was debated last year by the research managers of Europe's leading

managers of Europe's leading research-based companies.
Their conclusions have just been published by the European Industrial Research Management Association (EIRMA), representing over 150 companies from 13 countries.
Without doubt, the climate towards research in many busi-nesses is less favourable today than it was 10-20 years ago, says Mr Michael Dowdall, chairman of BOCM Silcock, the Unilever subsidiary. Partly, cost is the problem, for research is both labour-intensive and

inflation, its cost really does seem to an outsider to have become very high." Scientists sometimes ignored this fact. Mr Dowdall says. They believed research was intrinsic-ally such a "good thing" that it should be funded regardless of

treated as an investment and done only if the returns seemed likely to justify the initially high investment: "I argue therefore that research far from heir Industrial research must be investment: "I argue therefore that research, far from being different from other business activities, must be judged by exactly the same criteria and must justify its share of a company's always scarce available resources," he said.

But it is a said.

resources," he said.

But it is over-simplifying the problem to think that investors are interested only in maximising returns and minimising investment, says Mr Gerard Farribugh, chief executive of Celltech, the new biotechnology company. "Think of some investors in publishing or theatrical productions." investors in publishing or theatrical productions."

Investment in R and D is often influenced by other factors such as the desire to conquer disease or, at a more mundane level, to follow fashion or to have something exciting to talk

most new chomology investments need to grow rapidly if they are to succeed. This means that reported profits in the early years are likely to be low. If it is part of a steadily expanding portfolio of such investments, cratic countries, has the power cent in turnover and 15 per cent in turnover and 15 per cent in employment. It is maximum employment:

Consumption of scarce trial Research Management trial Research Management Association, 38 Court Albert 1, 75008 Paris.



Michael Dowdall, chairman of BOCM Silcock: The climate

to make or break R and D efforts; it would thus seem appropriate for research people to more seriously consider these public complaints," he argued. Dr Hymie Rose, group technical director of Foseco Minsep, says he gets irritated by the "arrogance of some academics who believe that the only good research is of completely basic nature, untainted by the flavour of any possible application to the world of industry and control of the control of possible application to the world of industry and com-

Fortunately, he says, they are declining minority " with a declining minority "with encouraging signs that there is a growing majority on both sides receptive to the potential sides receptive to the potential value of co-operative projects."

But Professor Gundar Hambreus, president of the Royal Swedish Academy of Engineering Sciences, worns of a "disturbing trend" in the temptation for universities to commercialise their knowledge in bio-engineering. "It is feared that this might dry up the traditionally free scientific exchange in the academic world."

said as the desire to conduct least necessary achievement out new innovative ventures based rather as a creeping danger... on high technology." Sweden rather as a creeping danger... on high technology. Sweden an investment against society. has more than 1,000 such ventures observed in the said of the said

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demands increasingly sophisti-cated equipment "so that, with

research is less favourable than 10-20 years ago the return on the portfolio will



different starting points, he said.

A Swiss banker offers a powerful case for R and D as an investment for society as a whole, drawing contemporary examples from energy conservation in the energy-intensive industries, from materials and information technology, from reclamation of spent materials and information technology from reclamation technology from reclamation of spent materials and information technology from reclamation technology from reclamation of spent materials and inform agriculture. But Dr other public sectors are being cut, post-graduate education and technology are being established. There is substantial growth in Swedish R and D spending, mostly in the private sector.

"What we need." This means combining technology that we need." This means to with a nation's own experience and knowledge.

In Sweden, he says, there is new wareness of the value of R and D. Whereas almost all other public sectors are being cut, post-graduate education and technology are being established. There is substantial growth in Swedish R and D spending, mostly in the private sector.

"What is even more encourage in the chnology that we need." This means combining technology that we need." This means combining technology that we need." This means combining technology that we need." The sectors of the combining technology that we need." The sector of the public are the provided that we need." The sector of the public are the provided that we need." The sec



accordingly be kept depressed. This requires special techniques

cress not as a welcome or at ing is that we have a boom in least necessary achievement but new innovative ventures based

exchange in the academic world."

Prof. Hambreus sees R and D as "creating a pool of knowledge out of which, as needs demand and markets appear, we can create the technology that we need." This means combining technology "hired, bought or stolen from outside" with a nation's own experience

range

have almost no parts which can be maintained.

\$ issues

recover

Fixed-rate

FIXED RATE dollar Furnhonds

taged a modest recovery yesterday as bargain hunters stepped in to mop up cheap paper after Monday's Helping bond prices was the firm

pening tone of the New York bond arket as well as some weakening

market remains tender and exposed to a continuing burden of un-

Secondary market prices of Euro-ollar bonds rose by between 4 and

atively thin though there was some retail buying interest as well as pro-fessional short-covering by dealers. Once again there were no new is-sues and the market was looking for direction from President Reagan's State of the Union message scheduled for late last night as well

as today's quarterly refinancing an-

In West Germany, the EEC is aising DM 200m through a 12-yea 7% per cent bond issued priced at

9½ by lead managers Deutsche late to provoke much market reac tion, but among other recent issues the DM 200m issue for Caisse Nationale des Telecommunications (CNT) was trading at a discount of two points despite an increase in its coupon from 7% per cent to 7%. Overall bond prices in Germany

CNT is also raising SwFr 100m

through a ten-year issue with an in ed yield of 5% per cent led by

UBS. The Swfr 100m 12-year bond for the Asian Development Bank has been awarded a coupon of 5% per cent and issue price par by the

through Amro Bank.

BECTON DICK

Quarterly Results

EUROBONDS

AMS* Flan

has been acquired through merger by

Xerox Corporation

The undersigned acted as financial advisor to Crum and Forster and assisted in negotiations leading to this transaction.



The First Boston Corporation

January 18, 1983

January 18, 1983

Xerox Corporation

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been established at 10% per cent. per annum. The interest payment date will be 27th July, 1983. Payment which will amount to US \$1,311.94 per US \$25,000 Note and US \$262.39 per US \$5,000 Note, will be made against the relative coupon.

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Payment of the principal of, and Interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd.

(Kabushiki Kabba Tukyo Ginko) In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curação) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated July 10, 1980, notice is hereby given that the Rate of Interest has been fixed at 9½% p.a. and that the interest payable on the relevant Interest Payment Date, July 26, 1983, against Coupon No. 6 will be US\$245.10.

January 26, 1983 London
By: Citibank, N.A. (CSSI Dept), Agent Bank.

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The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. The following are closing prices for January 25. Buildingt Srp 10 to 87 F7

Van Lanschot 10 V6 F7 F7

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Ourbes 1475 87 £

S.H.C.F. 1175 88 £

S.H.C.F. 1175 88 £

Tennace 1575 97 £

S.H.C.F. 1175 88 £

Tennace 1575 97 £ Bospardinants 14Vz 89 _____ Exp Day Corp 1174 87 _____ Forestarts 13V4 92 _____ Foramenta 1344 82 General 1244 83 General Ecc Conff 12 88 General Ecc Conff 12 87 General Ecc Conff 12 68 General Ecc Conff 12 BEUTSCHE MARK
STRABENTS
Auruput Paris 8Vs 92
Asian Bev Bunk 8Vs 92
Asian Dev Bank 9Vs 92 (AS)
Amstrafia 7Vs 92
Bayer Copian FVs 88
Bencham Fin 8Ve 92
Black 1 Declar 9Vs 93
CLSSE RU Full 8 93
CLSSE 7V2 93

French borrowers continue active on other markets with the launch yesterday of a two tranche issue to-alling ECU 100m for Credit Foncier de France. One tranche of ECU 50m over ten years at a fixed rate of 11% while the other is at a floating rate set at ¼ per cent over three-month Libor. Holders of the second tranche may convert their paper inwithin the first two years of its life. Lead managers are Crédit Lyonnais and Ste Générale de Banque. Euroclear yesterday reported that its annual turnover rose 111 per cent to a record \$509.7bn last Late last night, the Province of Quebec launched a F1 100m fiveyear bullet issue with a coupon of % per cent and issue price 99

1331 1824 1331 1824 1205 984 652 884 577.3 874 296.1 724 816 1884 816 1884

STOCK MARKET (Mary, 5.5

1982 \$ 621.7m 13.2m 10.27

2.52bn 12.9m 10.49

284.2m 15.29m 2.01

5 75.7m 7.91m 0.55

199<u>.2m</u> 21.04m 1,52

1962 8 585,1ps 72,78m 0.51

2.365a 278.6m 1.98

381.6m 23.2m 2.05

1982/65 1991/82

402 Sm 30.9m 2.57

792.8m 36.5m 3.23

1982/83 1981/82

1982/83 1981/82

228.4m 10.83m 0.42

1982 \$ 368.4m 28.5m 1.63

			E1B, 8¼ 92	15	10374 164	-012 -2 · 7.65	بخالدتهم إليه	i without v
First quarter	1982/83	1981/82	Jepan Airlines 74's 87	91	1801/2 181	+81/2 -13/4 7.65	netional.	
eveaue	255.8m	252,408						
rt profits	17.63m	19.46m	DRAVO CORP.					
et per share	0.83	0,52	DIATO CORP.			MARTIN MARKETTA		
ORDEN		<u> </u>	Fourth quarter	1982 \$	1981 \$	Fourth quarter	1982 S	1981
Fourth quarter	1982	1981	Revenue	250.9m	379.4m	Revenue	940.3m	860.4m
	\$	3	Net profits	15.43m	4.95m 0.37	Net profits	12.4m	38.6m
WEDLE	1.06bn	1.06bn	Year	_	0.57	Net per share	10.11	1.08
et profits	42,724	42,394	Bovenue .,.,,,	1.15bm	1.48ba	Per	3.6⊽hn	3.29bn
yt per shere Year	1.50	. 1.44	Net profits	14.54	16.34m	Net profits	91.6m	200.1pg
weats	4.11ba	4.42bm	Net per share	_	1.23	Het per skare	2 92	5.39
rt profits	165.86m	159.94m	† Loes			† Loss	,	
k per sbere,	5,81	5.45	ETHYL CORPORATION			NEDIA GENERAL		
CYRUS-ERIE								
	 -		Fourth quarter	1982	1981	Fourth quarter	1982	1981
Fourth quarter	1982	1981		- S	\$ 480.3m	·	\$ 117.9m	\$9.2m
	371.1m	1784-	Revenue	383.6m 26.1m	4393.387 23.181	Het profits	71 <i>7.</i> 9m 8.5m	39.2m 8.8m
ryenue	1/1.1m 5.06m	175.1m 5.66m	Net per shere	1.30	1.20	Not per share	1.20	1.23
t per shere	. 0.25	3.00m 0.28	Year	,		Year		
reer			Revenue	1.87bn	1.76bn	Revenue	429.4m	366.5m
Werkle	687.2m	498,4m	Net profits	96,17m	90.88m	Net profits	32.5m	21,6m
t profits	25.7中	37.96m	Not per abere	4.68	4.56	Net per share	4.60	4.41
t per share	1.26	1.84	FEDERAL PAPER			NORTHWEST MANCOR	P ·	
ABOT CORPORATION	Y .		Fourth quester	1982	1981	Fourth quarter	1982	1981
First quarter	1982/83	1981/89			3	routes quarter	1764	3
	3	3	Revenue	157.5m	168.7m	Revenue	_	_
Venue	379.3m	399,7m	Net profits	3.1m	71.4m	Het profits	9.6m	. 17m
t profits	19.70m	25.55m	Net per share	0.47	1.70	Net per shere	0.21	0.63
t per stere	0,62	0.81	Revenue	509.9m	520.3m	Year		
DISOLIDATED EDIS	ON .		Net profits	16.1zs	31m	Net profits	89.1m	100.10
			Net per share	2.48	4.51	Het per stare	202	3.67
comp desiter.	1982	1981				· · ·		
		3	equild fiic.	-		OWENIE COMMINIO FIE	TOOL AS	
renue	1.26bm 100.5m	1.12bn 84.4m						
t per share	0,71	9.58	Fourth quarter	1982	1981	.Fourth quarter	1982	1981
reer			Revenue	412.8m	418.9m			\$
	5.06bn	4.86bn	Net profits	26.4m	25.0m	Reversite	647.7m 20.24m	596.0m
at protite	492.6m	448.0m	Net per share	0.60	0.58	Net profits	20.29th	9.32m 0.30
t per shere	3.55	8.22	Year	•		Year	~~~	
OFFIERIG GLASS			Revenue		1.56ba	Meringue	- 2.57bn	2.3750
			Net profits	90,5m	87.4m	Net proffts	29.69m	42.51m
Township				2.10	1.96	Net per shere	0.96	1.38
ourth querter	1962	1981						
TERUS	1962 \$ 355.9m	1461 \$ 363m	HERCIALES					
remue	\$	S	HERCULES	· .		PHILADELPHIA ELECT	RIC	
reinut A profits A per share,	\$ 355.9m	\$ 363m		1962	1981	·		1991
reissus it per shere	\$ 355.9m 42.9m 2.03	\$ 383m 1.9m 6.14	HERCULES Fourth quarter	1962		PHILADELPHIA ELECT	76C	1981
remue	\$ 355.9m 42.9m 2.03	\$ 365m 1.9m 6.14	Fourth quarter	1962 8 575m	\$ 841m	Fourth quarter		1981 \$ 621.2m
remue	\$ 355.9m 42.5m 2.03 1.58hm 74.5m	\$ 363m 1.9m 6.14 1.71bo 103,7m	Fourth quarter Reverse	1962		Pourth quarter Revenue	1982	\$ 621.2m es
remue	\$ 355.9m 42.9m 2.03	\$ 365m 1.9m 6.14	Fourth quarter Reverse Net profits Net per share	1962 \$ 575m 22.4m 8.49	\$ 841m 16.1m 0.38	Foorth querter Revenue	1982 8 633.5m	\$ 621.2m
reinue	\$ 355.9m 42.5m 2.03 1.585m 74.5m 3.52	\$ 363m 1.9m 6.14 1.71bo 103,7m	Fourth quarter Reverse Net profits Net per share Year Revenue	1982 \$ 575m 22Am 8.49	\$ 841m 16.1m 0.38	Pourth quarter Revenue	1982 8 633.5m 51.6m70 0.54	\$ 621.2m m 0.53
Fourth quarter returns it per share. It profits it per share. It profits it per share. It per share. It per share.	\$ 355.9m 42.5m 2.03 1.585m 74.5m 3.52	\$ 363m 1.9m 6.14 1.71bo 103,7m	Fourth quarter Reverse Net profits Net per share	1962 \$ 575m 22.4m 8.49	\$ 841m 16.1m 0.38	Foorth querter Revenue	1982 8 633.5m 51.8m/0	\$ 621.2m es

1981

1961

730.1a 38.6a 6m 1.50

1982

227.5m 2.98

Payment Date: July 27, 1983 BA Asia Limited January 25, 1983 Agent

3.25btr 79.33m 2.66

240.7m 680,000 0,07

2.86bn 72.44m 2.52

1961 \$ 573,2m 14,88m 1,45

WORLD STOCK MARKETS 26 COMMODITIES 27 OPTIONS 28 UNIT TRUSTS 28-29 LONDON STOCK EXCHANGE 30-31 CURRENCIES 32

SECTION III - INTERNATIONAL MARKETS FINANCIALTIMES

Wednesday January 26 1983

Instability warning on EEC grain policies, Page 27

WALL STREET

Prospect of cheaper oil brings rally

ALARM over Opec's debacle in Geneva may have been a principal cause of Monday's dramatic fall on Wall Street. If it was, the fears seem to have faded overnight and many shares yesterday began to recover their ground, writes Duncan Campbell-Smith in New York.

The morning saw a broad market rally which analysts generally found easier to reconcile with the prospect of lower crude oil prices opened up by Opec's predicament. Strength in the airline stocks and renewed weakness among the oil and oil service sectors certainly echoed the market's traditional response in the circumstances.

Elsewhere in the market many shares showed resilience in the face of a spate of poor corporate results which included several heavy losses for 1982. The Dow Jones industrial average amply relfected this disregard for evidence of the recession's continuing impact. It set off with a rapid 10-point gain and had built further on this advance by 2pm, rising 11.77 to 1,041.94. It closed up 11.86 at

Among the oils Exxon had falled \$\%.

STOCK MARKET INDICES

1042.03

450.37

123.94

423.57

396.47

77.21

613.4

463.9

49.72

105.03

1976.1*

342.41

329.07*

103.20

105.70

241.89

727.90

87.9

1003.4

818.0

100.65

296.0

GOLD (per ounce)

756.30 759.84

987.37 1013.13

400 F

NEW YORK

DJ Industrials

DJ Transport

DJ Utilities S&P Compo

FT Ind Ord

FT-A 500

FT-A Alf-share

FT Gold mines

FT Govt secs

LONDON

TOKYO

AUSTRALIA

All Ord.

AUSTRIA

BELGIUM

CÁNADA

Credit Aktien

Belgien SE

Composite

Inclustrials

Combined

FRANCE

CAC Gen

WEST GERMANY

FAZ-Aktien

HONG KONG

ITALY

HORWAY

Oslo SE

PINGAPORE

Madrid SE

SWITZERLAND

New York futures (F4b)

SWEDE

J&P

London

Zürlch

Frankfurt

Straits Tanes

Hang Seng

Banca Comm

HETHERLANDS

ANP-CBS Gen

Copenhagen SE

FT-Actuaries All-Share Index

KEY MARKET MONITORS

1981 1982

842.75

340.31

104,18

115.41

325.73

346.40

313.32

275.1

582.87

543.3

383.5

54.78

282.63

87.1 68.7

521.7

705.0

256.4

\$476

1030.17

4429

123.57

139.97

605.7

387.41

420.99

393,29

601.2

77.0

7,803.18 7,833.99 7,906.26

537.6

477.7

49.71

105.97

342.76

329.38

104.25

104.1

106.0

241.92 738.3

103.1 87.9

977.2 621.3

101.22

294.8

\$489,50

\$487.84

1977.5 1721.3

574.51 575.96

1983

CURRENCIES

1.5405 2.4670 240.65 6.9850

2.0275

2.6990 1415 48.19

1.2320

INTEREST RATES

FINANCIAL FUTURES

U.S. DOLLAR

2,4215 236.0 6,8625 1,990 2,660 139314 47,33

FFr

LLS. 3-month CDs

3-month U.S.\$

6-month U.S.\$

8% \$100,000 32nds of 100%

(offered rate)

Jan 25

U.S. Tre

by early afternoon to \$29% and Standard Oil of California \$% to \$31%. Both companies reported lower earnings for 1982. Other notably weak shares in the group again included Standard Oil of Indiana.

Principal gainers among the airlines were UAL, up \$1% to \$33%, and Delta Airlines, up \$3 to 44% after a delayed opening. Eastern Airlines, which reported a \$74.9m loss for last year despite a \$51.9m non-operating gain, was up \$1/4 to

Sizeable losses were also reported for 1982 by two of the leading U.S. paper and forestry products companies. Mead picked up \$% to \$19% by early afternoon and St Regis Paper \$1 to \$25%.

Most of the cyclical heavy industry groups gave the same impression of having discounted 1982 company performances to the full. In the chemicals companies with lower earnings included Monsanto, up \$1¼ to \$81, and Union Carbide, up \$% to \$55%. In steels U.S. Steel gained \$% to \$19% after announcing a loss of \$363m in its fourth quarter.

The undoubted star of the equity market, however, and one of the most heavily traded stocks of the day, was Digital Equipment, which by mid-afternoon was \$8% up at \$113%. Texas Instruments gained \$7 to \$159%.

The bond and money markets enjoyed a quieter session after their buffeting of the previous two days. Federal Funds traded a little higher, around 8% per cent, until the Federal Reserve announced a \$1.2bn customer repurchase agreement and then fell back to 8% per

Index (30-Share)

640

630

620

610

600

590

STERLING

3.72%

362% 10.55 3.06 4.09 2142

72.75 1.8995

111%

9%

91%s 8%*

*08.8

8.03

3.80% 370% 10.76

3.12%

4.16

2179

74.25

111%

19¥

9% 9% 8%

B.70

Treasury bill prices firmed appreciably. The one-year bill, which attracted an average discount yield of 8.24 per cent the previous afternoon, was yielding 8.12 per cent by midsession. The three and six-month bills also picked up by about 10 basis points.

The government bond market strengthened a quarter to a half-point across the board in thin trading as dealers speculated about the impact if any, of President Reagan's State of the Union address later. The corporate market lagged a little behind, with most issues gaining only an eighth to 1 quarter-point. Retail buying in the market was light, dealers said, though interest in the

high coupon area was again evident. Investors in Toronto were not immediately convinced of the wisdom of resuming buying on any scale, and prices continued to drift slightly lower through the morning. Gains were led by the golds, but base metal stocks were up too. The oil and gas sector found itself under renewed pressure. Banks were again heading weaker in Montreal.

LONDON

Sterling shares its foothold

A FLUCTUATING sterling exchange rate determined the course of London stock markets yesterday. The pound's early dip to an all-time low against the dollar, which took place well before the official start of trade in stock markets, aroused fresh anxiety and saw dealers gloomily contemplating another uncertain trading session and a further slide in values. Minutes later, however, their views changed dramatically as the exchange rate mounted a good recovery.

Government stocks did open lower but falls of 4, and occasionally a full point, were soon recouped as international investors chose, if only temporarily, to forget prevailing currency and U.S. interest rate worries.

Leading industrials opened near Monday's closing levels, a creditable performance in the light of Wall Street's overnight weakness. Sentiment then responded to the pound's improvement and, despite subsequent minor fluctuations in the rate, stock market values went higher to close near the day's best. Gilts settled with net rises extending

to % with the volatile Treasury 12% per cent convertible issue due 1986 regaining an exceptional 1% points at 105%. Equity markets shrugged aside disappointment with the outcome of the water strike negotiations and took some heart

from Middle East reports that the Gulf states were talking about another producers' meeting. Hopes of a Wall Street recovery were later confirmed, and London's leading

shares went progressively firmer. After being only fractionally harder at the first calculation, the FT Industrial Ordinary index closed 8.5 up at the session's best of 614.2. The recovery in the bullion price and

the steadier performance of sterling led to fresh buying of South African golds.

AUSTRALIA

Resources poor

THE RESOURCE sector was again a severely weak feature in Sydney as oils and golds - suffering respectively from Opec disarray and cheaper bullion took their customary toll on the broader market in moderately active trading.

The All Resources index slipped 13.4 to 419.9, the major element behind a 9.2 fall in the All Ordinaries to 528.5. Industrials escaped the worst, reflected in a 4.2 lower finish for their indicator to 663.2, but with interest rate worries spreading, values there could not be expected to hold.

Declines overall outnumbered advances by 183 to 69, while 160 issues were traded but did not change on the day. Among industrials in Melbourne, CUB gained 10 cents to A\$2.35 in active dealings.

SOUTH AFRICA Golds revive

GOLD shares recovered most of Monday's severe losses in active Johannesburg trading as the bullion price regained ground through the day. But the trend was not uniformly followed elsewhere in the market - industrials finished mixed where changed and platinums eased.

Of the heavyweight gold producers, Randfontein recouped R7.50 of its R9 loss on Monday, while gains of more than a rand were found among cheaper priced issues.

Anglo-American in mining financials added 80 cents to R23.40 and Amgold R8 to R149. De Beers, the diamond giant, was 25 cents ahead at R9.10.

FAR EAST

Rates cloud closes in over Tokyo

LATE bargain hunting pared further heavy losses on the Tokyo stock exchange yesterday, but the overriding dampeners continued to be a weak yen, poor performances on Wall Street, and dwindling hopes of an immediate cut in the official Japanese discount rate.

Mr Haruo Maekawa, governor of the Bank of Japan, repeated his cautious stance on rate reductions, saying "the international currency situation remains obscure in many aspects, and extremely unstable yen-dollar exchange rates had to be watched carefully before taking any action.

No major stimulating effect can be

expected in fiscal policies in view of the pressing need to reconstruct the state fi-nances," he added. A half-point cut in the discount rate

from its present 5½ per cent had been widely forecast in recent weeks.

The Nikkei-Dow Jones market average shed 30.81 to 7,803.18, after being as much as 82 points lower in the morning, but trading remained fairly thin at 310m shares. Large capital issues such as shipbuilders, computer makers and trading houses were sold on interest rate considerations, and only some highpriced issues and a few drug shares achieved gains. Dealers said the failure of the Organi-

sation of Petroleum Exporting Countries' meeting in Geneva had come as an added disappointment. Nippon Oil, which overnight had announced a cut in petrol prices, lost a further Y11 to Y949 after a Y21 setback on Monday. Mitsui Mining and Smelting managed

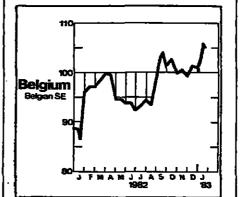
an active Y25 advance to Y549, as investor interest was reportedly kept alive by drilling at a Mitsui gold mine in southwestern Japan. Government bond prices largely lev-

elled off in the afternoon following their substantial and steady recent retreat, but brokers said the weak yen was forcing potential buyers to stay out of the

Light two-day trading in Hong Kong emerged after a weaker opening to leave shares steady to slightly higher. It was noted that overseas investors remained mainly buyers and that most of the selling came from local participants. Of the leaders, Jardine Matheson had

the best of the running with a 30 per cent improvement to HK\$14.10. Hang Seng was prominent among the major banks, many of which were unchanged. It finished HKS2 stronger at HK\$49.50.

Malaysian buying interest, in evidence in Singapore, operated very selec-tively and many issues ended lower. Properties were the focus – in particular Selangor, which added 15 cents to S\$5.05, and UOL, where a stock shortage prompted a switch to warrant pur-



EUROPE

Absence of steels dulls Frankfurt

TRADING in six leading West German steel shares was suspended in Frankfurt yesterday pending the recommendations of the independent panel appointed to examine the industry, and their absence made for a dull session with limited demand.

Dealers said the proposal to consolidate steelmaking around two large

groups had a generally positive effect on the market. Machinery and plant engineering stocks picked up, while many major chemicals also finished higher.

Hesitance was noted against the background of the start of a constitutional challenge to the calling of the March 8 federal elections.

Domestic bonds ended within a halfpoint either side of their previous close. and the Bundesbank was able for the first time in several days to sell paper, disposing of DM 14.4m worth to balance the market. On Monday it was required to buy DM 254.4m worth.

Steels did moderately well in an otherwise mixed Brussels session, with Gevaert adding BFr 5 to BFr 1,820 and Tessenderlo BFr 8 to BFr 926. The Belgian shares index eased 0.94 to 105.03.

In easier oils Petrofina held steady but its Canadian and U.S. equivalents in the foreign sector fell.

Selling predominated throughout the day in Paris, eradicating Monday's buoyant tone as a new account opened, but the extent of losses was fairly restrained. Dealers attributed the downturn to Wall street and Opec disappointments.

Increased liquidity in the money market was reflected in an easing in call money to 12½ per cent, equalling its January 5 level which was the lowest since the Socialists came to power in may

1981. Monday's fixing was 12% per cent. Several big industrials in Milan managed to improve on the strong gains achieved on Monday after the revision of the scala mobile wage indexation sys-tem. Profit-takers pulled many others off their best, however.

KLM wiped out previous losses with a flourish in Amsterdam, ending Fl 11.80 stronger at Fl 148.80, as airlines would benefit from the lower world oil prices which are in prospect. Stocks there generally recovered tentatively from a lower opening.
Swissair made a similarly good show-

ing in Zurich, up SwFr 20 to SwFr 740. Banks, financials and insurances fluctuated narrowly, but the domestic bond market continued its retreat in light vol-

Volvo dipped sharply in Stockholm ahead of annual results, but its outcome 68 per cent ahead with record sales was enough to lift the shares SKr 2 higher on the day to SKr 312.

These Bonds having been sold, this announcement appears as a matter of record only.

JANUARY 1983

U.S. \$100,000,000

GenFinance N.V. (Incorporated with limited liability in The Netherlands)

111/4 % Bonds Due 1990

Guaranteed on a subordinated basis as to payment of principal and interest by



Sociéte Générale de Banque S.A./Generale Bankmaatschappij N.V. (Incorporated with limited liability in Belgium)

Payable as to 20 per cent. on 6th January, 1983 and as to 80 per cent. on 6th July, 1983

Credit Suisse First Boston Limited

The Nikko Securities Co., (Europe) Ltd.

Citicorp Capital Markets Group **European Banking Company Limited**

Société Générale de Banque S.A./ Generale Bankmaatschappij N.V. Merrill Lynch International & Co.

Samuel Montagu & Co. Limited

Morgan Stanley International

Abu Dhabi Investment Company

Amro International Limited Banca Commerciale Italiana

Banque Générale du Luxembourg S.A.

Bank of Tokyo International Limited

Crédit Commercial de France

Crédit Lyonnais

Creditanstalt-Bankverein

Banque Indosuez

Enskilda Securities Skanduntvinka Embilda Limited

Goldman Sachs International Corp.

IBJ International Limited

Swiss Bank Corporation International Limited

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

LTCB International Limited

Nippon Credit International

Mitsubishi Bank (Europe) S.A.

Orion Royal Bank Limited

Sumitomo Finance International

Morgan Guaranty Ltd

Salomon Brothers International

Société Générale

S. G. Warburg & Co. Ltd.

Wood Gundy Limited

1963

74-12 74-20 74-03 74-22 96.87 U.S. Tr \$1m points of 100% 91.94 92.00 91.85 92.05 March 110.70 \$1m points at 100% 90.92 90.98 90.88 91.13 March LONDON Latest : High Low Prev 683.0 \$1m points of 90.62 90.65 90.50 90.58 888.45 879.6 1405.23 20-year Notional Offic £50,000 32nds of 100% 96-05 98-07 96-20 97-23 ath Sterling Deposit 180.66 180.48 189.93 £250,000 points of 100% March 88.92 89.01 88.65 89.13 LONDON COMMODITY MARKETS 114.94 116.39 116.25 Prev 791.45p 831,35 Silver (spot fixing) Copper (Cash) Coffee (March) 777.82 £1681.50 £1684.50 \$30.62 \$30.62 Qii (spot Arabian fight) 127*2*7 652.13 \$476.25 \$475.50 \$480.28

185 26 9.5 46 355 W Lydenburg 172c. 315 +10 035c 21 7.4 This service is smallable to every Company dealt in an Shock Lydenburg 172c. 315 +10 035c 21 7.4 This service is smallable to every Company dealt in an Shock Lydenburg 172c.

PEAN MARKET

WORLD STOCK MARKETS AUSTRALIA 40 19% 19% 17 30 14 29% 29% 17 32% 18% 32% 18% 37% 18% 22% 23 4 21 4 21 74 47 44 19 14 19 15 29 35 14 29 17 4 35 14 39 14 51 19 2017 2440 368 351 151 311 2417 2417 4618 501 a 501 a 511 a 1492 2090 3892 694 3894 1894 1194 4744 4744 2544 4744 2074 2074 2074 2074 17 12% 28% 38% 28% 28% 24% 44% 17% 36% 39% 39% 48% 333 43 Management Asst
Mites Hanner
Miters Hanner
Manuelle Corp
Manuelle Corp
Mariot
Marriot
Martin Mite
Martin Mite
Marytond Cop
Manuelle
Manue DON OIL 49% 25% 462 167% 462 105 136,3 36,6 294,5 103,5 44,2 168 31,6 27,3 194,5 132 74,3 - 2 +3.3 +1.1 +0.5 -1.8 -0.1 -1.4 -1.1 +4.5 # PRICES 37 th 48% 58% 58% 45% 45% 49% 23% 9% 31% 31% 31% 34% : · Castrol Sives
Deriantised
Desarts Archi
Desarts Archi
Desarts Home Bid
Charte Sp
Chart M. Series FINANCIAL TIMES
STATISTICS? FINANCIAL TIMES " A GUIDE TO STATISTICS Company of the second **Indices** MARKETS NEW YORK DOW JOHES مدل 16 . ۱۹۵ فامنو دی اما Mark Low 64.6 (6-1 82) 65.2 (4,1 82) 678.AB /2:121 JAPAN 11.35 Long Ser Bers! York 11.47 NORWAY Dato SE :4:1:83: MAZE WY COMMON PATES AND FALLS 35,91 4 1.831 Jan 25 Jan 24 Jan 21 는 보 보 전 25 전 High Love 919 45 521 344 947 158 588 181 912 376 172 384 81.82 | 90 92 | 03.13 | 84.51 SOUTH AFRICA Gold - 1956, Industrial (1958)

حكذا من الملاحل

SPAIN Madrid SE /51 12:82)

SWITZERLAND

Base values of all indices are 100 extept Australia All Ordi 500. NYSE All Common-50: Standard and Poers-10; and T last named based on 1975. I Excluding bonds. 2 400 is industrials plus 40 Utilities, 40 Financials and 20 Trans u Universitable.

Jan 21

New York Active Stocks

1.00 p.m. Change on Ony 27 2947 -744 13 25% -19 25% +812 0 55% +1-12 0 5772 +15%

| MALES | MO.N. | MILE | MO.N. | MALES|| MO.N. | MALES|| MO.N. | MO.N.

3.08 p.m. Change Prins on Day 451/2 -144 61 +1/2 5274 +178 1970 +76

COMMODITIES AND AGRICULTURE

EEC grain policies lead to instability'

make the community the world's second largest grain exporter by 1985, contribute to the instability of the world grain market, according to a report by the International Food Policy Research Institute in Washington D.S.

European grain production, studied between 1961 and 1980 was more volatile than in the rest of the world, according to Mr Ulrich according to Mr Koester, a researcher.

"The EEC grain policies con-tribute to the instability associated with inflexible price ratios, weather-induced production fluctuations and infexible trade and storage activities," the report said.

According to Mr Koester, Europe's grain export will reach 11.5m tonnes in 1985 and 25.3m tonnes in 1990 if

it continues its present poli-Europe, a major grain importer in the 1960s, has already become the world's third largest wheat exporter.

The report's findings back up U.S. trade complaints that EEC subsidies have resulted in the unfair loss of American overseas markets. Meanwhile, several Congress-

men have been introducing measures to combat EEC grain trade practices. One would give bonuses from

the U.S. grain stocks to new purchasers of U.S. agricultural products. Congressman Cooper Evans (Republican, Iowa) has dis-

cussed with Nigerian officials the possibility of trading U.S. farm products for Nigerian

PRICE CHANGES -

Aluminium \$810,815 \$810,815 Free Mkt \$1089,1110 + 15 \$975,1905

LONDON OIL

SPOT PRICES

PRODUCTS—North West Europe (5 per tonne)

* No tradings reported today.

GOLD MARKETS

Gold rose \$13 an ounce in the

. .

AN EMERGENCY plan to halt and reverse the decline in commodity prices announced here

The short-term (or interim) agreement to create the fund agreements would rely almost will be ratified by a sufficient entirely on buffer stocks to remove surplus supplies from September 30 to allow opera-

Unctad reveals plan to boost commodity export earnings

Brij Khindaria looks at proposals to end a downward price trend

to negotiate a series of shortterm commodity agreements to
buy up surplus supplies as a
means of reversing the downward trend in prices.

Excess supplies of 15 key commodities, which account for
half of exports by third world
countries with the exception of
oil.

A major source of financing

The industry pabeses its case

• Another 400,000 bales for

The Government has taken no

modity prices announced here yesterday by the UN Conference on Trade and Development (Unctad).

The plan, which is to be put to the Unctad meeting in Belgrade in June, calls on producing and consuming countries to negotiate a series of short to negotiate a series of short term commodity agreements to be put to be over the for temporary tions to start next January.

But prospects for the fund meeting in prices is halted.

It is estimated that it would cost about \$9bn to absorb to the fund would shance, may have to be over modities, which account for half of exports by third world. But prospects for the fund remain slim and both the fund and the Unctad's Integrated Programme of Commodities (IPC), which the fund would finance, may have to be over-hauled after the Unctad meeting in Belgrade next June.

The integrated programme was designed to contain agreements for about 18 commodities. So far, only five agreements have been completed—for cocoa, coffee, natural rubber, sugar and tin.

All five are working very imperfectly and accords for other commodities — such as bananas, cotton, jute, sisal, tea,

tropical timber, bauxite, copper,

iron ore, phosphate rock-remain out of reach because of differences between producers and consumers, and among third world producers themselves.

The relationship between the international commodity agreements (ICA) and the common fund has also yet to be worked out. The ICA managers have emphasised that they do not want to surrender control of money available to them to the managing committee of the common fund.

Unctad is trying to attack the problem of finances for commodity price stabilisation from several different angles, each fraught with controversy.

addition to the fund, it calls for an expansion of the existing buffer stock financing facility run by the International run by the International Monetary Fund. The IMF is ditions it places on borrowers. Unctad wants those conditions to be made more flexible and

"closely tailored" to the borrower's needs. That would require major policy decisions within the IMF.
Unctad would also like to see changes in a new programme of loans by the World Bank to encourage structural adjust-ments, including diversification of exports, as well as in a separate compensatory financing facility run by the IMF.

closures, resulting from poor

demand, will reduce its overall operating rate to 443,000 short

tons-39 per cent of its annual

rated world capacity of 1,139,000 short tons.

well as continued buying by the buffer stock of the International

Tin Council aimed at bringing

London values closer into line

Singapore tin producer Kimetal announced a joint takeover of South Korea's ailing

Hwa Sun Industries of Seoul together will finance and

manage a new company-

Kimetal Korea. Reopening the

3,000 tonnes per year smelter— shut since 1981—gives Kimetal a total of 10,000 tonnes annual

tin production capacity

with the Penang market,

offers loans to countries hit by sudden drops in prices for their commodity exports, but Unctad would like it to extend to drops caused by unpredictable climate changes, labour disputes or other troubles in the exporting

countries.

Third world exports of industrial raw materials have been hit mainly by the fall in demand by recession-hit Western nations. Those of commodities used by the houseway. modities used by the beverages. food and tobacco industries are suffering primarily by large

over-production.

An upturn in raw materials prices must await successful Western economic recovery programmes, while price declines in other commodities can be prevented only by production and export controls, it is argued.

Soviet move

may stabilise

timber prices

Financial Times Reporter

EXPORTLES, the Soviet forest

products selling organisation

has entered this year's softwood market with a prices schedule circulated to importers.

Scandinavian where comparisons

The last Soviet schedule was

which prices are based has been devalued by 16 per cent and

downward movement in sterling. These currency factors make

price comparisons complicated

whitewood (spruce) remain stable.

can be made.

options trading

April start

for silver

Exchange is making the final preparations to introduce silver options trading. It is expected to begin in April in both Amsterdam and Vancouver. allowing business for 16 hours a day. Each option will cover 1,000 oz of silver.

 MERINO fleece of 19/24 microns, all skirtings and cardings were up to 1 per cent dearer at Newcastle. At Portland, merino fleece of 19/20 microns was slightly dearer. 21/24 microns was up by 1,5 per cent and skirlings were basically unchanged.

• AUSTRALIA will spend A\$640m (£407.64m) over the next five years to expand and improve water resources, by building small and medium sized dams. Proposals to reverse the flow of some rivers to irrigate the interior will also be 1,139,000 short tons.

Tin rose to new 11-month peaks. The standard grade cash price closed £82.5 higher at £7,927.5 a tonne.

There was reported to be welcomed by importers. Russian was are competitive with the society of the soci

• SOUTH AFRICA'S 1982-83 maize crop should be about the same as last season's 8.32m tonnes. This would leave an export surplus of about 2m

• CRUDE palm oil production issued in June last year. Since in Malaysia rose 24.3 per cent then, the Swedish kronar on in 1982 and palm kernel production went up about 54 pc cent. Increases were attributed to newly matured palms, introduction of a pollmating weevil and favourable weather.

 ZAIRE has signed a \$30m (pine) in the present schedule is around 5 per cent dearer when compared with June, while (£19.48m) contract to sell China 20,000 tonnes of copper, 300 tonnes of cobalt and 5,000 tonnes of zinc this year,

The short-term (or interfer) A major source of financing would be Unctad's proposed \$750m common fund which will help to finance buffer stocks (£12.98bn) over the next three years. A major source of financing would be Unctad's proposed \$750m common fund which will help to finance buffer stocks and export promotion measures. It is hoped that the 1981

stresses need for imports

Indian jute industry

THE INDIAN jute industry has ment to take the import decision been urging the Government to early—the longer it is delayed arrange for early imports of the more it will cost. Already, 700,000-800,000 bales to cope the export price of Bangladesh with shortages. The current jute jute is twice as much as it is in crop is now expected to produce India for the same grade of

only 6m bales.

The crop during each of the previous two years was a record for imports on the following 8m bales, but this year's crop arithmetic:

was reduced by a severe prolonged drought spell.

The crop in Bangladesh this year is also a short one. The exportable surplus in the country, according to trade estimates, is not more than 1.5m sumption, the mills would need about 20 marks.

bales compared with 2-2.5m about 8m bales, in previous years.

• Another 400.6 International demand for the fibre has caused prices in bales for exports added to the Bangladesh to rise sharply and they set to rise even more. The start of the next season would latest Food and Agriculture be a bare 600,000 tonnes.

Organisation estimates of the Normally 1.5m bales are re-

world jute crop places it 20 per quired to see the mills through cent lower than the normal of the first three months of the Thus, the Indian industry has been pleading with the Govern- decision on imports so far,

Olls
Coconut (Phil)
Groundnut ... 2.5 8450
Groundnut ... 2.5 8450
Linseed Crude #3538 +4 2368
Paim Malayan #377.5 |-2.5 |8375

GAS OIL FUTURES

LONDON FUTURES

Month 'Yest'rday's + or Business
Close Done

Coffee prices climb to 30-month high

By John Edwards

COFFEE prices rose to the highest level for 2} years on the London robusta futures market yesterday. The March position closed £17 up at £1,681.5 a tonne after reaching £1,700 at one stage. The January position breached £2,000 before closing at £2,000 before £1,984.5 a tonne.

The shortage of immediately available supplies of robusta coffee continues to dominate the nearby posi-

The market was furthe boosted by the weakness of sterling plus the rally in gold, also helped push London cocoa values to new The May futures position

jumped the permissible limit up of £40 and closed £48 higher at £1,231.5 a tonne. Traders said producing countries were mainly withdrawn from the market,

Copper advances strongly following gold rally

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES advanced strongly on the London Metal Exchange yesterday following the rally in gold and continued nervousness over the value of sterling. The high grade cash price closed £21 up at £1,019.5 tonne.

The market virtually ignored confirmation that the Southern Peru copper strike had ended with a return to work not only at the Toquepala mine but also at El Cuajone and the Ilo

The rise in copper and premarkets higher too. Aluminium futures reached the highest level since August 1980 with the cash price closing £11 up at £712.5 a tonne.

Ironically, the rise coincided with a Reuter report from Oakland, California, that Kaiser Aluminium Co was closing two more potlines at its Chalmette

POTATOES

RUBBER

Turnover: 888 (272) lots of 40 tonnes.

The London physical market opened easier, attracted fair interest throughout the day and closed uncertain. Lewis and Peat reported a Februsry fob price for No. 1 RSS in Kusla Lumpur of 189.0 (191.5) cents a kg and SMR 20

Physical closing prices (buyers) were spot 55.50p (55.25p); March 58.50p (58.00p); April 59.00p (-----).

Weaker cash markets tempered further gains. However late in the day the market found support closing on the highs.

Yesterdy's + or ; Business

SOYABEAN MEAL

AMERICAN MARKETS =

4.60, 123 4.50, 144 4.30, 168 4.20;

INDICES

FINANCIAL TIMES Jan. 24 Jan. 21:M'th ago Ya'r ago 249.27 248.60 - | 249.27 (Base: July 1 1962 = 100)

MOODY'S

COTTON

LIVERPOOL—Spot and shipment sales amounted to 313 tonnes. More useful weights were under negotation and translictions were reported in 3 wide variety of growths. Demand ranged over Middle Eastern and other Amorican-type 31yles, with considerable interest in Russian and Turkish qualities.

second clears. 0x-31-35.5 kg 62.9p a kg (63.3p withdrawn): 25-30.5 kg 74.3p a kg (73.5p): 22-25.5 kg 79.5p a kg withdrawn (83.3p) Light cowa-25.5 kg 77.0p a kg withdrawn (80.3p).

MEAT/FISH

REDS—Close (in order: buyer, seller, business), New Zealand cents per kg. Jan 390 seller nil; March 380, 384, 362-361; May 371, 373, 372; Aug 388, 395, 388-387; Oct 396, 399, 398-397; Dec 400, 403, nil; Jan 404, 406, 405-404, March 413, 418, 414-413; May 420, 425, 420, Sales: 79. SMITHFIELD—Pence per pound. Beef: Scotch kulled sides 80.8 to 85.3: Ulster hindquarters 94.0 to 88.0, forequarters 57.5 to 60.3. Veat: Dutch hinds and ends 136.0 to 139.5. Lamb: English amail 72.0 to 75.5. medium 58.0 to 73.0, heavy 60.0 to 65.0. Scotch heavy 60.0 to 64.0. Imported: New Zealand PL 50.0 to 51.5, PM 49.0 to 50.0, YL 48.0 to 48.0. Pork: English, under 100 ib 32.0 to 50.0, 100-120 ib 43.0 to 49.0, 120-160 ib 34.3 to 48.0. MEAT COMMAISSION—Average lattick prices at representative markets. GB—Cattle, 92.09p per kg lw (-1.88). GB—Sheep, 136.50p per kg lev (-1.88). GB—Sheep, 136.50p per kg est dcw (+5.59). GB—Pigs, 50.61p per kg lw (-1.02). The market weakened further on feers of cheep Dutch physical offers.

Month Yesterd y Previous Business thouth close close Done

E12.50, smell £7.50: rockish £3.50-£4.00
COVENT GARDEN—Prices for the bulk of produce, in stering per package except where otherwise stated: imported Produce: Satsumas— Spania: 10 kg 3.50-3.80 Orangee— Spania: Navels 3.80-5.80; Jeffe: Shamoull 88 5.40, 105 5 10, 123 4.90, 144 4.90, 188 4.50, Navels 88 5.40, 105

REUTERS Jan. 25 Jan, 24 M'th ago Yar ago 1645.5 1627.8 — ; 1626.5 (Bese: September 18 1931 — 100)

Jan. 24-Jan. 21 M'th ago ; Y'ar ago 1040,0 1649,1 998,5 1008,6 (December 31 1931 = 100) DOW JONES

Dow , Jan. Jan. Month Year Jones , 24 ; 21 ; ago | ago Spot 141,23 142,66 142,05 126,84 Fut'rs 146,61;147,28 146,55 131,8 (Base: December 31 1974 = 100)

and its impact on international financial system. Copper gened on buying sparked by the recovery in stock values and on the strength to precious metals with commission house buying featured. Stack roaster interest continued to restrict trading in coffee. Sugar was firm on aggressive short covering as cash interest particularly from the USSR developed. The lack of origin selling and renewed buying in response to concern over the continue dhot dry weather in Brazil rallied cocoa prices sharply. Cotton was featureless as apeculative buying and its impact on international financial

NEW YORK

COTTON 50.000 lb. cents/lb

GOLD 100 troy oz. \$/troy oz

Close 78.80
77.49
78.20
75.82
76.16
75.75
75.40
75.50
75.70
75.60
77.70

Close High 485.7 468.0 472.7 467.0 472.7 487.0 472.7 472.8 477.7 473.5 484.7 483.5 482.7 487.0 500.7 494.0

Glose High 1307.5 1298.0 1308.5 1308.0 1318.0 1322.0 1339.0 1342.0 1360.5 1365.0 1362.0 1385.0 1415.7 1425.0 1450.2 1450.0 1495.2 1497.0

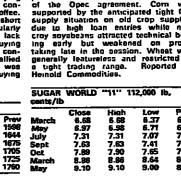
Close 107.05 107.90 109.80 110.00 110.70 111.10 111.80 112.50

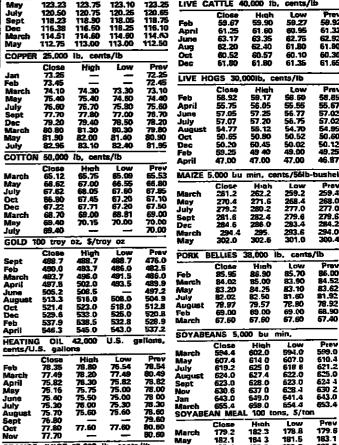
COFFEE "C" 37,000 ib, cents/ib Close High 126,04 126,65 123,23 123,75 120,50 120,75 118,23 118,90 116,38 116,50 114,51 114,60 112,75 113,00

March May July Sept Dec March May COPPER 25,000 lb, cents/lb Jan Feb March May July Sept Dec March May July

| Moroccan: Navels 3.40-5.40. Seville—Spanish: 40 ib 7.00. Lemons—Turkish: 80/150 3.50-4.30: Cypriot: 9 kg 2.80-4.20: Spania: Tray 5 kg 25/50 1 80-2.40. Infis: 64 3.90, 75 3.80, 83 3.60. Ruby 5.50-6.50: U.S.: Ruby 6.50-8.00 according to size. Clementinas—Moroccan: 5 30-6.00. Apples—French: Golden Delicious 18 kg 4.00-6.00, Granny Smith 18 kg 5.50-5.50: Starkcrimson 18 kg 4.00-6.00, Granny Smith 18 kg 5.50-5.50: Starkcrimson 18 kg 4.00-6.00, Granny Smith 18 kg 5.50-5.50: Starkcrimson 18 kg 4.00-6.00, Granny Smith 18 kg 5.50-5.50: U.S.: Red Delicious 9 60-14.00: Cenedion: 11 00-12.60: Polish: Spartan 13 kg, per pound 0.12-0.14. Pears—Dutch: Comice 14 lb 3.85-4.20, Conference 12 kg 5 60: Itahen: Peasacrassana 12/14 lb, per pound 0.14-0.18. Peaches—Cape: 4.50-5 40. Necturines—Erazilian: Single layer 9.00. Mapoleon 2.60-3.20: S. African: Sultana 10 lb 7.00-7.50: U.S.: Red Emperor, per pound 0.55-0.65: Cape: Den Ben Hannah 11 lb 10.00, Alphonse 11 lb 12.00. Queen of the Vineyard 11 lb 8.50-9.00 Strawbernes—Israel: 8 oz 1.20: U.S.: 12 oz 1.80-2.00: Spanish: 8 oz 1.00-1.50, Kenyan: 8 oz 0.70. Plums—Cape: Santa Rosa 11 lb per box according to size 250-4.00. Geviota 3.00-4.00. Wickson 3.00-4.00. Marry Pickstons 2.50-4.00. Melons—Spanish: 8 oz 1.00-1.50, Kenyan: 8 oz 0.70. Plums—Cape: Santa Rosa 11 lb per box according to size 2.50-4.00. Pinespiles—Ivory Coast: 20's 0.35-0.40, 12'C 0.60. 12'B 0.80, 6's 1.20: Ghanaion: Each 1.00-1.40 according to size 880-9.00. Avocados—U.S.: 6:50-7.00: Brazilian: Yellow 10 kn 8:00-10.00. Plums—Brazilian: 6:00-7:00 Kiwitrut—New Zealand: 8:00-8:50. Mangoes 8:80-9.00. Avocados—U.S.: 6:50-7:00. Paw Paws—Brazilian: 6:00-7:00 Kiwitrut—New Zealand: 8:00-8:50. Mangoes 8:00-9:00 Avocados—U.S.: 6:50-7:00. Paw Paws—Brazilian: 6:00-7:00 Kiwitrut—New Zealand: 8:00-8:50. Mangoes 8:00-9:00 Avocados—U.S.: 6:50-7:00. Finik—Israel: 3:00-3:20. Tomatices—Spanish: 6-kg 3.00-3:50. Canary: 4:00-5:00. Lettuce—Dutch: 12s 3:00. 24s 4:20-5:00 Celeny-Spanish: 24s 5:00-5:00. Finik—Israel: 6:50-6:00. Lettuce—Dutch: 12

doclined the expanded 3 cents limit in continued reaction to Opec's failura to agree on pricing and production and on the announcement by the UAE of minister that it intends to increase production to 1.6m barrels in absence of the Opec agreement. Com was supported by the anticipated tight free supported by but weakened on prohitaking late in the prosition. Wheat was generally leatureless and restricted to a tight trading range. Reported by Henold Commodities.





ORANGE JUICE 15.000 lb, cents/lb Prev 105.75 106.65 107.80 108.70 109.60 110.50 111.50 March May July Aug Sept Oct Dec Jan March PLATINUM 50 troy oz. S/troy oz Close High Low Prev Feb 472.7 468.0 455.0 468.8 Feb 472.7 — — 453.8 March 472.7 467.0 483.0 453.8 April 472.7 472.8 465.0 453.8 July 477.7 478.0 465.0 458.8 Oct 484.7 483.5 477.0 486.0 453.8 April 500.7 494.0 490.0 481.8 SILVER 5.000 trey oz cents/trey oz Close High Low Prev Prev Cents/frey oz Low Prev 1273.5 1380.0 1284.0 1307.0 1304.2 1339.0 1346.2 1388.0 1349.7 1430.0 1414.2 1450.0 1459.2 1459.2 March 355.0 serve Handy and Harman bullion silver 1 296 00 (1, 230 00) contager from younce New York in 563.00-565 00 (555 00-559 00) cents per pound. Close High Low Prev

Green 4 50-5 50, Red 8 50-7.00; Israeli: Red 7 50 Cabbages—Dutch: Red 3 00-3 20 White 2 50-2 80. Courgettes—Kenyan: 6-1b 4.20; Spanish: 11-lb 4.95; 5 50. Cucumbers—Canary: 6.00-6.40. Chicory—Belgian: 5-lb 2 00-2.20. Potatoes—Jersey: Per pound new 0 70; Italian: 30-lb 3.00-3.20; Egyptian: Eretra 44-lb 5 00; Canery: 25-kg mids 8 50, were 7.00; Cyprus: 44-lb bag 5 00-5 20. 27°, 4b boxes 5.20-5.50. Cauliflowers—

Gold rose \$13 an ounce in the London bullion market yesterday from Monday's close to finish at \$4881-4891, its best level of the day. The metal had opened at \$48014811, its low of the day and improved steadily as the dollar reversed its recent firmer trend.

In Paris the 12½ kilo bar was fixed at FFr 108,500 per kilo (\$487.84 per ounce) in the afternoon compared with FFr 109,000 (\$488.15) in the morning and FFr 108,300 (\$480.28) on Monday afternoon.

In Luxembourg the dollar per ounce equivalent of the 121 kilo bar at the fixing was \$482.50 Jan. 25

Gold Buillon (fine oun (£31714,31814) \$47514,47615 (£30814,30914) (£31634,31615) \$475.477 (£307,30751) (£315,856) \$475.75 (£307,332) (£307,336) \$475.75 (£307,332)

EUROPEAN MARKETS

Soyobeans—(USS per tonne): U.S.
Two Yolfow Gullports effeat 236.50,
Jun 236.50 Feb 237.25, Mar 238.25,
April 242, May 244.50, June 247, July
April 242, May 244.50, June 247, July
April 243, May 244.50, June 247, July
April 244, Soyo 146.10, June 247, July
April 245, May 246.50, June 247, July
April 245, May 246.50, June 247, July
April 247, May 246.50, June 247, July
April 248, June 247, July
April 248, June 247, July
April 248, June 247, July
April 249, May 246.50, June 247, July
Ap

BASE METALS

BASE METAL prices generally moved higher in starting terms on the London Metal Exchange. Copper continued the previous day's upward trend, and closed at £1053. Lead was finally £312, Zinc £459. Aluminium £735.5 and Nickel \$2522.6. Tin moved shead strongly as U.S. physical demand coincided with the long-running price support operation, and closed at £7325. COPPER

Grains
Bartoy Fut. May 2117.20 -0.16;2114.40
Malze £145.50y £144.50
Wheat Fut. May 2125.95 +0.48£120.85
NoS Hard Wint 1 COPPER Official + or p.m. + or Unofficial -t commodities

Coccs ship t* £1261.5 +44 £1130

Fut. May ... £1221.5 +48 £1099.5

Coffee Ft. Mar£1681.5 +17 £1595.6

Cotton A. Index 73.80c ... 70.30c

Gas Oil Fab ... £255.5 -4.6 £879.78

Rubberikilor ... 55.50p ; +0.2549.75p

Sugar (Raw) ... £105;w £102

Woolt ps \$4 kis ... 394p kilo; +2 ... 372pkilo

Amalgamated Metal Trading reported that in the morning higher grade cash copper traded at £1018, 18.50. Three months £1047, 48. 47, 48, 49, 48.50, 48, 48 50, 49.50, 50. Standard: Cathodes: Cash £982.50, 93.50. Three months £1022, 22.50, 23, 23.50. Kerb: Higher Grade: Three months £1052, 51.50. Atternoon: Higher Grade: Three menths £1052, 55, 55, 56, 54, 53.50, 52, 51.50, 50.50, 51, 51.50, 52. Three months £1054, 53, 53, 53, 55, 50, 54, 53. Turnover: 30,450 tonnes. ‡ Unquoted. w Merch. y Feb. × Jen-Feb. z Feb-March. † Per 16-lb flesk. • Ghena cocca. a Nominal. The market opened lower after further panic selling, particularly from the U.S., reports Premier Man. However, when the New York futures market opened less week then expected, london rallied strongly on short covering and ended the day just off the highs. New life of contract lows were recorded earlier in the day in all TIN .

Turnover: 6,253 (6,107) Ros of 100 tonness.

Month Yest'day's + or! Susiness Done

\$ U.S.

per tonne!

255.00 - 5.9 (255.00 241.25 48.75 248.00 241.50 49.71 243.75 248.00 241.50 49.71 243.75 243.50 233.75 49.80 243.50 1-1.9 243.75 288.00 247.50 1-1.9 243.75 288.00 247.50 1-1.9 243.75 288.00 247.50 1-1.9 243.75 288.00 247.50 1-1.9 243.75 288.00 247.50 1-1.9 243.75 288.00 247.75 1-4.25 244.00.845.00 Tin-Morning: Standard: Three months £7810, 15, 20, 15, 30, 25, 20, 19h Grade: Three months £7825, Kerb: Standard: Three months £7825, Afternoon: Standard: Three months £7825, 30, 35, 40, 50, 40, 35, 25, Kerb: Standard: Three months £7825, 35, 30, 25, 20, 25, 30, Turnover: 1,085 tonnes.

In Frankfurt the 12½ kilo bar was fixed at DM 38,385 per kilo (3487.98 per ouuce) against DM 37,820 (\$474.97) and closed at \$4884.489½ from \$4751.476½.

In Zurich gold closed at \$488-\$491 from \$474.477. Lead—Morning: Cash £298. Three months £311, 10.50, 10, 11, 11.50, 11, 10.50, 09, 09.50, 10, 10.50 Kerb: Three months £311, 12, 12.50, 13, 12, 11.50, 46rb: Three months £312, 12, 12.50, 13, 12, 11.50, 12, Turnover: 10,100 tonnes.

ZINC Official - Unofficial -t Cash...... 441.5 2 +6.5 442.3 +4 5 months 457.758 +7.12 458.5 +5 Settlem't 442 +5.5 -5 Primw'ts -5.5 -5.8 -7.6 -40.7

SILVER

BRITISH COMMODITY MARKETS =

LME—Tumover 151 (142) lots of 10,000 czs. Morning: Three months 859.0, 59.5, 59.0, 58.5, 57.0, 58.5, 65.0, 54.7, 55.0, 55.5. Kerb: Three months 859.0, 59.5. Afternoon: Three months 863.0, 62.5, 62.0. Kerb: Three months 864, 82.5, 63.5, 64, 63. Spot 931.30p +58.8 940.5p +42.5 5 months, 954.10p +41.5 983.5p +44.8 6 months, 874.10p +41.5 - 13months 981.95p +49.5 -

Following a steady though uneventful opering cocca futures moved higher throughout the day finally breaking limit-up just prior to the final call. Physical cocca were more active than of late both producer and consumer participation reports Gilf and Duffus.

|Yesterday's |Close |+ or Business | Done £ per tonne

CUrrency considerations and bullish chart interpretations combined to establish gains of around £20,00 during an active morning session, reports Drexel Bursham Lembert. Commission house selling and profit-taking following a poor New York performance made for an easier afternoon with values closing mid-range.

COFFEE Yest'day's + or Business Close Close Done

WHEAT Mar. 124.10 | +0.40 115.70 | -0.10 | May. | 125.95 | +0.40 117.20 | -0.10 | July. | 127.85 | +0.45 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +0.65 | +

GRAINS BARLEY Yesterd'ys + or Yest'rd'ys + or close — close —

WOOL FUTURES SYDNEY GREASY WOOL—Close fin order: buyer, seller, business I. Australian cents per kg. March 540 0, 542 0, 541,0-538 0; May 557.0, 527

SUGAR LONDON DAILY SUGAR—Raw sugar £105.00 (same) a tonne cit Jon-Feb-March Shipment. White sugar £136.50 (£136.50). Thore was intite selling in the merket. Prices then consolidated until early stamoon when both London and New York markets broke through previous resistance levels and into new high ground (or 1983, reports C. Czamikow.

£ per tonne March 111,75-11,80,109,80-09,25 112,56-08,80
May ,118,85-17,00 114,25-14,50 117,25-15,03
Aug ,112,55-25,00 125,00-22,35 125,00-22,00
Cct ,151,56-31,70 128,85-29,00,151,95-57,75
Dec ,157,00-88,00 184,80 26,50154,50
March 148,00-45,00 141,50-50,00
May ,148,00-55,00 145,50-50,00
Sales: 2,849 (2,999) lots of 50 Sales: 2,849 (2,989) lots of 50 tones.

Tote and Lyle delivery price for granulated basis white sugar was (405.90 (same) a tonis for home trade and (210.00 (same) for export. International Sugar Agreement (U.S. cents per pound) fob and stowed Chribbean ports. Prices for Jan 24: Daily prica 6.08 (6.12): 15-day delivery 5.94 (same).

600 +10 075: 2.1 7.4 This service is available to every Company dealt in on Stack 355 +10 031: \$\delta\$ 58 Exchanges throughout the United Kingdom for a fee of 5500

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691 | + 12 1271 | + 13 10113 | + 14 8612 | + 14 105 | + 15 923 | + 15 Tream 6 luc 95-9813 Tream 151₂₀0 9813 Each 1200 1998 Treasury 91₂00 199913 Each, 121₆00 1999 106% 1144 99% 1111; 101% 43% 771; 99% 1164 56% 72% 106% 11 77 11.87 11 93 11.87 10.66 10 97 11 79 11.80 12.08 11 10.59 10 73 10.87 11.41 11.39 Undated Index-Linked & Variable Rate

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972 | 117 | 1137 | 1136 | 1191 | 121 | 1191 | 121 | 1191 | 121 | 1191 | 121 | 1191 | 121 | 1191 | 121 | 1191 | 1236 | 245 | 1191 | 1191 | 1236 | 245 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 | 1191 BANK AND O'SEAS GOVT. STERLING ISSUES

9% (Treas. Variable 83...)

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Companies and Markets CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES =

Sterling and dollar lose ground

currences from the dollar.

STLFiLING—Trading range against the dollar in 1982-83 is 1.9623 to 1.5370. December average 1.6176. Trade weighted index 81.0 against 81.1 at noon and 80 at the opening compared.

and 80 8 at the opening compare and 80.8 at the opening compared with 81.8 on Monday and 91.0 six months ago. Sterling is very weak on fears of lower North Sea oil price, and the possible effect on UK balance of payments. There is also uncertainty as to the timing of the next general election. Sterling is now trading on or just above a record fow against the dollar and has

OTHER CURRENCIES

Argentina Peso 81,277 81,317 52,680 52,730 Austria...

Austriaha Dollar... 1,5720 1,5740 1,0215 1,0220 Bolgium....

Brasil Cruzerro 415,91 416 91 269,28 270,63 Bolgium...

Finland Markkas... 82,700 8,2900 5,3790 5,3810 Greek Drachma... 126,424 129,831 83,85 94,15 Hang Rong Bollar 10,151 0,151

THE POUND SPOT AND FORWARD

1.5365-1.5375 0.35-0.30c pm 1.8990-1.9000 0.15-0.05c pm 4.081,4.091, 2½-2½c pm 72.70-72.90 7-17c dis 13.031-13.041, 7½-8½cm dis 1.1200-1.1220 0.61-0.72p dis 3.72.3.73 2½-13-0f pm

13 03-13 25 13 tary to vary 1 1 190-1 1200 1 1200 1 1200 0.61-0.72p dis -7.

3 72-3 78 3.72-3.73 21-13pf pm 6.

3 72-3 78 144 00-148.00 148 50-148.00 405 45.

198 00-200.20 198.10-198.40 80-1100 dis -5.

2141-2164 2141-2143 12-161 in dis -7.

10 50 11.01 10 991-70.911 1-13pc dis -3.

10.54-10.69 10 531-10.551 13-3bc dis -3.

11.33-11.48 11.331-11.341 21-13pc pm 2.

261-368 262-3634 14-12-2pc pm 6.

3.05-3.11 3.051-3.061 14-12-2pc pm 6.

3.05-3.11 3.051-3.061 14-12-2pc pm 6.

Six-month forward dollar 1.48-1.44c pm. 12-month

Pound Stirling U.S. Dollar

0,415 4,237

1,457

0.651

Sterling continued to lose ground ground yesterday, touching a gainst the dollar and falling sharply against the dollar and falling sharply against the dollar and fell pussibility of lower North Sea oil prices. However sentiment was marginally improved as the pound recovered from its early lows against the dollar.

The dollar fell back after its revent sharp gain as the market pushed sterling to a best level and finish at \$1.5350. Light selling out of show against the dollar.

STE/LING—Trading range

Sterling continued against the D.mark at most currencies. It fell against the D.mark to DM 2.4215 from MSFF 3.06 compared with the D.mark to DM 2.4215 from SFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and SFFF 3.06 compared with the D.mark to DM 2.4570 and FFF 10.56 against the dollar sipped to 7235 from 7240.80 and FFF 10.76.

DOLLAR — Trade-weighted to against the dollar in 198283 is against 118.3 six months ago. The D.mark has been a little story to the dollar in the total singl

CURRENCY MOVEMENTS

ed on trade weighted changes from skington agreement December 1971.

THE DOLLAR SPOT AND FORWARD

Deutschem'k JapaneseYen FrenchFranc Swiss Franc Dutch Guild', Italian Lira Canada Dolf rBelgian Franc

1, 1,909

2,153 5.622

3.060 1,991

2,900

1,811

- 39.4 - 10.7 - 17.8 + 29.1 - 19.6 - 54.5 + 109.6 + 27.7 - 19.2 - 58.7 + 38.4

EMS EURO	PEAN	CORREN	CT UNI	I KAIE	5
	ECU centra; cester	Currency amounts against ECU January 25	% change from central rate	% change adjusted for divergence	Divergence
Belgian Franc Denish Krone German D-Mark French Franc Dutch Guilder Italian Lira	44.9704 8.23400 2.33379 8.51387 2.57971 0.691011 1350.27	44.7768 8.05770 2.29775 6.51172 2.51706 0.688257 1320.55	-0.43 -2.14 -1.54 -1.54 -2.43 -0.25 -2.20	+0.95 -0.76 -0.16 -0.16 -1.05 +1.13 -1.45	±1.5501 ±1.6430 ±1.0888 ±1.3940 ±1.5004 ±1.6681 ±4.1369

20:20 26:50 75:20 76:20 15:14-13:28 10:59:10:69 3:74-8:78 2135-2175 565-370 4.09:-4 1.51; 10:92:11:02 145-185 192:-205:4 11:38-11:48

The D-mark was mostly firmer at yesterday's fixing in Frankfurt. The dollar met with selling as the market adjusted after recent sharp rises in the U.S. unit. The Bundesbank sold a token \$19m when the dollar was fixed lower at DM 2.4432 down from Monday's 1983 high of DM 2.4781. Sterling also retreated to be fixed at DM 3.7490 from DM 3.8310. Within the EMS the French franc was weaker at DM 35.29 per FFT 100 from DM 35.31 and the Belgian franc DM 5.125 per BFr 100 compared with DBI 5.1290. as the market adjusted after

CURRENCY RATES

Gilts recover

FINANCIAL FUTURES

on the performance of sterling lower as cash prices were marked in the London International firmer on sterling's early weak-Financial Futures Exchange ness. A recovery during the Financial Futures Exchange yesterday. In very early trading the pound/dollar rate was quoted at an all time low of \$1.5170 and this saw the March gilt price open 1st down from Monday at later which is the later from Monday at later with an opening level of \$8.71 and Monday's at an all time low of \$1.5170 and this saw the March gilt price open 152 down from Monday at 96-20. Intervention by the Bank of England helped sterling recover however and a quick look at the cash market showed that futures prices were com-paratively cheap. At this point prices moved upwards to reach a resistance level around 97-15. However renewed dollar weak-ness in the afternoon prompted further interest and the March contract rose to finish close to its best level of the day at 98-05 com-

pared with Monday's close of 97-Short sterling prices followed

Attention remained focused much the same pattern, openin Euro-dollar prices

higher at 90.65 in the March contract from a previous close of 90.58 but fell away before finding support around the 90.59 level However fresh selling pushed values to the day's low followed

CHICAGO THREE-MONTH STERLING DEPOSIT U.S. TREASURY BILLS (IMM) Simpoints of 100 per cent Close High Low Prev 88.82 89.01 88.65 89.13 89.17 89.15 88.85 89.26 89.02 89.05 88.84 89.23 89.00 89.00 89.90 — 17.702 (1,124) s day's open int. 2,626 (2,774) 91.04 91.05 90.97 90.81 90.75 90.80 90.75 90.89 --- 90.54 --- 90.48 90.36 90.36 90.36 90.36 20-YEAR 12 PER CENT NOTIONAL GILT Dec STERLING £25,000 5 per £ DEUTSCHE MARKS DM 125,000 \$ per DM Close High Low Press
March 0.4732 0.4736 0.4095 0.4058
June 0.4771 0.4171 0.4135 0.4096
Volume 507 (89)
Previous day's open int. 248 (269) SWISS FRANCS SWF: 125.000 \$ per GNMA (CBT) 8 per cent \$100,000 SWF: Close High Low Prev 0.5050 0.5051 0.5006 0.4974 0.5125 0.5125 0.5100 0.5048 418 (118)

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by a slight recovery. Opening Chicago levels prompted some short covering and the March price improved to 90.62 at the close, near its best level of the

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tch Guilder I.an Lira 1,000 Canadian Dollar Belgian Franc 100

MONEY MARKETS:

Deutschemark Japanese Yen 1,000

French Franc 10 Swiss Franc

EXCHANGE CROSS RATES

Nervous trading as pound fluctuates

191.0 498.6

p.a. months p.a.
2.54 0.90-0.85 pm
0.63 0.50-0.40 pm
0.63 0.50-0.40 pm
0.95
6.97 6'-6's pm
-1.98 30-40 dis
-1.98 30-40 dis
-7.12 1.45-1.66dis
-7.12 1.45-1.66dis
-7.12 1.45-1.66dis
-5.75 280-335 dis
-6.30 670-2200ds
-3.45 -6.30 sm
-7.84 49-54 dis
-1.63 4-51 dis
-1.67 -3.13 16-20 dis
-1.63 4-51 dis
-1.63 -1.67 -3.13 16-20 dis
-1.63 4-51 dis
-1.63 -1.67 -3.13 16-20 dis
-1.64 -3.13 16-20 dis
-1.65 -3.13 16-20 dis

in the Far East but a steady improvement against the dollar improvement against the dollar saw rates case in the afternoon, still finishing higher than Monday's levels however. Short term rates remained soft as the Bank of England provided ample assistance to meet the day's shortage and so restrain any upward pressure on base rates. Otermight interfank money was quoted at 114-111 per cent initially and cased in stages with most of the shortage with the discount houses, to 104-10 per cent. It moved up to 104-11 per cent around lunch time but fell away in the afternoon to finish at 1-2 per cent.

The Bank forecast a shortage of around £150m with factors affecting the market including bills maturing in official hands and a nel take up of Treasury bills—\$150m and the unwinding On the other hand there was a fall in the note circulation

INTEREST RATES =

10 55 6.864

2.579 4,925

CK clearing bank base fending rate 11 per cent (since January 12 and 13)

Interest rates moved certaine ally during the day interest rates moved certaine ally during the day interest rates moved certaine ally during the day interest rates moved erratic ally during the day interest rates moved erratic ally during the fortunes of fine pand 1 (up to 14 days) and in band 2 (15-33 days) £2m and in the fortunes of the fortunes of the fortunes of treasury bills and £105m of treasury bills and £105m of treasury bills and £105m of treasury the fortunes of the f

1.800 0,621

0.464 0.887

2.611

1128. 2944.

19.53 200.6

17.79 33,96

LONDON MONEY RATES

Jan. 25 1983	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Auth, negotiable bonds	Filiance House Deposits	Company Deposits		Treasury Bills \$	Eligible Bank Bills \$	Fine Trade Bills 9
Overnight 2 days notice 7 days or, 7 days notice One month Two months Three months.	11:- 11:- 11:- 11:- 11:- 11:-	1.115	110 110, 110 111; 110 110; 111;	12:4-12 12:4-12 12:4-11:4	11/4	10 111 ₂ 111 11'4 12 12 12	1.11 	114	=	- , - , - , - , - ,
Six months Nine months One year Two years	iik ii:		HOUS HOUSE	115 115	11+ 11+ 11-	: <u>=</u> '	= 1		101, 101) = =	1115 =-

ECOD Freet Pate Export I mance Schome by Average Rate for interest period December 8 1982 to January 4 1983 including 1 10 532 for next. Local authorities and finance houses seven tays nation, others seven days fixed. Long-term local authority mortgage rates normally, three years 11%-11% per cent four years 11%-12% per cent three years 11%-12% per cent deans bill rates in table are buying rates for prime paper. Buying rate for four month bank bills 11 per cent; four month trude bills 11% per cent.

Approximate selving rate for one month Treasury bills 11-11% per cent; two months 11-11% per cent and three months 11-11% per cent; trade bills 11-11% per cent; two months 11-11% per cent. Treasure and three months 11-11% per cent. Trade bills 11-11% per cent and three months 11-11% per cent. Finance Houses Base Ratus (published by the Finance Houses Association) 10% per cent from January 1 1983.
Leaden and Scottish Cleaning Bank Rates for lending 10-10% per cent, London Deposit Rates for sums at soven days notice 7 8 per cent
Treasury 8:08. According tender rate of discount to 7000 per cent. Cortificates of Tax Deposits (Series 8), Deposits of f100,000 and over heid under one month 11% per cent; one-three-month 11% per cent; three-12-month 11% per cent.
Under 1100,000 11 per cent from January 17, Deposits held under Series 3-5 11% per cent; The rate for all deposits withdrawn for cash 8% per cent.

EURO-C (Market				RATES	5		MONEY RATES	77	NETHERLANDS Discount rate
Jan 24	Short term	7 days notice	Month	Three Months	S:x Months	One Year	Fed funds (lunch-time) Treasure bills (13-week) Treasure bills (26-week)	8 03	Six months
Sterling U.S. Dollar. Can. Dollar. D. Gu-kier S. Franc Ceutschm'rk Frinch Franc. Halian Lira Beig. Franc Conv.	12 - 151 16 171	114 11:4 85 9:4 10:11 41:41: 5:5:4 5:5:1 12:15:1 17:4 19:4	11 11 991 10 4 15 15 15 15 15 15 15 15 15 15 15 15 15	11 11 9 9 1 10 10 2 3 3 5 16 18 4 21 22 4	12 11- 9-9-10- 5-5-1 3-5-1 18-1 19 22 22-1	11 . 11 9, 9 . 10 5 10 . 24 5 % 3 . 3 . 5'1 5 . 17:4 16 21'4 22'4	GERMANY Lambard	6.075 5.975	\$ CERTIFICATES OF DEPOSIT One month
Fin. Yen. D. Krone Asing Sing.	11/1 12/4 6 to 10/4 19: 20 9 9/4	12: 12: 6: 6: 18: 19: 9: 9:	12', 12', 6'- 6', 18', 19 9', 6',	12 4 12 1 01 6 1 18 19 4 91 91	124 12. 6 6. 18 18 4	124 121	FRANCE Intervention rate Overwight rate One month Three month Signments		LONG TERM EURO S Two years
11.00 s.m. J 3 ma	anuary 25 onths U.S. o		<u> </u>	b months	U.S. dollar		JAPAN	12.30	SDR LINKED DEPOSITS One month
b.d 95 !	16	offer 97 16	_	oid 99 16	affer	9 11 16	Discount rate U.S (undendischaf)	5.5 6.78125 6.84375	Six months 9/2-90.
The Sximpletoents, of reference bendered to the Sank Control of th	the bid an	each worki	tee for \$10 mg day. The	m quoted i banks are	by the mark National W	ter to five	SWITZERLAND Discript rate Oceanight rate Coe month	41; 3-11; 21-23	ECU LINKED DEPOSITS One month

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to improve to 4.5 per cent for the four months to September this year, and then maybe rise to 7 per cent for the period to

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dustrial and social targets of boosting technological efficiency

and increasing employment, especially in backward areas.

This starts with massive in-vestments aimed at making the

country self-reliant with the help of foreign technology and finance in core industries such as oil, steel, fertilisers and cement, in addition to making

a special case of defence and allied industries.

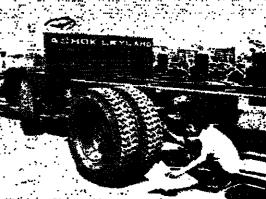
"There is no question of self-

sufficiency in the sense of

being self-contained in any area

of economic activity. The objective is to be self-reliant

in the sense of being able to function on our own if need



5.73

Indian Industry

International interest is increasing rapidly in India's industrial expansion which ranges from high technology and heavy engineering to small businesses and traditional crafts. But there are immense problems and the next two or three years will test the country's potential.

Government seeks planned expansion

By JOHN ELLIOTT, Industrial Editor

INDIAN INDUSTRY is at a crossroads. Within the next couple of years it could either begin to justify the international interest now being heaped upon it and move into a period of significant and efficient

Alternatively, it could founder in the morass of immense social, political and industrial problems which have held back its development in the past and which are now causing setbacks for Mrs Gandhi's Congress I Government.

Throughout the country there tion of bureaucrosic controls, are signs of imminent break increased technology and throughs into a new industrial efficiency, and more widespread era. But the country's tradi-tional problems remain, and political defeats suffered earlier this month by Mrs Gandhi raise question - marks

J M

The projects range from steel- permanence of her policies will finance from institutions and works, power stations and port be questioned. with keence approvals I expect developments to colour tele- And even before the election the figures to be well up in The projects range from steelvision studios, telephone systems and railway computer

Several Japanese automotive companies are moving into the country, followed maybe by other industries, which could have a significant impact on

The pace of international technical collaborations and equity investment is also inequity investment is also in-creasing with several countries. In all parts of India there are reports of constant visits of bankers and industrialists from Europe, the U.S. and Japan siz-ing up the business opportuni-ties.

But for the time being, the

emciency, and more widespread problems are hopes for the future. Mrs Gandhi herself the wisdom of Mrs Gandhi's suffered a serious political setpolicies and set the country on a new path. breakthroughs that such activity new path. Congress I was hundistingly
Almost every industry seems defeated in three State elecbe in the process of obtaintions. Further key tests in to be in the process of obtain-

defeats, Mrs Gandhi's policies had suffered setbacks because industrial expansion last year was hampered by some tradi-

Poor monsoon

A poor monsoon, a continuing heavy-nanded bureaucracy, and appalling public sector inefficiency in areas such as electricity supply, have combined with tight credit restrictions, in-creased cheap imports and the world recession to curb expan-

· Industrial growth for 1982-83 is projected by the Federation of Indian Chambers of Commerce at less than 5 per cent compared with 8.2 per cent in 1981-82. But Mr. Pai Panandi-kar, the chamber's secretary general, denies that there is a recession. Instead he reflects a general mood of optimism for this year, partly induced by re-cent relaxations of credit con-The potential new era would ing international tenders for other States have to be faced trols and some public sector include expanded foreign inmajor projects despite a severe soon. Unless they produce financing: "Judging by the way volvement in industry, a reducshortage of foreign exchange, better results, the stability and industry is now moving with trols and some public sector financing: "Judging by the way

the figures to be well up in

1953-94."
Dr Fredle Mater, a director and economic advisor at the Tata group, is less sure and declares that "it is difficult to say anything with confidence."

He stresses the need for the vinter "rabi" harvest to go a considerable way to compensate for the losses of the "kharif" crop. This would help correct some of the problems caused by the poor monsoon which cut consumer demand and also caused extra industrial power shortages because dry farmland needed extra electricity for irrigation pumps and because the water shortage hit hydro-power

output. The Government expects monthly growth figures for the past four months to show im-provements. Industrial production only grew by 42 per cent in the four months to August last year above the same period in 1981. This compared with 10.7 per cent for the same four

says Mr N. D. Tiwari,

CONTENTS



India's aim for self-reliance; Mr N. D. Tiwari, the Industry Minister, discusses the country's industrial policy. See Page II

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A Editorial production of this sur-	ov by Mike Wilt

shire. Design: Philip Hunt.

MAJOR INDUSTRY GROUPS

(showing employment							
percentage share)							
Food ,	6.8						
Beverages, tobacco	5.1						
Textiles	23.1						
Wood and paper	4.8						
Leather, rubber and							
plastics	3.8						
Chemicals	5.8						
Mineral products	4.3						
Basic metals	7.1						
Metal products	2.7						
Electrical machinery	3.9						
Other machinery	5.4						
Transport equipment	5.0						

As everyone keeps telling you, India is a strange country. In a class of its own. How else, would you classify a country which may be described officially as 'a developing nation', yet designs and builds its own

satellites, nuclear reactors, supersonic aircraft and high-technology electronic hardware and software? A country now planning its third expedition to Antarctica! India, today, is certainly an impressive industrial giant

and considered by advanced countries to be one of

india is also home to one of the world's largest

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OTHER KEY **STATISTICS** Population: 686.2m

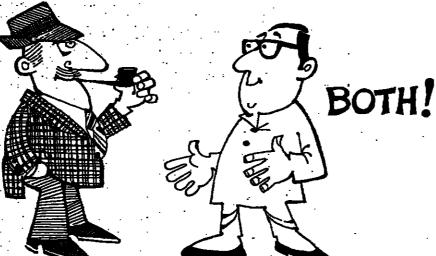
Working population: Organised sector 22.5m (1980); registered job seekers 16.2m (1980). Area: 3,136,500 sq km. Life expectation: 54 years.

Rs 1,256.8bn; US\$159.8bn Per capita: Rs 1,831.5; US\$232.9

Exports 1981: Rs 62,840m Imports, 1981: Rs 119,800m Foreign exchange reserves: December, 1981: US\$3,764m Currency: Rupee; £=Rs 15.54 Exchange rates:

1980 average: \$=Rs 7.863 1981 average: \$=Rs 8.659

15 INDIA AN ADVANCED COUNTRYORA DEVELOPING COUNTRY?











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India's Major Industries

Mr. Tiwari discusses the aims of India's industrial policy with John Elliott

Aiming for self-reliance

INDIA'S INDUSTRIAL policy has moved a long way in the past 10 years from the days when the country's fears of being exploited industrially led to almost closed doors, oppressive controls, and a distrust of foreign investors.

Those attitudes are still apparent as undercurrents of industrial policy, but the public face adopted by the Government is very different.

Mr Narayan Datt Tiwari, Minister for Industry, Steel and Mines, sums up the new approach with three statements: • "The industrial policy has not changed. Procedures, however, have been streamlined and clearances expedited."

• "The objective is to be self-reliant in the sense of being able to function on our own, if need be."

 "My message to foreign companies is: please study our realistic policies which provide ample scope for productive col-laboration in major fields of investment." Mr Tiwari also says that the Government has "no idea of reversing our import policy," although he adds that "corrective action" is being taken where imports affect production in

With the confident ease of a politician who has risen to Cabinet rank through a series of key Congress Party posts, Mr Tiwari dismisses ideas that India can be "self sufficient." But he insists it must be self-reliant in "vital requirements," such as steel and other vital commodities.

"No country can be self-sufficient in itself. But there are points in a nation's history where it may need to meet vital requirements without any support from outside," he declares, illustrating the country's preoccupation with international tensions.

Aged 57, Mr Tiwari is a close ally and emissary of Mrs Gandhi. When I met him in New Delhi recently he was playing a major role for the Congress I Party in the elections in Andhara Pradesh, one of three states where Mrs Gandhi was to suffer serious electoral setbacks early this month. His job was to be the official observer, helping to choose the candidates arfl be in charge of the party's

His own political base is in Uttar Pradesh. He was Chief Minister there from 1976-77 and established a reputa-tion as an experienced politician, skilled in conciliation and negotiation. Since the Gandhi Government came to power in 1980 he has helped sort out political problems in various States as well as holding cabinet rank.

His first Delhi post, in 1980, was the



Mr Tiwari, a close ally of Mrs Gandhi.

deputy chairmanship of the Planning Commission which mainly involved his handling rival claims from different States. He was also Minister of Labour

He has been Minister of Industry for 17 months, adding the steel and mines portfolios to his responsibilities at the beginning of last year. As a State politician in Uttar Pradesh

for nearly 30 years from the early 1950s, he became specially concerned about the development of backward areas and of agriculture. This comes through clearly now that he is Industry Minister. He is uncompromising in his defence

of the Government's policy to persuade, if not coerce, companies to set up in undeveloped "backward" and "no industry" areas, so taking a different view from Mr L. K. Jha, Mrs Gandhi's special economic adviser (see next page).

Suggesting that such direction of industry is little different from some European countries' regional policies over the past 30 years, the minister says:

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to achieve an even spread of industria-lisation. Isolated pockets of affluence only sharpen social disaffection. In a vast country like India, with social pro-blems, we cannot have vast tracts without industry."

The Government's aim, emphasised recently in speeches by Mrs Gandhi and Mr Tiwari, is to attract to the areas those industries with "widest linkage effects" Turning to the Government's special support for small scale industries, Mr Tiwari says: "Certain areas of industrial activity which are intensive of employment, which can be widely dis-persed, and which are oriented to pre-cision and individual skills, should normally be developed in the small-scale sector. Our small sector development has been spectacular, in the sense that we have over im small units

we have over 1m small units. The ratio of 'sick' units is very small."

The Government has "reserved" 835 manufactured items, ranging from light engineering and some drugs to tape recorders and televisions for manufacture in the small sector. This is a controversial aspect of the policy, partly because it ignores economy of scale.

But illustrating India's over-riding concern about providing jobs, Mr Tiwarl says that "it is the most economic way says that "it is the most economic way of manufacturing because it has the most favourable capital-employment

Concern about employment prospect also dominates thinking on high tech-nology. Mr Tiwari acknowledges, for example, that robots may have a place in Indian industry, but adds that for employment and cost reasons it would not make sense for too much work to be done by machines.

be done by machines.

He uses the Government's official words "appropriate technology" to explain what he means: "We must apply appropriate technology at different levels. harmoniously blending what is available so that at a cottage level you system which believes in central countril. improve the hand loom and the spinning wheel. You must also use technology for the bullock cart which needs better wheels and shafts to transform its efficiency. We shall not change our technology overnight." On a different scale, Mr Tiweri rejects

suggestions that India is wasting scarce resources by vastly expanding its steel industry at a time of world steel surplus. The surplus, he says, is a "Momentary phenomena." He clearly wants india to be fully self-reliant in steels, although he recognises that it will have to import various special products.

And to critics of the performance of the country's economy in 1982 (dubbed "Productivity Year" by Mrs Gandhi), he retorts: "While the world is tilting to a negative growth in industrial productivity. we have maintained a positive

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Fresh moves to ease industrial controls

INDUSTRIAL CONTROLS play a major role in the life of companies in India. Regular pilgrimages are made by businessmen from offices and fac-tonies all over the country to the centres of power in Defini. There the businessmen often sit for hours in the outer offices of influential government civil servants, waiting for a few minutes with the man who has the power to sign a piece of paper and clear a key stage of some propject through myriad of Indian controls.

These controls have been con siderably relaxed during the past couple of years, especially in the last nine months. The most recent initiative, announced earlier this month, was a med at speeding up industrial development approvals for investments by Indians living abroad and for expost-oriented projects.
In many areas, licensing con-

trols have been eased, foreign trois have been eased, integral technology is being accepted more willingly, and imports restrictions have been relaxed. But the basic policy of industrial controls has not been relaxed and these parts and the controls has not been relaxed. changed and there are many reports of bureaucrats at various levels in the Government being unwilling to accept the liberal spirit of the policy being pushed by Mrs Gandhi

No apologies

"I am not at all apologetic about our bureaucracy system. There is a system, and there shall be a system, and such a system is good for investors in today's unstable world," an in-vestment conference in London was told a few months ago by Mr S. M. Ghosh, the Secretary for Industry, who is in charge of industrial licensing.

The problem, however, is that many Indian and foreign businessmen consider the regime demotivating. Mr Ghosh dismissed such worries in Lon-don as "a lingering twilight of uon as a ungering twilight of people making excuses and alibis." But one businessman, told me in Madras: "The Govern-ment should get a little wiser and say 'do,' rather than 'do not."

Another in Bombay said " the spirit of enterprise among Indian businessmen is underrated. What does exist however, is an atmosphere in which people do give up. We all waste so much time lobbying in Delhi, instead of managing." Three new policy innovations

are now being considered by the Cabinet. One is a package of measures to encourage com-panies to set up in designated "backward areas," perhaps com-pensating them for the extra costs involved in building up a plant in locations with no in-The second is a faster " green

channel" of licensing for cer-tain categories of industries which are suitable for being spread around backward areas and for industries which produce key goods. About 30 per cent of manufacturing industry might be covered by this con-



RAJASTHAN

Mr Ghosh . . . "I am not at all ogetic about our hureau-

A further list of key indus-tries is being considered which would cover areas in which monopoly (MRTP) houses could invest without running into problems under the country's monopoly legislation. Ferti-lisers, high technology capital goods and other items now being imported are likely to be in-cluded.

throughout Indian industry. First, there has been a relaxation of import controls on raw materials and industrial mach-

bighly controversial. many businessmen claim that imports 805 letters of intent were issued of goods such as soda ash, PVC, on industrial licensing, comspecial steels and synthetic pared with 677 in the same fibres have been dumped at period of 1981, and 596 in January-October 1980. low prices that have under-cut home manufacturers. To encourage exports, new ment's existing policy of push-companies selling 75 per cent ing companies towards develop-

The most widespread concessions special incentives, but sions have been on industrial Government is having problemsing. Some procedures attracting big companies, have been abolished or speeded. Investment and development and development are continued to the formal continued to the c up, and a greater freedom has been given to monopoly (MRTP) and foreign-owned (FERA) houses. During 1982, a company was

allowed to increase its existing production by 33.3 per cent above its best output levels in the past five years, which itself could already have been 25 per cent above formal licensed. capacity under an earlier confinancial collaborations.

This can be repeated this

inery in short supply in India.

The policy is operated through bank letters of credits and is trighly controversial. Many the controversial when capital investment in packing up.

In the first 10 months of last trighly controversial. Many seems of intent were issued to be a first trighly controversial in the controversial - The progress of the Govern-

or more of their output shroad ing in "backward areas" is also are being given concessions on demonstrated by the letters of industrial licensing taxes and intent for such projects which raw material import restrictions rose during the same periods raw material import restrictions rose during the same periods similar to those which exist in from about 270 in both 1980 India's two duty free zones. Around 200 production units have been approved, but few has been strengthened in the have yet started business, partly because of the world-wide recession.

The most widespread concessome special incentives, but the Commencent in extract the same periods from 1980 inches 1980 in Government is having problems

> Investment and development controls affecting the foreignowned and monopoly houses have also been relaxed and the industry Ministry is willing to adopt a more favourable atti-tude to the size of foreign equity stakes in new ventures, subject to basic foreign ownership laws. The Industry Ministry believes that the success of this policy is beginning to emerge with an increase in the number of technical and

This can be repeated this The latest initiative has been year, so that a total increase of the creation of a special unit more than 100 per-cent is within the Secretariat for feasible. But this must be industrial Approvals aimed at achieved the only adding enouraging investments from balancing equipment which indians diving shroad. These tiself does not increase the are guaranteed a final approval plant's capacity by more than or otherwise within 45 days of application, a major shorten. These expansions have to be ing of usual timescales. The endorsed by the Government unit will also handle application tions for projects to produce But the response from industry goods a med at approaching 100 has been disappointing so far, per cent exports.

mainly because of the country's But the main impact of the economic problems which have changes of the past couple of cut demand. Only about 150 years has yet to emerge. At cases had been dealt with by last present, there is little doubt in already been introduced and this is generally recognised month, which is about 10 per Indian industry that the cent of the anticipated response. country's top politicians and The Government's speeding up of industrial approvals for new projects has helped to produce better results at a time when capital investment is packing up.

In the first 10 months of last to the end of October, to the end of Octo far more positive," he says. But it will not be until well into this year that the impact in firm investment decisions and manufacturing go-aneads

Industry at the crossroads

CONTINUED FROM PREVIOUS PAGE

Minister for Industry, who is a close ally of Mrs Gandhi. At the other and of the industrial scale, more than 800 products are reserved for production in small scale industries, and companies are coerced into setting up factories in backward and "no industry"

But mess poncies are criticised by some industrialists because they fly in the face of notions of economy of scale. But both are defended by Mr. But both are defended by Mr Trwari who says the small industry policy provides the "most favourable capital: employment ratio." The back-ward area policy is justified because at is "in the country's interest to achieve an even spread of industrielisation."

Few businesmen quartel with the principles of these policies and most are keen to co-operate, reasing that no dovernment which hoped to hold india together as one nation could adopt any lesser policies. But some do quarrel with the detailed implementation through the country's system of licensing controls.

Indeed, it is worke that the Government's attempts to motivate industry by loosening tο many of the controls should coincide with renewed attempts to use the Reensing system to push companies to backward areas.

 THIS SURVEY was written by Financial Times writers who toured India recently. They were John Elliott, Industrial Editor, who travelled from London with Alain Cass, Asia Editor: Peter Bruce and Dina Thomson, plus correspondents based in India: K. K. Sharma in Delhi, R. C. Murthy in Bombay and P. C. Mahanti in Calcutta. Photographs by Leonard Burt.

industry, a list of key industries in which large monopoly houses can invest more freely, and fresh incentives to overcome resistance emong large com-panies to the backward areas. As part of the more relaxed approach to industrial controls, efforts have also been made in the past year to increase international involvement.

Contentions

Mr Tiwari and his senior civil servant, Mr S. M. Ghosh, industry secretary, have travelled to several countries in Europe and discounters, including the international Davos namagement forum in Switzerland. Their message is that foreign companies should strike new technological and manufacturing technological and manufacturing pertuerships, maybe including equity investments, to replace the trading and limited tech-nical collaborations deals of the

Hoensing approvals for perhaps power shortages and high ship-30 per cent of manufacturing ping costs often more than industry, a list of key industries cancel out the gains of the in which large monopoly houses country's cheep manual labour.

There are reports, however, of some factories being moved from Europe to India, mainly for export production, and there are undispoted savings to be made when the Indian labour involved is middle class and technically qualified, but still relatively low paid.

There are also prospects pushed by the Government and some industrialists for partnerships in which Indian companies make basic engineering products on to which European and American electronics and other technology know-how is that hog India's newspaper grafted, with the results being headlines.

Some even results and the other regional troubles that hog India's newspaper headlines.

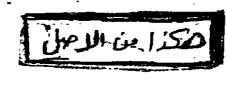
"The future is in working together. The days of companies just selling goods in India are over. The days of just transferring technology as bits and pieces are almost over whenever we can build our own products," says Mr N. L. Krishnan, managing director of the Government-owned Bharat

250 to 400 collaborations and 30 to 60 equity investments in most of the previous seven

The U.S. and Germany are leading the list of new collaborations, followed by the UK Switzerland and Japan. If this international trend continues the UK's dominance in Indian industry will gradually decline, although its rating in the statistics will probably remain high for some time because of the continuing renewal of existing

Yet despite all the progress there are businessmen in India who are fearful for the future. They talk in terms of "crisis," linking the poor monsoon and economic performance with concern that Mrs Gandhi is not being strong enough in asserting her authority over weak Ministerial Government in individual states, or over the corruption, the sectarian revolts

Some even wonder whether she will feel bound to stage some political demonstration before the next election, not emergency in the mid-1970s but by adopting some key measures towards major industries such as nationalisation.





GNP per coprta

L.K. Jha, Mrs. C.

'An imt

Man in the second 20 Pr 20 E215 a Kridalii. the residual and

31 Bayer . . . Date: In July and but the See inter-Wing, ...

anging Civilian's

Such businessmen are con-cerned that India does not seem to function effectively push companies to backward produce cheaply those labour the Government-owned Bharat seem to function effectively seem to function effectively seem to function effectively seem to function effectively the controls and two or three further initiatives are now being considered by the Cabinet. They include a "green channel" system to speed claim that labour inefficiency, ments.—This compares with

INDIAN INDUSTRY III

Alain Cass, Asia Editor, examines India's economic and political framework

Frustration for economic planners

THE FACT that the weather is the ultimate arbiter of how well or badly the Indian economy performs overall is one of the abiding frustrations of the country's economic plan-

This year that frustration must be tinged with a touch of bitterness, since what might of bitterness, and when highly otherwise have been a highly creditable performance due to good management and innova-tive policies will turn out to be

ling monsoon.

When the fiscal year which ends in March 1983 finally comes to an end, the economy as a whole may well show no growth at all due primarily to a drop of the order of 6 to 7 per cent in agricultural output. cent in agricultural output.

The Indian economy is dominated by its vast and widely dispersed agricultural sector which employs two-thirds of the labour force and accounts for over 40 per cent of the country's Gross National Pro-

The poor monsoon, which resulted in drought in some areas and floods in others, means that the food grain crop will probably peak at eround 123m tonnes, about 7.5 per cent below last year's level and well the Government target of 140m.

As a result of the poor mon-soon, state and Central Governnent budget deficits will rise, oreign exchange reserves, which have already declined to a dangerously low level, will come under further pressure because of the need to import grain and the impulse to conthe gains made as a result of

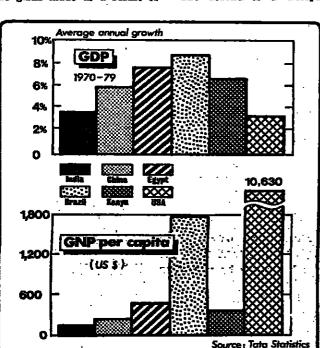


since the 1980 general election

the new, liberal foreign commercial policy will grow.

Three other major factors have combined to muddy the picture this year. The first is power shortages despite some impressive progress in the increase in domestic oil and gas output.

The second is a



exports and a continuing deterioration in India's terms of

cut back on imports. A com-mittee had been formed to prune imports of what were described as "non-essential items" finding their way into the country as a result of the

The 1982-83 trade deficit could be as high as USS7on, while foreign exchange reserves could end the fiscal year at around US\$4.2bn down from nearly US\$7bn in 1980-81. The igure would be even lower if borrowings from the International Monetary Fund under the three-year U.S.\$5.8bn extended Fund Facility were not taken into account.

the past two years, from the time Mrs Indira Gandhi Gandhi returned to power in 1980, has an impressive after the disastrous vear of 1979-80 when a combination of poor harvests, oil price increases and soaring inflation conspired to record one of the worst years ever.

Mrs Gandhi can take some comfort from the fact that in-flation has continued to fall the dizzy heights of around 18 per cent when she came into power to 2.4 per cent today and that the industrial mending her fences abroad by sector as a whole, which building better ties with the accounts for about 24 per cent U.S. and flinting with the idea of GNP and over 60 per cent of of a permanent peace with the country's exports, will probably grow by around 6 per cent despite what the U.S. Embassy report call a "mild slump" in some industries and the textile industry.

But that is not the whole story and the political humilia-tion suffered by the Prime Minister in three state elecnow cast a dark cloud over the immediate future.

Were she to react as she has always tended in the past when cornered, Mrs Gandhi can be expected to do something spec-tacular in a bid to retrieve the situation after the defeats in Tripura, Abdira Pracesh and her party. seriously, Karnetaka, more seriously, Karnetaka, How the Iron Lany or mana which is where she made her reacts and the effect which her comeback in 1980.

The vote against her Con-

level of labour unrest—largely The first is the continuing dis-distorted, it should be said, by integration of the national con-the marathon textile strike in sensus on which modern India Bombay — and the third is a was founded. This is manislower than hoped for growth in fested, at one extreme, by exports and a continuing violent protest, as in the northeastern state of the Punjab where Sikh separatism is grow-There were already indications by early December that rise of regional parties who the Government had decided to get hook on impact of the first parties are the first parties.

election defeat was the reject tion in those states of Mrs. Gandhi's style of government. It was also an affirmation that the undoubted charisms which has, so far, kept her as the only figure of national stature, is figure of nations stated beginning to wane. Beyond this, it was a firm rebuff to her son and beir-apparent, Rajiv, must now work harder than ever to prove he has the metale to mix it in the rough and tumble of Indian politics.

Mrs Gandhi has maintained an uncharacteristic silence since her defeat. She is probably This year's performance is waiting to see what happens especially disappointing since next month when elections are the past two years, from the due in Delhi and in the volatile north-eastern states. If those go against her, then she may feel she is fighting for her political survival once again, even though a general election is not due for another two years.

> She could, as some have hinted, take extra-constitutional measures to save herself. She might alternatively be tempted to act decisively on the econo-mic front, as she did in 1969 when she nationalised the banks for political reasons.

> Her alternative would be to of opening up the economy, Pakistan. No doubt this is what the cooler heads around her are advising her to do. They believe, perhaps rightly that she has no rivals on the national scene and, however much of a mess the Congress (I) Party may be in, she would still win to the country because the opposition is an even worse

Still the defeats, in ess mean that the firm political base from which Mrs Gandhi launched her new economic and foreign policies when she returned to power in 1980, is now looking shaky and some-thing must be done to shore up

How the Iron Lady of India actions will subsequently have on the economy as a whole, and in the two southern states, reins is now one of the more forced two growing tendancies intriguing questions of India's in Indian political life today, hectic post-war existence.

L. K. Jha, Mrs. Gandhi's economic adviser, talks to John Elliott, on how India's policies are changing.

'An imbalance of liberalisation'

CONTROLS ON imports to India have been relaxed too fast while enough freedom has not been given to home-based manufacturing industry.

"The result," says Mr L K Jha, an elderly senior civil servant who now advises Mrs Gandhi on policy reforms, the control of liberalization of liberalizations of liberalizations.

"has been an imbalance of liberalisa-

tion."
"I'd have preferred a situation in which you would have greater freedom to produce more first, before freedom to import more," he declares, demonstrating a confident detachment and willing-ness to criticise what the Government is

He says the balance of payments is now his main concern on economic policy and he wants imports of key items "The only debate is whether to do it by raising tariffs or restricting licences,"

he says.

For the past 21 months, Mr Jha has been advising Mrs Gandhi on general economic policy and on how industrial and other controls can be dismantled.

From his vantage point of age and experience, he says he is not pessimistic, though he admits the Government might

come under pressure to reverse some of its reforms before the 1984-85 general election if this year's expected economic revival does not materialise and if political problems increase.

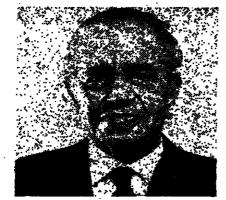
Dismantling controls

He is now presiding over the dismantling of the controls that he helped to create in the 1950s. He was appointed in 1981 to head a small Government unit called the Economic Administration Reforms Commission. With a total staff of about 15, he has produced a dozen reports ranging from relaxation of industrial licensing controls and tax reforms that might be introduced in this year's budget, to the competence of India's commercial representation

His past appointments have included being Governor of the Reserve Bank of India. ambassador to Washington, a regional state governor and secretary to the late Prime Minister, Mr Lal Bahadur

Now he operates from an elegant white house at the sedate end of Delhi's busy Janpath thoroughfare. His office is dark and spaciously elegant, shielding him from the heat and bustle of the centre of Delhi, and contrasting with the crowded and less relaxed offices of some other senior civil servants.

He looks back over the years with the eye of a top bureaucrat who has helped to invent and administer many swings



"The economy has been passing through various phases and many of the measures appropriate to earlier states of our industrialisation have become outmoded with the greater experience of our industry," is how Mr Jha starts to explain why the isolationist policies of

explain why the isolations pointies of the past are being changed.

"It is now possible to take a different view on many issues," he says.

"We had industrialisation based on a high shelter from competition inter-nationally. Companies were also shel-tered from internal competition because tered from internal competition because estimates of demand were always too low. Industrial licensing never functioned fast enough to stop shortages, and restrictions on expansion by large monopoly companies meant that the bigger companies didn't compete

"Companies knew the Government would bale out sick industries to protect

employment.
"Now a lot of the private sector industries that have been exposed to competition in the last two or three years recognise the advantages. The managements have pulled their socks up and are motivated now to make good profits."

But Mr Jha has not been able to push through the Government machine reforms as fast as he would like.

"There are officials who would like to go along our road but only so far, not too far," he says.

Mr Jha would like the Government to "list out industries which could be given a total green signal for development." He would include those with major export potential, and those producing basic products which affected industrial development and consumption. The ceiling for the small scale sector,

Mr L, K. Jha trialists in India are getting the right signals" below which companies escape most bureaucractic controls should also be We should also pay more attention

to industry being efficient," he adds. He is concerned about the effects of existing policies which force companies to set up in backward areas. "Regional deve-lopment has meant that plants have been spread around the country to spread industrialisation. But the price has been higher production costs and many of the companies take 10 years to become profitable."

Competitiveness

He also rejects policies aimed at forcne also rejects policies aimed at fore-ing some companies only to export, and says that India should not expect to become "another Singapore."

"Producing solely for export is not really the road to salvation. We need instead to allow free competitive produc-tion which would give economies of

tion which would give economies of scale and make us competitive. Protect-ing industry and splitting industrial capacity around the country has ruined competitiveness.

In the public sector, Mr Jha regrets that management goes for "compliance with the rules rather than results." Faced with the risk of being called to account by parliamentary select committees, managers are "terrified, poor chaps." Their fear stopped them taking effective management decisions and so provided governments with justification

"I am going to urge that the autonomy of the enterprise should be enlarged. Get competent men in and let them get on with the job instead of having bureaucrats breathing all over them."

Whether the loosening of controls will have the proposed as a small depend as have to be reversed would depend of the response of the electorate.

for keeping a tight control.

The Government might be compelled to adjust policies. Its future would not be at stake on this issue. But its own assessment of what to do could be affected by how the policies affect the common man in terms of prices and employment. If the common man can benefit, it is good."

Government's industrial policies had to be clear internationally. "The investor must get the right signals. I believe the younger industrialists in India are getting the right signals even if the older ones are still talking about swadeshi-the notion of protecting your indiginous industries.

"I am hopeful for India. I have seen worse times than this. And I do think the younger elements in management are responding well to what we are doing—they are optimistic and they understand."

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Dina Thomson looks at careers in the public and private sectors

Conflicts arise over remuneration

PROFESSIONAL managers in India are faced with a painful decision. The combined package of salary and perks in the private sector far outweighs financial remuneration in the public sector, but some say it does not offer the same level of responsibility. At the same time, a career in the public sec-

As far as salaries and perks are concerned, top executives on both sides of the fence are equally acrimonious about the advantages held by their coun-terparts. Mr A. Swaminathan, aging-director of Humphreys and Glasgow, a private sector consulting firm, has worked in both public and pri-

He says: "You have to be a bit of a hypocrite to work in the public sector, to keep up that austere front, while living a fairly high life-style." In 1978, the Government out- years.

Mr Keshub Mahindra, chairman of Mahindra & Mahindra, a private sector automotive firm (see profile), took the govern-ment to court over its right to set ceilings on pay of profes-sional managers when there are no limits on pay for doctors, lawyers or film actors. He won tor is often described as a frus-trating exercise in learning to live with political interference. The case in the Delhi High Court, and the Government is now appealing to the Supreme Court—the case is sub judice.

Applications

In reality, however, the Government's original guide-lines have not been enforced, and it continues to approve private sector applications for higher pay on the condition that companies will adjust the levels if the Government wins its court case. Top executives in the private sector say, with some amusement, that they expect the case to be pending for

lined levels for boardroom re-muneration in the private own problems with government scalary and commission of a full-time managing director was not to exceed Rs 72,000 (87,293) ance, which compensates for and was further limited to a cost-of-living increases, for percentage of the firm's profits. senior Government posts. Fifty
These guidelines exclude top public sector companies then rinese guidelines exclude top executives who are not on the board of directors. Some companies make use of this loop-hole by other chief executives and other top personnel off the board so that they can pay the being paid much more than others.

The Standing Conference on

Public Enterorises (SCOPE). an organisation representing public sector industry, made representations to the Govern-

In November, the Finance Ministry revised scales of pay for top executives in the public sector, bringing them all into

Depending on the company, basic pay for a managing direc-tor in the public sector is between Rs 3,000 (\$304) and Rs 5,000 (\$506) a month.

Comparisons between the public and private sectors are difficult because of variations between private sector com-panies, methods of calculating perks, and the extent to which the company is taking advantage of all possible loopholes. But many businessmen in the private sector admit that, all told, they can be paid as much as double their counterparts in the public sector.

The managing director of a private sector company with foreign shareholding says: "What is spent on the manag-ing director of a respectable private sector company can be anything from Rs 140.000 (\$14.182) and Rs 200.000 (\$20,260) before tax. In the public sector, a man in an equivalent post would carry home about Rs 30.000 (\$3,039) a year."

The managing director of another private sector company says: "With everything—gas,

house—free of charge, and an funded by private and public entertainment; allowance that sector industrialists. He is clear provides for all other expenses on the need for better profeswhen I am not actually being entertained myself, my monthly

Officials in the public sector concede the private sector's claim that top executives in the public sector are lavishly entertained by the private sector, and make up in status and power what they may lose in direct financial remineration. But they believe that just as the private sector suffers from public sector, so too public sector officials suffer from their ultimate dependence on the politicians behind them.

Mr Waris Fidwai, secretary of SCOPE, says: "There is too much interference and intervention by the Government in

" Constant scrutiny produces negative results. The Government issues directives but the decision is ultimately yours, and the Government has made it clear that it never takes the final responsibility. As a result, risks are less likely to be contemplated, and there is a lack of innovation." Mr Prem Pandhi, an ex-

chairman of Cadbury in India, left the company in 1981 before reaching retirement age, to set up the International Management Institute, a non-profit organisation which has been

sional management in India and the improvement of job satisfaction as well as pay in the public sector.

But he says: "If our public sector is not working ideally, it is not because of a lack of good managers. Political interference keeps them from im-plementing their ideas."

The All India Management Association, of which Mr Pandhi is president, has been

appealing to the Government to bridge disparities in actual pay between the public and private sectors. It argues that public sector managers carry enor-mous responsibilities in running projects involving vast investments and should be paid

Training

Mr Pandhi and other officials in management point out that the level of training of mana-cers in the miblic sector is often in the public sector is often very high. But Mr Pandhi says: "As the director of one of the Government-sponsored manage-ment institutes complained we prepared these managers for important decisions in the public sector and then they go and sell chocolates and toothpaste because the Government can't pay them adequately or moti-vate them enough." There is mobility in the other direction as well young pro-fessional managers do move

over from the public to the private sector, particularly once they reach levels of middle management when they have to wait another ten years to reach the car-and-driver stage. But Mr Pandhi says that

"despite the tendency to go for the cushy jobs, there are still a lot of people who go into or move into the public sector. Many of them complain that jobs in the private sector are basically clerical." For a young university graduate of about 24, the choice be-

tween the public and private sector amounts to more than just pay. But responsibility, hampered by political interference, in the one is not necessarily compensated for by freeder in the other. Mr A. Swaminathan says there is "much despotism in

the private sector—people who control shares play a major part in decisions. If the public pert in decisions. If the public sector were to be made a commercial purposition and removed from all this Parliamentary scrutiny. It would do better than the pulvate sector with all its whims and squabbles." There is always the best of

both worlds. If a graduate loss the civil service he is eligible, after 25 years of Government service, to retire with a full pension. Then, at the age of 50 or so, he is free to accept a sensor post in the private sector



The Tata group has its swn thermal power station run by the Tata Electric Company at Trombay (above). It provides an early example of how private sector companies try to

Mr. S. R. Jain sets out to meet production targets in Coal India's 864 collieries

New challenge for public sector high flyer

methodical man. On the afterest Calcutta office as chairman of India's biggest public sector employer, Coal India, he is reading his way into the job through a pile of ageing files on his desk.

He had only a few weeks to prepare for the move to Calutta-"I hardly had time to

A call he has placed to a friend comes through and Mr Jain tells him about the transfer. His friends could be forgiven for not knowing. At 49, he has recently acquired one of the brightest profiles in public sector management in India.

the equivalent of Britain's spending on industrial infraspending and entire working erament is of little consequence little indication so far that Coal life in the public sector. He now, as the glitter has rubbed India's internal problems have graduated with a master's off on to him.

MR S. R. JAIN. It seems, is a degree in mechanical engineering in his home state of Madhya entirely different proposition. Pradesh in 1956, and immedicated in 1975 as the holding non of November 25, three days Pradesh in 1956, and immedi-1975, then 41, he was managing

Improvement

In 1980 he was moved to the moribund Heavy Engineering Corporation (HEC) in what demotion by the previous gov-ernment, whose industrial policies he is believed to have critics, however, as HEC's performance improved markedly improved somewhat, to losses of cult. At least three ministries during his two-year tenure.

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Coir. The natural advantage.

Coal India, though, is an ately began work as a junior company when India national-engineer at one of the country's ised the collieries, it has since first big steel plants, Bilhai. By been plagued by internal politicking, beaurocratic inter-ference, corruption and dannting problems of reform. The centralisation of decisionmaking and stagnating coal production which has produced such serious losses (Rs2.4bn in 1977-78) at Coal India that a Commission of Enquiry, appointed by the Government

ejected the advice.

Dealing with beaurocrats in New Delhi will be no less diffiwring his two-year tenure.

Whether or not this performnce owes more to increased

Res33.4m in 1980.81. A small
profit is expected this year.
These gains, however, are due almost entirely to increase in National Coal Board, after structure by Mrs Gandhi's Gov-the price of coal and there is spending his entire working ernment is of little consequence little indication so far that Coal



the public sector"

makers" within Coal India, who have some political influence in New Delhi, are rumoured to it down. The government appointment.

Today the help

(Finance, Energy and Labour) have considerable say in aspects wever, are due of Coal India policy. But Mr Jain may just be able to bring about a sense of pur-

pose to the corporation with its 600,000 workers, 864 collieries and four mining subsidiaries. He is not a politician --- he is a believer: "I have a big challenge here," he admits, but adds: "I believe in the public sector — my objective has always been to contribute something to the public sector. I believe that if we can get something worthwhile done, then if is for the people of India."

More intrigue

With the possibility of success breeding even more intrigue at Coal India and in Delhi, he will set himself up as an example.

"I believe in straightforward-ness and firmness. I always ness and nrmness. I always listen to the other man's point of view, but the buck stops here. I'm quite confident that we will be a good team. That is my style of management... people have usually performed for me."

for me."

That "style" has been acquired by a type of "osmosis"

— he was good at mathematics at school and it seemed perfectly natural at the time to go into engineering which, he says, is now "just background."

You've got to know your machines," he says, "but managing people becomes bigger than engineering."

Russian stake He speaks Russian, the result

He speaks Russian, the result of a six-month stint at a steel plant in the Ukraine in 1960—his longest stay abroad, although he did spend two weeks on a management course in Oxford in 1974.

The Russians built the BiEnai steel plant—"I found them quite helpful" he says of the Soviet engineers he first worked.

Soviet engineers be first worked with "One thing I discovered was that they work hard."
The Russians, with easily the biggest foreign stake in India's coal production and modernisation plans, may take some com-fort in the fact that Mr Jain will be at Coal India for at least two years. By then, the Government wants coal produc-tion to rise to 165m tonnes from 125m tonnes last year. Hr Jain takes no comfort though in the having the nation's financial resources to help reach that ambitious target. money whenever you want. Public sector managers have the same challenges to face as those in the private sector," he

Seeking a closer link between

Government and business "WHENEVER I felt Govern- dra, can never reach the very —but I think that is a long way but he describes this as ment was doing something top of the business world. off." "accident of history."

Management viewpoint: Keshub Mahindra's comments are representative of many businessmen in

ment was doing something wrong, I've said so publicly. If people don't speak out when they believe the Government is wrong, democracy suffers. And I don't think the Government resents such criticism— although other people seem to," comments Keshub Mahindra, chairman of the Bombay-based private sector automotive com-pany, Mahindra and Mahindra.

Mr Mahindra's father and uncle started the company in 1945. They had planned to start the business in Lahore, but the build-up of unrest in India, two years before independence, led them to abandon that idea, and move to Bombay.

After his schooling at St Xavier's College, Calcutta, Keshub Mahindra made a halfhearted attempt at farming in the Punjab. Then in 1942, he went to the U.S. where he studied Economics at the studied Economics at the University of Pennsylvania, and spent a few years working. сотрапу.

At 58, Mr Mahindra has earned the reputation of being outspoken and independently-minded. Some businessmen in Bombay argue that anyone who is as "up-front" as Mr Mahin-

He admits that in India, keeping politics outside busi-ness is not an easy task. But, he adds, "if you honestly pursue those (honest) standards and values, in the long run you are respected for it."

Mahindra and Mahindra is the country's sole Jeep manufacturer, with 30 per cent of the light commercial vehicle

Product range

The well-diversified group also manufactures steel products, electronic instruments and machine tools and is expected soon to link up with Indian Aluminium, the country's largest aluminium producer. among the too five of Indian annual sales of Rs 5bn (\$520m).

Under the umbrella of When he returned to partitioned India after independence, he joined his father's host of other companies.

Onter the unprefix of stood copy service
Mahindra and Mahindra Kesscope for liberaties
tioned India after indepenhub Mahindra also controls a public sector.

Mr Mahindra add: host of other companies,
"I would like to see a much
closer relationship between
Government and business," he
says. "And I am convinced that will only come about if

Government's attitude towards business is very different from what it was ten years ago, with the Government adopting what he calls "a more rational approach" to the problems facing the business community.

"Still," he adds, "I hope that, apart from some key areas such as oil, the Govern-ment will consider freeing the whole economy, and letting it become truly competitive." His views are representative

of many businessmen in the private sector who are frustrated by Government controls. But Mr Mehindra is more outspoken than most. He believes that "too much protection stifles innovation. One of the brightest features of competition is the admirace to the

With equal conviction he argues that the Government thould look seriously at the

Mr Mahindra adds: "We need foreign investment and we should get it in certain areas without bothering about majority-minority control. We should concentrate on bringing money into the country. Britain

"accident of history."
While conceding that British had its own problems after 1947, he says that the UK "just let its tremendous hold on the Indian market slide, leaving the door open for the Germans, the Americans and the Japanese." He admits that India's control system scares away foreign investors, but he insists it is possible to get things done.

'Important'

Mr Mahindra regards the wards economic policy, as very ease its hold on the economy

any further.
As far as his companies are concerned, he describes himself

men could point out that Keshub Mahindra is an only child, with three daughte

no sous—so why should he be ambitious?

Mr Mahindra himself insists that "business is not all. If my only motivation in life was running a business, then I would think very poorly of

The world of Marwaris, Chettiars and other communities

Caste influence can still be felt within the business community

INDIA'S PERVASIVE caste system is not generally regarded as touching the lives either of its own progressive business community or that of the foreign businessmen with

In a sense this is true. Material progress has proved an important leveller and the significance of caste, religion, regional effiliation and tradition is now less important than it was, say, 50 years ago. Jet-setting has certainly done a lot to undermine the caste system at one level.
Indian businessmen are also,

like businessmen everywhere, primarily interested in doing business and how they do that tends to be influenced in large part by conventional business considerations and not by their But caste does play a role not, as Mr A. M. Arunachalam the patriarchal chairman of

Tube Investments of India pointed out, "as great as before" but sufficiently for it to make a difference to their

300 dialects

The Indian mosaic comprises 14 official languages, up to 300 dialects, hundreds, possibly thousands of castes and subcastes in addition to distinctive regional and religious groupings.
Within this complex and fre-

quently overlapping system of hierarchy and communal divesion there exist a number of groups who have traditionally



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bankers and whose distinctive background mas given them a strong sense of identity and fellowship. Mr Armachalam belongs to

a group called the Chettiars which is based in south India and comprises about 35,000 families. His own family, he proudly says, goes back more than 400 years and were originally based overseas as traders or bankers in the vil-iages of Cerion and Malaya.

A corresponding group which

comes from the northern state of Rajasthan and whose influence is far greater, are the Marwaris. They are now estimated to con-trol half of India's industrial wealth, a quarter of the country's top 100 companies and

export commodines as jute, tea and textiles. They count among their

families as the Birla group and the Goenkas, owners of the Indian Express group of papers. The Marwaris, like the Chettiars are a closely linit community, although their flair and sheer drive has got them further, faster. A more conservative group-

ing which, again, is closely knit is the Para community. At their head is the awesome might of the Tata Family and its business empire, the biggest in Tatis. India.

Most, if not all, these groupings, apart from having certain

ings of their businesses, do a great deal of charitable work for the less well-off members of their own community. This is especially true of the Parsis who have the additional incentive of trying to preserve their eclectic religion, imported from Persia centuries ago and now in danger of dving out. in danger of dying out.

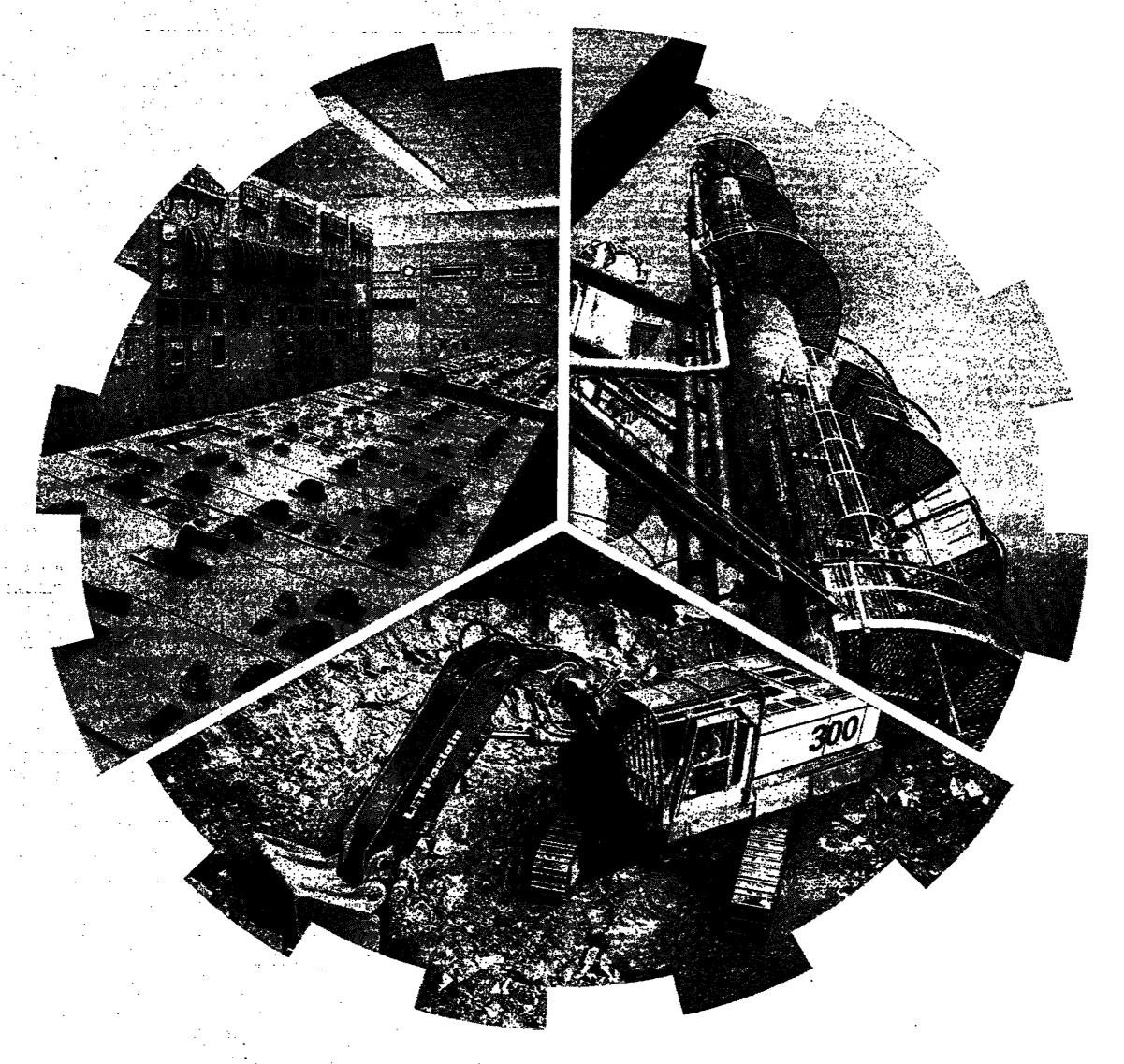
Hard-working

One could look around India and identify other groupings with distinctive characteristics. Fundable, for example, from the granary state in northern India divided at the time of partition. They are generally regarded as being very hard-working. being very hard-working, cautious and tend to invest in

smaller scale industries. The Bengalis of West Bengal or the Gujaratis, from the newly-industrialised state of Gujarat, adjoining Bombay and Maharashtra, can equally be identified to the practised eye. What practical differences these groupings make to doing business in India is open to question and will vary, depending on what group one is dealing with, Some groups, such as the Marwaris, tend to prefer to deal with their own number and try, as far as possible, to keep things in the family. Others are less concerned. As Mr Arunachalam says, however: "These communities still play an important role and it is better for a foreign busi-quessman to understand these

> Alain Cass and John Elliott

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LABOUR/PRIVATE SECTOR

Year-old Bombay textile strike highlights political backcloth to labour strife

A FOREIGN investor considernught, if he were to look at the figures in stark isolation, be put off by the country's industrial

The past three years certainly make depressing reading and outside the legal framework of 1982 could be one of the worst Indian trade union structure and ever. Workdays lost due to his success in keeping the strikes and other forms of workers united for so long is a stoppages have been climbing major blow to the country's steadily from 22m in 1980, to 32.7m in 1981 and, dast year. were set to excer' the 1979 Data Samant, the strike leader, worst-ever total of .3.8m. would lose the support of the The 1982 figures will be

swollen by the strike in Bombay of the city's 250,000 textile workers, the longest ever in India (it is now a year old) and perhaps the longest of its kind

trade union leader who operates outside the legal framework of

Repeated predictions that Dr workers he enticed away from India's biggest trade union, the Indian National Trade Union Congress (INTUC), or that the Government would step in and break his hold or that the India's textile industry is out-crucial. For, apart from being official unions would somehow dated, Bombay has too many the biggest industrial centre, it break his hold or that the

recognised movement.

The Bombay textile strike is out-manoeuvre him have proved factories anyway, and therefore also a major source of funds all the more worrying for two to be wishful thinking.

2 stoppage might ultimately for the political parties through ing setting up a plant in India all the more worrying for two to be wishful thinking.
mught, if he were to look at the reasons. The first is because it Support for the strike seems is situated in India's industrial solid enough—the Government heardand. The second is shows no inclination to step in because it is led by a mayerick while the INTUC and other officially recognised unions— including the Communist ones have so far made little dent in Dr Samant's hold over one of

India's key bodies of workers. The strike itself has now acquired a momentum of its own, with most parties taking inflexible positions. The likelihood of more than a quarter of the 60 textile mills never re-opening is now high - a factor which, perversely, has strengthened the step in.

lead to a welcome restructuring their affiliated unions and therewhich would also relieve some fore of political patronage and of the pressure on Bombay.

Perhaps the most important reason why both the State virtually no exception are Government of Mahrashtra and affiliated to, depend on and, in the Central Government are turn, support, their political treading with care over the Bombay strike is that union the industrial activity and politics in India are Congress (I). virtually indivisible and the eventual outcome of this dispute could have an important impact on the ability of Indian political parties to manipulate the trade

Patronage Bombay's industrial scene is

All of India's unions - with turn, support, their political masters. The INTUC is, in effect, the industrial arm of the ruling

The Centre of Indian Trade Unions (CITU), the arm of the increasingly powerful Communist Party of India (Marxist), the All-India Trade Congress (AITUC) linked to the pro-Mosco Communist Party of Indi (CPI) and so oz. Curiously in those states, notably West Bengal and

of a problem, since the Com-munist-dominated unions have a vested interest in supporting their political partners.
Out of a total population of

around 700m and an estimated: working population of around 260m, the total employed in the organised sector is no more than 22m Of these, over 15m are in the public sector and the rest in the private.

The strong political element in Indian trade unionism tends to distort the real condition of industrial relations since, ai-most inevitably, strikes quickly become political. Parties use unions for their own ends and

Kerala, where the CPIM has specific points. This is some foreign managed companies are either held power or is a major thing which, paradoxically, can more sophisticated in their inducence, labour unrest is less work to the advantage of the approach towards dealing with foreign investor.

Profitable ...

Indian Government officials monitoring the union scene across the nation have noted that while compenies foreign participation do have their fair share of labour problems, disputes tend to be less frequent and, when they do

occur, tend to be shorter. and does not appear likely to become a serious obstacle to a company which has the determination recommendation recommendation. afford to settle high wage cope with it Secondly, they say that

approach towards dealing with unions and, finally, that foreign to internal political pressure. Some foreign companies have

been able to set up shop with non-union labour but this is rare. A determined, livelyoccasionally volatile — and above all else, highly politicised labour movement remains one of the major preoccupations which industry must take into account. However, this is not

Alain Cass

A mixture of economic problems and continuing bureaucratic controls has hampered private sector expansion this year, says John Elliott

Growth hit by slow response to government initiatives

"PEOPLE HAVE not taken enough note of the measures. that are now available. want to be employed not to work for themselves. They want the Government to do every-thing for them."

These remarks, made a couple of months ago by Mr Rajiv Gandhi, son of the Indian Prime Minister, when he was in London for the finale of the Festival of India, sum up some of the frustration felt by the Government about the slow response of the private sector in the past couple of years to the new industrial liberali-

The remarks might have equally well have been made national leaders of many other countries. But they are specially pertinent about India where the Government is expecting the private sector to emerge suddenly from years of restrictions and protectionist policies into a new entrepreneurial era.

As happens elsewhere in the world - not least in the UK -senior civil servants can be heard complaining that the private sector is spending more time looking for alibis than planning for success. organisations representing the private sector complain that the Government is not providing enough support and is introducing contradictory and demotivating policies.

Bureaucracy

they still suffer from a heavyhanded bureacracy and they have also been hit by the impact of credit restrictions (now being relaxed), a flood of imports in certain key areas, and strong foreign competition from countries forced by recession to seek new markets.

Some Indian companies, especially in the engineering industry, talk about being in a recession. But they hastily qualify that when speaking to European by adding: like yours of course—we still have substantial growth. But our problem is that the growth is far slower than was planned."

The problem is illustrated by statistics produced last month by the Association of Indian Engineering Industry covering about 83 per cent of engineerthat the growth rate for the period April-August last year over the same period in 1981 was only 1.7 per cent compared with 10.2 per cent for the April-August period in 1981 over 1980.

Transport equipment per formed worst, down from a growth of 34.7 per cent in the 1980-81 period to a minus figure of 6 per cent for 1981-82. This was partily caused by credi sector purchasing and partly b a lack of investment funds i public sector undertaking The Government, however, als insists that improved efficiency of freight services on the publicly-owned railways stole business from road haulage, s cutting orders for new vehicles

Alloys A growth of 6.5 per cent in tetal products and parts for the 1980-81 period fell to minus 0. per cent, while growth figures for the basic metal and alloy industries fell less sharply from 7.7 per cent to 6.6 per cent for electrical machinery and appliances from 2.5 to 1.8 pe cent, and for other machiner including machine tools, from 6.8 to 5.1 per cent.

In other industries, a flood o cheap imports has hit certain areas, especially polyster, pro and chemicals such as soda ash. Yet there is considerable confidence of improvement this year when current increase investment produces results.

results in two to three month time — till then I'd rather wai and see. If the weather god are kind to us, then things wil improve," says Mr B. P. Gunaji secretary of the Bombay Chamber of Commerce and management and small sector businesses are not responding as fast as had been hand to the losses of the losses of

unfortunately "We have opened up our imports at a bad time just as the rest of the world is slipping into recession. So people are dumping goods like aluminium, soda ash and staple fibre and our industry is not operating at 90 per cent efficiency but at 40 per cent," says Mr Aditya Birla, one of the younger top executives of the giant Birla family group which, along with other major concerns like Tata, straddle India's private sector.

About 70 per cent of the 7m people employed in manufac-turing are in the private sector which also accounts for about 29 per cent of the manufacturing fixed capital (according to 1977-78 statistics), 70 per cent of gross output, and 68 per cent of value added.

The sector is dominated by companies like Tata, Birla, Mahindra and Mahindra, and Delhi Cloth Mills whose real size and influence is larger than it may appear.

They are often organised as loosely linked but firmly con-trolled family groups in order

There are still a few places

in the world where things

don't cost the earth.

India. Still delightfully inexpensive in the

And right for just about every kind of

Himalayan treks, temple tours, beach

holidays, palaces, wildlife safaris... The Discover India Scheme. 15 days

midst of rising worldwide costs.

INDIA'S CORPORATE GIANTS Figures for 1980-81 in lakhs (190,000s) of rupees

it		Total Assets		Net Sales
y In	Company	(Rs Lakhs	Company	(Rs Lakhs
S. iO	1 Tata Steel	48,673	1 Tata Engineering	53,799
y	2 Tata Engineering	46,001	2 Tata Steel	43,691
le le	3 Scindia Steam	22,327	3 Hind Lever	39,813
ie 10	4 Gwaller Rayon	20,313	4 Delhi Cloth Mills	28,025
S.	5 CESC	20,204	5 Gwalior Rayon	24,977
	6 Asso Cement	20,172	6 Voltas	22,742
n	7 Hind Lever	19,886	7 Ashok Leyland,	20,671
e	8 PTC	18,165	8 Reliance Textile	20,626
2	9 J K Synthetics	17,224	9 Bind Motors	19,482
y	10 GSFC	16,323	10 Escorts	18,195
13	11 G E Shipping	16,196	11 Brooke Bond	17.545
t,	12 Delhi Cloth Mills	15,631	12 Mahindra and	
T.	13 Ashok Leyland	15,593	Mahindra	17,369
7	14 Reliance Textile	15.333	13 Dunlep	16.764
n	15 SPIC		14 Rallis India	16,700
æ	16 Century Spg		15 Asso Cement	16.262
D.	17 Hindalco	13.199	16 Century Spg	14,621
c,	18 Larsen and Toubro	-	17 Larsen and Toubro	14.415
	19 Dunlop	-	18 Union Carbide	14,225
is	20 Indian Explosives	•	19 EID Party	14,070
d	21 Indal	_	20 FTC	13,411
Ί	22 Voltas	•	21 Tata Oil	13,013
e	23 India Steam	-	22 Siemens	12,553
it	24 Tata Power		23 Ballarpur Inc	12.520
s	25 Ahmedabad Elect	-	24 GKW	12,264
ii,		•	25 CESC	12,262
y				

Source: "Business Standard," Calcutta; special study of India's top 200 companies, April 1982

to escape as much restrictive legislation as possible. The total sales of all Birla companies have been estimated at Rs20bn (£1,25hn) split between three branches of the family. Some companies, like Tata

and DCM are pushing ahead fast into new technologies, fast into new technologies, especially electronics and the expanding motor industry. Some like Birla (which owns Hindustan Motors) and Walchandnagar (Premier Motors) have companies that have failed to modernize for some years. They are now facing fresh and probably unrelenting fresh and probably unrelenting competition from Japanese comcompetition from Japanese com-panies which appear to be mak-ing the automotive industry the starting point for a more gen-eral move into India manu-facturing industry. On the other hand Mr Aditya Birla, who operates as part of the big-test of the three family rule. gest of the three family sub-groups, estimates he is person-ally responsible for capital in-vestments costing Rs 1200m (175m) in chemical, cement

new Indian investments

and other plant between 1981 and 1983.

How well the Japanese will

tiating technical collaboration deals—and some times equity investments — with Japanese executives in electronics and fertiliser businesses as well as in the automotive area can already be heard complaining that they find them difficult to deal with. "We can't understand them like they find them before the can't understand them like they have been the can't understand them like the can't understand t stand them like we understand the British," they say, adding that they regret the relative decline in UK involvement in

UK technology

"It is a pity that UK technology has not kept up in the last five to 10 years and that we have consequently had to go and hok elsewhere, says Mr A. M. M. Arunachalam, chairman of Tube Investments of India (TTAM) (TIAM), part of the AMM family of companies in Madras. While the UK has been less active, Germany has been in-creasing its strong foothold and the U.S. and France have also

been moving into various sectors of industry. These foreign influences will have an impact on the management style and efficiency of significant areas of the private sector, maybe changing some of the lethargic and procrastinat-ing habits of Indian manage-ment of which some foreign investors complain.

But the new arrivals will still have to cope with the crippling impact of electric power shortages. Companies in some cities like Bangalore rotate their "Sunday shutdowns" throughout the week to spread demand for electricity. In many areas production is cut by 33 to 50 per cent and sudden power fallures ruin machine tools and other equip-

They will also have to cope with India's bureacracy which, is still dominant, despite all moves towards liberalisations, and with politically-oriented labour problems. They will also have to face up to the ethos of a country which primarily seems to see industry as a generator of employment rather

than of profits.

As Mr Ken Wells, who is in Madras on a three-year tour of duty from the UK as managing director of Lucas-TVS says: " If you are well managed you can make profits here. But to be really profitable you need to grow. There is potential growth in this country, but the controls hit that and curb what you can

FOREIGN COMPANIES in India have long quaked at the mention of the Foreign Exchange Regulation Act, widely known as FERA.

FERA came into effect in 1974, with the intention of minimising foreign exchange remittances outside the country, and redirecting the activities of companies with a majority foreign shareholding into the high priority, "coresector" areas.

Under FERA aff foreign companies foreign stake to 40 per cent or less, it qualifies as an "Indian" company and that releases it from the close Govern-

sector areas.
Under FERA, sell foreign companies were directed to reduce their equity holdings in their Indian subsidiaries to 40 per cent—unless they could prove that they were manufacturing in high technology sectors, or were export-technology sectors, or were export-oriented, or that they combined high technology with exports in acceptable proportions. The core-sector areas were defined by Appendix One of the Govern-ment's industrial policy.

There were many rough battles There were many rough battles between foreign companies and the Indian Government, as it became increasingly clear that the FERA guidelines included substantial grey areas where clear-out decisions were difficult. There were many matterings, as companies either diluted their foreign bold-manufactures and the country. ings amidst protest or left the country

FOREIGN COMPANIES in India have

Now, eight years later and in the wake of the Indian Government's change of direction towards increased liberalisetion of the economy, the picture has changed. A few years ago the ideal foreign majority shareholding was being thought of as not less than "that magic 51 per cent." While the virtue of remaining at 51 per cent is still a contentious issue, many companies say they are

happy to dilute, and some even regard it as a godsend.
Once a company has reduced its

Eight years after India introduced foreign ownership rules . . .

Overseas companies adapt to FERA

ment scrutiny which it received as a FERA company. Some companies have done this by issuing new shares in India, so diluting the foreign shareholding. Despite constraints under the Monopoly and Restrictive Trade Practices

(MRTP) Act, and the difficulties in obtaining industrial licences in India, businessmen say that once the shackles businessmen say that once the shackles of FERA are thrown off, business in India becomes far easier. Furthermore, they admit that even after dilution a foreign company can retain effective con-trol over its Indian subsidiary. For the Indian Government, the lessons of FERA may be painful. Senior executives in the private sector say that

the Act has been counter-productive, and they claim that even top Govern-ment officials will privately admit this. Mr Gurchusan Das, managing thrector of Richardson-Hundustan, in which, Richardson-Vicks of the U.S. still has 55 per cent equity, says: "The Government has made a political commitment of the electronic Part the energy of to the electorate. But the energy of companies, as well as Government, has been wasted on this nonsense of FERA

which hasn't saved envehing in remit-In some cases remittances abroad to original owners have increased. A senior executive in a quasi-overnmental organisation comments

Government felt it had to show publicly that it was divesting multi-nationals of

foreign control. Even those senior executives in the private sector who argue that there is some virtue in using the Act to put pressure on foreign companies to invest in key sectors of the economy, say that FERA has been "himsed unnecessarily into a whipping stick by the bureaucrats." Even those senior executives in the

Whether the Government will allow companies to re-apply to go back above 40 per cent, if they can prove high technology or meet certain export obligations, is still an open question. The BOC group in the UK (until recently, British Oxygen) is one company, for example, that does not rule out such an application for their stake in their Indian substidiary, Indian Oxygen, "if Indian subsidiary, Indian Oxygen, "if the circumstances were to change in the

For the moment the issue of FERA has become so politically sensitive that few companies which are in the process of dilution seek publicity.

There are many who believe that having at least 51 per cent is crucial to

idence. Others concede that it is a very emotional thing to give up ownership of majority foreign share-Still more are of the opinion that it makes no difference and, having come down to 40 per cent are more than giad to have left FERA behind them so they

can settle down to their real purpose that of doing business in India. ... Dina Thomson 5509

10 to 1

A case study h

PROFILE: HINDUSTHAN-LEVER

character' to dilute'

fit into the Indian industry has character of a company in a way the manufacture of soap. Such 1979-80. Glavo ranked second yet to be seen. Senior Indian which is good for the country," executives who have been negolarge private sector company. In May, 1982, the Government process also provides valuable of India allowed Hindusthan-employment for the tribal Lever, a subsidiary of Unilever of Europe and the third largest private sector company in India, in terms of sales, to retain a 51 per cent foreign equity share-holding.

In 1979, the Reserve Bank of India, which is responsible for administering FERA, asked Unilever to reduce its stake in cent to 40 per cent. Hindusthan-Lever appealed, saying it was in the process of changing its pro-duct range and stepping un exports and research and

In order to stay at 51 per cent is extremely difficult. foreign equity, the company had to demonstrate that 60 per cent or more of its turnover was in or more or us turnover was in core sector industries (as defined by Appendix One of the Government's industrial policy). in sophisticated technology, and

A further condition stipulated that after one year of retaining 51 per cent foreign equity, ex-ports had to amount to at least 10 per cent of turnover.

A spokesman for Hindusthan-Lever comments that "people say we managed to win the battle. But all we did was to comply with the FERA long association with India.

Officials in the company admit, however, that that is no easy task. Hindusthan-Lever manufactures soap, detergents, chemicals, animal feeds, edible fats, dlary products and toiletries.

major expansions in the field of chemicals and fertilisers both covered in Appendix One. In and around the world—if you 1979, it commissioned a Rs 220m have to export you have to (\$27m) industrial phosphate compete."

plant in West Bengal.

Hindusthan-Lever was also

D. T.

Sal tree, for example, and the people of Orissa and Madhya Pradesh.

Export drive

Senior officials in other pri vate sector companies point out with a certain amount of envy that Hindusthan-Lever's amazingly successful export drive played a major part in obtain ing the right to remain at 51 per cent. The chairman of Hindusthan-Lever, Dr A. S. Ganguly, admits that raising exports at a time when inter itional markets are receding,

Officials in Hindusthan-Lever point out that Unilever's name has been a major factor con-tributing to the company's ability to meet its 10 per cent export obligation.

Today, over 60 per cent of in fixed assets is in the core sector, and the company has the largest research centre in the private sector.

senior official Hindusthan-Lever believes Unitever's decision to hold on to 51 per cent was basically an emotional one, linked to its

"If we had come down to 40 per cent," he says, "we need not have bothered with these difficuit export targets." is better for the country for a

foreign company to have equity participation, rather than a one-time sale of technology, because then you are forced to keep pace with changes in the market

Hindusthan-Lever's investment

Mr Ganguly believes that "it

PROFILE: GLAXO LABORATORIES 'A change of | 'No choice but

HINDUSTHAN-LEVER is "an able to convince the Governexcellent example of how the ment that it was using sophistiforeign Exchange Regulations cated technology in the
Act (FERA) can change the upgrading of raw materials for which is good for the country," technology is used in the extraction among the top 15 pharmaceution of oil from the seeds of the top 15 pharmaceution of oil from the seeds of the companies in India, terms of drug sales. en terms issued a directive requiring Glaxo to bring down its foreign equity to 49 per cent by March 1983.

According to the Foreign 51 per cent foreign equity if it Exchange Regulation Act had agreed to meet the 10 per (FERA) at least 75 per cent of cent export obligation. a drug company's activity must be in areas listed in Appendix One of the Government's indus-trial policy, in order for a company to retain foreign equity of 74 per cent. Even if Glazo had been regarded as an Appendix One company, therefore, it would have had to dilute its foreign equity by 1 per cent.

On top of the FERA regula-tions, the Government's drug policy of March, 1978, stipulates that the manufacture of formulations by a company must be no more than five times its basic manufacture of bulk drugs. This 1:5 ratio is designed to link any increase in the manufacture of formula-tions to basic expansion.

The Government also decides which manufacturing processes require high technology. The use of high technology and the 1.5 ratio both apply to the 75 per cent of activity that must be in the Appendix One area of activity. In the Government's eyes, Glazo does not meet these requirements.

In December 1981. directives to 19 other drug compenies, asking them to dilute their foreign shareholdings. Only three companies were allowed to retain foreign equity at 74 per cent

They were regarded as being heavily involved in high technology activities—one of them, Wyeth Laboratories (U.S.) for example, makes steroids in bulk from a root found in the Hima-Any drug company wishing to retain more than 40 per cent

electrical generators, elec-

trical equipment, transports-

such as Ciba-Geigy (Switzer-land) and Pfizer (U.S.) are to retain 51 per cent foreign equity, but have to meet an ex-

port obligation of 10 per cent of turnover. A senior official in a private sector drug company suggests that Glaxo could have retained 51 per cent foreign equity if it

But he says that "even assuming they could meet such an obligation, they may not necessarily want to - the domestic market may well not

be healthy enough to pour resources into exports."

The issue of the health of the domestic market for pharmaceutical companies in India has, along with the FERA directives, spawned a bitter debate between the drug industry and the Government.

The drug industry argues that the Government's pricing poli-cies, and its ban on the use of brand names, does not allow the industry sufficient profit margins to make their high technology operations profitable.

They claim that the Government is trying to protect Indian drug concerns, some of which are in the public sector, when these concerns have proved in-capable of meeting the demand capable of meeting the demand for drugs in the country.

Top officials in FERA drug companies now comment privately that they believe the Government is softening on various aspects of its drug policy. Any relaxation in the drug policy could affect FERA decisions as well.

Meanwhile companies such as

Meanwhile, companies such as Glaxo have no choice but to dilute. As the managing direc-tor of one drug company that has had to come down to 40 per cent put it: "It is very difficult to contest Government findings on whether or not high technology is required in the manu-

facture of a drug.
"If the Government decides it isn't, then the argument stops there." D. T.

D. T. retain more man as post under Key manufacturing sectors listed in Appendix One

APPENDIX ONE was drawn up by the Indian Government in February 1973 and was revised in April last year. It lists industries open to companies which are more than 40 per cent foreign-owned (FERA) and which are large monopoly bouses (MRTP). In other industries these companies have to meet special

The list is available from

branches of the Indian Investment Centre. It includes about 65 items in 24 sectors ranging from mechanised sailing vessels, tractors, and passenger cars, to float glass, ceramic fibres, web-offset printing machinery and rubberised conveyor belts.
The 24 sectors are: metal-

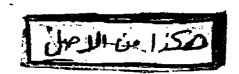
largical industries, bollers and steam generating plants, prime movers other than

tion, industrial machinery including specialist equip-ment, machine tools including controls and accessories, agri-cultural machinery, earth moving machinery, industrial instruments, scientific and electro-medical instruments and laboratory equipment.
Other sectors include nitrogenous and

fertilisers, chemicals other than fertilisers, drugs and pnarmaceuticals, paper, rubber products, plate glass, ceramics, cement products, high technology reproduction and materials and multiplication equip-ment, carbon and curbon products, pre-tensioned high pressure concrete pipes, printing machinery, rubber machinery.

JOHN BLIOTT

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export targets.

Growth despite continuing inefficiencies

IN 1942, West Bengal, then the and textiles to prevent them industrial heart of India, was struck by a severe drought. The "sick" industries have con-

But the war, it appears, disment, they have depressed the tracted them and nothing came public sector financially for it. The nationalists, who won years. independence for India five

as the Oil and Natural Gas commission to the Artificial Limbs Manufacturing Comporation of India which never makes money. Over the pass five panies (excluding banks), rang-ing from profitable giants such money. Over the past five years, public sector investment has grown by Rs 2,000 crores (£1.360) a year.

By 1951, government investment in industry and commerce totalled just Rs 39 crores. Major investment began then, largely due to a lack of confidence in the private sector's ability, or willinguess, to invest money in new industries, with a series of five-year development plans. By the end of March last

year, the public sector consisted of 20 nationalised banks, 208 of which are in manufacturing), including seven insurance com-panies which formed the back-bone of the public sector in the mid fifties.

Recently, the pace of investment has quickened the first half of this year total markedly. By March, 1978, in an estimated Rs 678 crores vestments in equity and long-term loans stood at Rs 13,389 crores and has nearly doubled since, according to the Bureau of Public Enterprises, which annually publishes a massive, volume analysis on the

nublic sector.

 $\Omega(m) \geq$

struck by a severe drought. The British administration thought in the region to mitigate the effects of another monsoon failure.

"sick" industries nave continued to lose money heavily, despite injections of new capital. Along with other ambiguitals but loss-making enterprises taunched by the Government than here depressed the

years later, had not forgotten, public sector rose, for largery years later, had not forgotten, however, and in 1949 the Sindri from Rs 40 crores in 1978-79 to fertiliser plant was built. India's public sector had been some aggregate improvement and the sector, as a whole was in profit for the The Government has since whole, was in profit for the invested nearly Rs 240hn first half of last year by Rs 48 (£16bn) in public sector com- crores, and has improved on crores, and has improved on that for the half year which

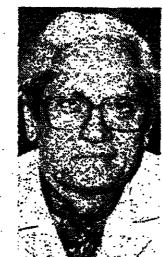
But the recovery rests almost none of them is healthy. entirely on oil earnings, including the Oil and Natural Gas Commission, where profits moved from Rs 29.57 crores in the first half of 1980-81, to Rs

The Indian Petro-chemicals Corporation, the Indian Oil ment to denationalise these loss-Corporation, Bharat Petroleum, Hindustan Petroleum were all among the 10 most profitable operations in the public sector Indian officials know, how-

ever, that they cannot afford to be complacent about these gains. The 79 companies which collectively lost around Rs 345 crores in the first half of last year, have been joined by seven more and their losses in the first half of this year total The return on capital employed throughout the state sector (excluding banks, which are not handled by the Bureau of Public Enterprises), hovers around only 7.8 per cent. Faced with these underlying

trends, the Government, signal-This growth has attracted ling an intention to move away quarry impressive problems, from the pattern, established in owever. The Government has the late sixtles, of rescuing the late sixties, of rescuing But the problem of sick weed out those who had been process that rural communities companies, either through direct industries (roughly defined by given jobs as political rewards, could use to produce raw nationalisation or encouraging the Reserve Bank as units with At least five chairmen gave up material for paper mills.









Four chairmen and managing directors of India's major public sector industries (left to right): Mr B. K. Kapur of Hindustan Aeronauties, who started his career in the Indian Air Force; Major General S. N. Bhaskar of Bharat Earth Movers, which was set up in 1964 and is run by the Ministry of Defence, Mr V. Krishnamurthy of Maruti Undyog, which is to produce a Suzuki car; and Mr T. V. Mansukhani of Hindustan Machine Tools, which has diversified from its original base.

have been largely unsuccessful. For example, Jessop and Com-pany, West Bengal-based pany, West Bengal-based engineering group taken over as a sick industry by the Government in 1973 made a net loss of Rs 116.9m in 1980-81, a marked deterioration from losses of Rs 93m in 1979-80 and Rs 90m in 1978-79. There are about 45 nationalised companies in the public sector and, but for a handful of oil companies,

"We have been hanging on to those units which are not even viable," said Mr S. M. Patenkar, a senior financial adviser at the Bureau of Public 174.34 crores in the first half Enterprises. Most observers of last year.

Enterprises. Most observers agree that it would be politically impossible for the Governmakers but it is clear that Ministers have decided to try to slow down the commitment

to sick industry. Under legislation passed last year, the Government, which usually takes over the manage-ment of alling companies for about five years before nationalising them, made clear it would no longer assume mitted to nationalisation.

The Government which currently managing around 120 of India's 24,000 sick companies, has also begun to offer profitable private sector companies considerable tax benefits to take the ailing units over. It has shed its potential responsibility so far and another 14 mergers are close to completion.

state-owned institutions to offer losses in their current year, the their posts as a result.
financial support. previous year, and forecast After Mrs Gandhi came back
Financially, these attempts losses for the following year) is into office in 1980 there were not likely to go away.

Despite pressure from the Government on financial institutions to stop financing comparies that are beyond recovery. pressing new difficulties continue to arise. A year-long strike, for instance, has seriously weakened a number of textile mills around Bombay. Mr Patankar believes that the Government will have great difficulty in resisting pres to take over some mills.

Vacant jobs

"At least nine or 10 mills may not be able to withstand the strike." he believes, The Government blames management for a lot of the private sectors' problems but it has similar management worries in the public sector. Experienced managers are hard to find, and at least 20 nationalised companies are currently operating without chief executives or managing directors. In total, about 100 managerial positions are vacant throughout the

One reason is low pay, but a more deep-rooted cause hes in inevitable exposure of public sector chief executives to political and bureaucratic pressures. The Steel Authority of India has had six chairmen

in 10 years. Manageriel turnover has sharply increased over the past four years. When the Janata Government came to power in 1977 its reviewed the appointments of all public sector chief executives in an attempt to

India's public sector cannot however, be fully understood without an appreciation of the dual role it imposes on chief executives. They are there primarily, officials insist, to make money; but it is also apparent that the ideology which gave breath to the public to create jobs—is often

Social responsibility is not necessarily a concept with which red-blooded capitalists of the West would feel particularly comfortable. To some Indian public sector chairmen, however, it is an article of faith. Maj Gen S. N. Bhaskar, chairman and managing director of Bharat Earth Movers in Bangalore, which has been in profit since its incorporation in 1964, regards himself as a worker—
"the workers do consider me as one of them," he says. "I eat with them, I drink with them, I talk more to them than I do to my officers around the com-

Would he consider lay-offs as a means of dealing with a run-down in business? "No, I would not sack anybody. I would cut down on expenditure. I would have to drastically reduce privileges for officers. I might have to cut wages," he says. Mr B. K. Kapur, chairman and managing director of Hindustan Aeronautics, has similar principles. While his Bangalore factory begins to deliver the first Anglo-French Jaguars to the Indian Air Force, the comresearch and development reHindustan Aeronautics also deliberately built an engine plant in "jungle" in Orissa in the late sixties, in order to create jobs in the area, accord ing to Mr Kapur. The plant took an extra two years to make money because investment in opening up the area had been so heavy. The "social costs," however, had been written into

the project price.

The public sector is not run on missionary principles, of course—political pressures play a significant role in deciding what is to be done and where. The results are sometimes chaotic. The management of Hindustan Steelworks Construction, created in 1964 to build steelplant, is being tested at the moment by a good example of the way in which public sector business sense, social obliga-tions and political pressures can work against each other.

Having virtually completed work on a steelplant at Bokaro in the state of Bihar, the commajor contract on the site of another major steelplant on the coast of Andrha Pradesh, some 650 km away.

The workers at Bokaro have refused to move that far from home, the government of Andhra Pradesh insists that jobs be given to local labour and the Central Government will not allow the company to make the Bokaro workers redundant HSC then, is currently paying nearly 3,000 idle workers around Bokaro. More than two years ago, a study revealed that more than

40,000 of the total 1.8m people employed in the public sector were "surplus." Officials today sources on a sugar cane drying believe that figure has probably Peter Bruce

A case study by Peter Bruce of two sister companies which show all the classic hallmarks of a sick industry

A crisis of viability

NOT MUCH is happening these days at the joint head office of the National Rubber Manufacture begun to tell on the family turers and the Inchek Tyre Com-pany in central Calcutta. squabble about how the busi-Management is spending no nesses should be run. Appeals money, and commercia has all but dried up.

However, that may all change, because the Government is gation of the companies. about to decide whether or not By March 31, 1977 ** about to decide whether or not to nationalise the two companies. By March 31, 1977, the end to nationalise the two companies. If the Government goes panies. If the Government goes ahead, major capital spending will have a spending the companies. will begin and credit should

Management of the two companies which employ 2.300 the old management had been people was assumed by the Covernment after a disastrous nine secured credit alone had risen month lock-out brought them from Rs 7.22m to Rs 20.58m in both close to collapse in 1977. Since then the companies have been run by a Board of Man-

Now they are moving on to the next stage of being fully taken over by the Government, having temporary Governmentmanagement prolonged while their viability is assessed, or of being "denotified" and either handed back to their original owners or liquidated.

The NRM and Inchek story bears all the classic hallmarks of a sick industry. Appropri-ately, it is based in West Bengal, the heart of India's early engineering industry where industrial decay is at its most rampant, Plant and equipment is gener-

ally obsolete throughout the state. Demand has slowed as manufacturing industry has shifted to other parts of the country. A delay in the implementation of government spending plans in the mid-1960s, plus emergence of the first Marxist government in the state has also led to a massive flight of capital.

NRM came into existence in 1946 us a manufacturer of bicycle and rickshaw tyres and other rubber goods. Its owners, the brothers Mookerjee, later and tyres for the automobile

Both companies were profit-able, according to the present management, manufacturing on separate sites around Calcutta. until the early seventies. Then, according to the new manage-ment, things began to "get erratic."

and commercial credit to banks for funds succeeded but dried up. to banks for funds succeeded merely in alerting the authorities who ordered an investi-

the previous year even though sales had risen dramatically. Clearly, in their desperation,

Locked out

By the time the directors presented their 1977 annual report to shareholders, the two companies were in the grip of the lockout that ultimately led to Government intervention

"From the beginning of th current accounting year, directors complained, "lack of morale and motivation among labour gradually became more pronounced. Disbursement of cheques for capital expenditure against funds already sanctioned . . . were suspended (by the public institutions) .
losses continued to increase."

Apparently it did not take the workers locked out, nor from the West Bengal Government and public institutions to get the Government to act.

New Delhi has the power to intervene after a company has not operated for three months. Now it did, thus relieving the board of directors of their responsibilities and replacing them with its own board of

If the Government is looking for actual signs of viability at NRM and Inchek — which is a condition for full nationalisa-tion — it will not find them in the balance sheets. Both companies are losing money.

The Government managers do not hide the fact that they have had little chance of affecting the companies' future because they a holding operation for the past five years, and no Government capital has been available.



A case study by K. K. Sharma of a Government-owned financial institution.

Promoting industrial development

Eurocurrency loans for selective disbursal among its clients, term-lending for industrialisa-tion in India takes on a new role. This will be limited by governmental controls, as are the other functions of IDBI since it is essentially an arm of the Reserve Bank, but shows how financial institutions are ex-

panded in their operations.
Industriclists complain that
financial institutions such as IDBI do not perform a sufficiently developmental role and their criticism is purely valid. IDBI, like other financial insti-tutions, roises funds for its lending programme through a variety of sources like bonds variety of sources like bonds and debentures. But it still depends on government financ-ing-budgetary support was resumed last year and was Rs1.4m in 1981-82—and must

provide for repayments. The capital market is only sation or renovation of existing just becoming effective, but the ones. This amounted to

increase in their lending in the previous year and a slight fall in project toans. This is partly because of IDBI's pressure of industries to tap other actual disbursements. This compages with the nominal References. with the nominal

IDBI was started as the apex financial institution and part of its functions are to co-ordinate the activities of others such as the Industrial Finance Cor-poration, Industrial Credit and Investment Corporation and others in the field. But direct lending for a variety of indus-

trial development schemes are its main function. Operations have grown over the years. They now include direct assistance to industrial concerns, refinancing of industrial loans granted by banks and other financial institutions, rediscounting assistance, finance for exports and subscription to shares and bonds of other agencies helping the industriali-

Direct assistance is usually bility clause."
granted only for acquisition of fixed assets for setting up new units and expansion, moderniloan agreement

Refinancing of industrial

NOW THAT the Industrial Rs 540m when IDBI was loans has also risen to Development Bank of India launched in 1964. Rs 8.05bn. The fall in the (IDBI) has started raising IDBI was started as the apex underwriting of subscriptions by IDBI suggests that fewer unsold shares of companies are now devolving on financial institutions. In other words, shares are now being better received in capital markets and companies are relying less on companies are relying less on the institutions.

'Soft loans'

IDBI gives "soft loans" at a relatively low interest rate of 7.5 per cent to units in the groups of cement, sugar, jute, cotton textiles and certain engineering industries to enable them to take up rehabilitation and modernisation programmes. But disbursements are relatively low-Rs900m last year-because of the "converti-

This is now required by the Government to be inserted in loan agreements by the fluancial in project preparation of institutions to enable them to delivery of equipment. One take up the option of converting study by it shows that drawings The capital market is only just becoming effective, but the important role of the financial institutions is obvious from the increase in their lending.

DBI sanctioned loans worth the in project joans, This amounted to take up the option of converting study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into often exercised, but in the previous year and a single fall in project joans, This "sick units" which are more spread over the option of converting study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into equity. The option is study by it shows that drawings loans into vulnerable besitate to take the loans because of the danger of losing control to the financial

the IDBI operates four schemes, the IDBI operates four schemes —direct loans to exporters in co-operation with approved commercial banks, refinance of medium-term export credits by commercial banks, direct credits to overseas buyers and lines of credit to foreign financial

IDBI also offers consultancy services to exporters on markets

The quality of the assistance schemes has changed over the years to enable IDBI to follow governmental policies on pro-motion of balanced regional development the priority to the small-scale sector. Hence, such schemes as a "differential rate of interest" for industries located in the so-called "backward areas." IDBI explains that its

disbursements do not match actual sanctions because of various factors such as delays three years while big projects spread them over four years. One indication of the gestation period in the country that financial institutions have to

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FOREIGN INVOLVEMENT Despite its non-alignment as a Third World country India finds itself

increasingly reliant on the good offices of the Soviet Union

Russia heads trading partners

WHEN THE talks with Davy McKee of Britain on the Orissa steel plant broke down earlier this year and the Indian Covernment made tentative ap-proaches to Russia, the Soviets could well have shrugged and sniggered: "We told you so!" This is not the first time that be baled out of a tricky situ-

any reekoning, Russia is India's biggest economic partner. West European countries have bagged a number of major industrial project contracts after the Government recently opened the country to international bidding. But while they have been busy com-pening with each other, the as way in to remain the lead-

the partner.
Russia in 1981 dislodged the U.S. from the top position in the league of India's leading rrading countries. This is hardly surprising as Indo-Soviet relations steadily increased, with defence contracts helping the process

At present, the Russians are Hindusthan Aeronatics to tool up in prepara-tion for making the latest Migs under licence after having assisted the public sector company to make the earlier ver-

Russia is supplying T-72 among the major weapons for helped Russia to reach the top position in India's trade but it would be a mistake to think this is the main item in their two-way exchanges,

Russians today are helping expand the Bokaro Steel Plant, building the new steel helping the Oil and

exploratory drilling in various and the country involved parts of the country, working France is the leader en on a massive alumina project in Andhra, have just completed building a six-millon-tonne oil refinery in Mathura, Uttar Pradesh, will build a thermal power complex at the Sing-rauli coal mines with a 1,000 Mw station at Waidhan and a related 14m tonne coal mine and will soon launch operations on the 12m tonne coal mine at

After having built about 80 major industrial projects the last three decades (even though many of them are working at well below capacity), Russia is now also in-volved in modernising many of notably the heavymachine building plants at Ranchi, Durgapur and Hardwar. They have also taken on new projects in food, pharmaceuticals and irrigation.

Decision

Russia thus dominates India's industrialisation and develop-mental programme. An estimate of the value of the projects is not available, but it must easily run into several billion dollars. This is largely because of the Soviet Union's decision to be heavily involved in India and its ability (1) offer low-cost machinery and equipment with long-term credits. At least part of the reason for the Indian Government's decision to open the country to European countries and Japan —and, if it wants, the U.S.—is also the awareness that the Soviet presence is too large for comfort. Successful bidding by Western companies and Japan has also been partly due to their financing packages consisting of a mixture of Governmental aid, export credits and

rcial borrowings helped

France is the leader emong fliese. It started by winning the \$630m contract for an alu plant in Orissa (by Pechiney) and helps the Oil and Natural Gas Commission in offshore

France has also landed the first contract for an electronics telephone exchange. Among the defence contracts is the sale of the Mirage 2000 with the possi-bility that India will manufacture them under licence and the France is a major contender

for other industrial projects such as steel plants, the Bombay satellite port project and petrochemical plants. Britain would have been in France's place but for the Orissa steel plant flasco which meant the loss of a £26n con-

For the present British Aerospace's Jaguar deal and Northern Engineering Indus-tries' Riband power plant are the two prestige contracts won by British companies recently, although many more are in the running for the kind of projects in which the French

Germany has won some major defence deals—such as building of submarines under licence—and Japan is on the verge of landing the contract for the Apsara "Super" for the Apsara "Sup-Thermal Plant, but their rec successes—as those of the U.S. which has not bid for any of the major industrial projects have been in trade and collaboration agreements (the Indian manufacturing under licence).

Indian industry, both in the public and private sectors, is being encouraged to modernise and import the latest techno-logical processes. This is by political decisions in India largely through either outright

ment of royalty for five ears and, in about 20 per cent of the cases, the foreign collaborato is allowed equit participation. Russia is barely in the field

won just two or three annually for the last five years. In terms of investment, Japan is shead because of Suzuki Motors' stake in the Maruti Automobile con tract but U.S., British and the top as they have for several years. The three are the top suppliers of technology. In 1982, companies from each of the three will have signed around 80 agreements each with Indian collaborators.

Dominant

In overall trade, Russia is expected to remain the dominant partner despite India's huge imports of crude and fertilisers from the Middle East. Russia has now emerged as an oil exporter as well—about 4m tonnes a year—and it is partly because of this that the two-way turnover will be around Rs 30bt

Expectations are that this will double in five years because of Russian participation in India's defence programmes.

The increase in trade with Russia has been partly due to the "rupee trade" mechanism which involves settlement in non-covertible currency.

Since Russia makes heavy goods and raw materials, India has now actually a favourable bilateral balance and there is some doubt about the benefits of the rupee mechanism. Nonethe less, Russia will undoubtedly remain as India's main trading

K. K. Sharma

A widening trade gap has made heavy inroads into India's exchange reserves. Help from the IMF will strengthen its hand in commercial borrowing

IMF loan shores up reserves

INDIA'S CALCULATIONS on external financing of public and private sector projects have gone away because of the continued deterioration of the terms and trade and the foreign aid climate. Having planned on a limited drawing on the foreign exchange reserves and virtually necligible commercial borrow ings when the sixth five-year plan was formulated in 1980, the government has been forced to depend heavily on both. The main change has been the rapid drawing on the reserves which, it had been hoped, would be limited to just period, 1980-85. Instead, because of the large and growing trade gap in the past

three years, the reserves have gone down This heavy fall made it necessary to Fund's extended financing facility from which \$5.7bn its being made available from 1981 for a three-year period (the largest single loan approved by the 1Mb : Instalments of the loan in the past year or so have cushioned the reserves to keep them just under \$4bn. The IMF has thus given critical balance of payments support to enable the covernment both to try to improve the country's ability to earn foreign exchange as well as to take resources to other forms of finance. More commercial borrowings abroad, mainly Eurocurrency markets, in 1982-83 are expected to total something like \$1.50n. Having tapped the world dinancial markets for the first time just two years ago, this shows a

marked spurt in commercial borrowings. This is roughly the level that is expected to continue every year.

The bulk of the borrowings, at rates

Bank of Baroda

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India's largest Overseas Banking Network

of interest just marginally above Libor (London Inter-bank Offered Rate), are to be in the electricity generation sector. But many other imports such as those of aircraft, capital goods and technology are being allowed to government and private companies.

The companies are required to follow certain guidelines which aim at minimising the external debt burden. The companies will first have to try to obtain foreign exchange from credits given by such international institutions as the World Bank, the International Develop nt Association and the International Finance Corporation.
Only if these relatively cheap credits

are not available will the government permit them to consider other sources which again will be approved in an order that makes certain that the

cheapest credit is available.

Thus, loans, if not obtained fre the world financial institutions, will be first required to be sought through suppliers' credits of buyers' credits available from the European Economic Community's lending institutions, Exim banks, and the like, provided the terms of such credits are in line with the standard terms prevailing for such export credits from their respective countries.

If deferred credit terms are not avail-

If deferred credit terms are not available, Indian companies are required to approach the government's own financial institutions like the Industrial Credit and Investment Corporation of India, the Industrial Development Bank of India or the Indian Finance Corporation for obtaining foreign exchange for making imports. The institutions, in turn, either get government credits or borrow themselves on the world markets.

Depending on its nature, the institu-

tions make an appraisal of the project for which imports are needed by the companies and provide necessary finance from their own foreign exchange lines

Only in cases where the import requirement is substantial—usually in the case of developmental and industrial projects of the kind awarded to Pechiney of France for an alumina plant —is the raising of loans from the world capital markets allowed. These are by no means rare, but the company con-cerned must satisfy the government that the loans have been raised on "reason

Commercial borrowings from abroad commercial corrowings from abroad are permitted only from financial institutions and banks of repute and the government does not favour raising of loans through intermediaries.

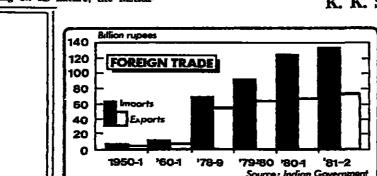
Foreign exchange loans are not normally permitted to finance rupee expenditure in India that excentions

expenditure in India, but exceptions have been made in the case of predominantly export-oriented industries and electricity generation projects.

Exceptions were also made in the case of foreign exchange loans for setting up hotels involving rupee expenditure in preparation for the recent Asian

The Finance Ministry is keeping a the rinance ministry is keeping a close watch on the borrowings programme, which is often linked to government - to - government addedprojects, to ensure that this does not exceed "safe limits." The object is to maintain India's high credit cating which has enabled it to obtain leans marginally over Libor as well as to make sure that debt repayment does not become an intolerable burden in future.

K. K. S.



Foreign equity welcomed

BEST AND CROMPTON of Madras is one of the rela-tively few Indian companies to have attracted equity investments from Britain and other European countries in the past comple of years.

At a time when most foreign companies have been prefer ing to limit their Indian in-volvement to technical collavolvement to technical colla-boration, Mr M. K. Kumar, chairman of Best and Crompton, says: "We will not go for technical colla-boration alone. We can't do enough research and develop-ment ourselves to keep going so we need a con-tinuous inflow of technology from our partners. from our partners.

The only way to secure that is to have equity investments so there is sharing in the management and the risk taking. If we only have technical collaboration we are usually dealing only with engineering staff. Now we have board level relationships with UK directors on our bards."

Best and Crompton grew early this century from Best, a trading company which diver-



Mr M. K. Kumar . . . " We will not go for technical collaboration alone . . . with equity investments there is sharing in the management'

sified into engineering, and Crompton, which specialised in electrical engineering. It is now more than 90 per cent For the past three years, under

the chairmanship of Mr Kumar, who joined in 1979 from Sime Darby, the com-pany has been building up its engineering technology with new foreign partners. It has just concluded a deal with Weir Pumps of the UK

to produce pumps for Indian customers in power supply, coal mining, urban water supply and other areas. Mr Kumar does not believe that Indian manufacturing costs are low enough to rival European producers, even in relatively low technology engineering, so does not envisage major exports back

Weir has 40 per cent of the equity of the venture, the cost of which is more than covered by down-payments at is receiving from Best and Crompton for the technology

The pumps will be Isunched this year and an annual turnover of £6.25m to £9.3m (Rs 100m-Rs 150m) is forecast within three years. Negotiations on the deal took two years, partly held up by the Ministry of Industry wanting to limit Welr's hold-

ing to 24 per cent, and partly by legal complications. Best and Crompton has a similar equity link-up with Rotork of Bath in the UK for electrical actuators, and is negotiating with Chloride of the UK on standby power plants and Kone of Finland

Britain fighting back in Orissa contest

ing contract battles in the developing world—the construction of an integrated steel plant in the Indian state of Orissa which, in its first stage, could cost up to £2bn.

Round one ended last May, when the Indian Government revoked a letter of intent given to Britain's Davy McKee equip and build the plant on a turnkey basis for around £1.25bn, and deprived UK steel plant manufacturers of an opportunity to hold centre stage in one of the world's only growing steel industries for the first time since 1960.

The collapse of the negoti-tions with Davy McKee alpably soured relations palpably soured relations between the British High Com-mission in New Delhi and the Steel Ministry, about two miles away. Nevertheless, the British are back in the running for the Orissa plant, encouraged somewhat by a £231.5m contract awarded to Northern Engineering Industries of the UK to build a thermal power station in Uttar Pradesh.

This time, however, New Delhi has tightened up the rules: contracts awarded abroad will probably be for equipment only; tenders will be limited to specific elements in the plant roughly covering iron-making, steel-making and milling — as osed to the turnkey option;

and Indian groups will be given as much business, including construction, as possible. The British, too, have radically altered their approach. In an attempt to satisfy New Dehli's preference for dealing on a government to govern-ment level, the British Steel Corporation has taken the lead negotiations with Indians. Davy McKee and other UK steel plant manufacturers are wisely keeping a

By March, a detailed project report will have been prepared by India's state-owned after that, the Government expects to call for limited tenders in the hope that work on the plant, which will have a liquid steel capacity of up to 1.5m tonnes a year in the first stage, can begin during 1984. Mecon has already prepared a feasibility study for the plant, prompting a number of poten-tial bidders to beat a path to mann Demag as a final con-the door of Mr A. S. Gill, the tender and in August 1981, the Steel Secretary and top civil day before final consideration of servant involved. BSC got there the bids, made a little history first. Mr Bob Scholey, BSC's by cutting its tender by a mas-deputy chairman, led a delega-sive \$468m to \$2.85m. Astonishtion to New Delhi in October after Mrs Thatcher held talks with Prime Minister Indira Gandhi that are certain to have included the Orissa

Contract rules tightened in Delhi

Mr Scholey's visit was followed up by a two-page letter to the Steel Ministry Mr Scholey's visit was followed up by a two-page letter to the Steel Ministry almost from the very beginning from the British High Commission in New Delhi detailing toos that followed. The Indians equipment (coke ovens, blast two start in providing techamongst others) that Britain could supply. Although money equipment. Sources of supply has not so far hear mentioned. has not, so far, been mentioned, the equipment mentioned could

the equipment mentioned could be around 55 per cent of the total cost of the project.

The Russians, who have easily the biggest foreign stake in India's steel industry, have also held discussions about the plant in New Delhi. The West them plant in New Delin. The West Germans, amongst them Gutehoffmingshuette - ILA.N., Scloemann-Siemag and Mames-man Demag (which lost the original turnkey contract to Davy) are also interested.

The Japanese, who are show-ing increasing interest in the expansion and modernisation of expansion and modernsation of India's steel industry, are also likely to bid for the plant. A Nippon Steel delegation was due to have talks in New Delhi last week. The French have let it week. The French have let it be known that credit made available, when Alsthom formed part of the abortive Davy McKee consortium, still stands.

John Elliott

Week. The French have let it made available, when Alsthom formed part of the abortive Davy McKee consortium, still stands.

Details of how the Davy consortium failed to win the full fill-25bn contract for the plant

CONTESTANTS ARE lining up have taken a long time to for round two of one of the most intriguing heavy engineerdrawal of the Letter of Intant. at least one crucial pointchanging the site remains un-resolved and will, probably, be buried in time. The picture that has emerged, however, provides a graphic illustration of the pitfalls involved in chasing international projects. -

It was in August 1978 that ne Janata government first signalled its intention to set up a plant at Paradip, on the east coast, in Orissa, the home state of the then Steel Minister, Mr Biju Patnaik. The initial sug-gestion was put to Count Otto Lambsdorff, then the West Ger-man Minister for Economic Affairs. Mr Patnak, who was, at the time, presiding over plans to expand and modernise India's existing five steel plants and the imminent construction by the Russians of a sixth, saw Paradip as an ideal springboard for India to begin exporting steel on a large scale.

Astonishment at the Steel Ministry

Count Lambsdorff's visit was followed up by an offer to build from Mannesmann Demag. This was hotly pursued by bids from Davy McKee, Uzhnimportexport of Romania and Met-Chem of Canada. By then, the first mistake had been made, and it was New Delhi's fault (a point now conceded). In their haste to build the plant, the Indians had not drawn up a detailed project report and the bidders were working off their own differing design assumptions.

To mitigate the disparity in designs, Mecon was asked to prepare technical specifications, which it did in two volumes. But this was obviously no substitute project report will have been this was obviously in substitute the prepared by India's state-owned for a detailed report. (For Metallurgical and Engineering example, the detailed report Consultants (Mecon). Soon prepared by Mecon for a plant after that, the Government the Russians are building on the coast south of Paradip runs to 20 volumes). By March 1981 the mitted revised bids on the basis of Mecon's specifications. Davy McKee's revised offer was \$3.3bn, up from \$3.1bn at first. Nevertheless, Davy was

ment at the Steel Ministry, which now believes along with Western diplomats in New Delhi that the Mannesman bid, which was lower, had been leaked to Davy, soon subsided lower its bid, which finally

Davy was awarded the Letter of Intent on September 24 largely because its final offer contained a UK grant element and other financial concessions worth around \$388m, making its net quotation lower than the West German's, at \$2.45n.

for equipment had to be changed because the French financial element of the Davy bid could not be confirmed.

But, in retrospect, the col-iapse of the negotiations became a certainty when in late 1981, the Indians say Davy McKee suggested shifting the site of the plant about 100km inland from Paradip to Daitari. The British, however, insist that Davy was asked to suggest the move. Paradip, it had been realised, was prone to cyclones. The move to Daltari might

have been embarrasing to the Government, which by now had changed hands. Certainly, Mr Pamaik's vision of an export orientated plant built on the coast would be made senseless by a move inland. Prompted or not however, Davy formally proposed changing the site in December 1981 and in January 1982 were told, unofficially, to go ahead and plan for Daitari. New Delhi announced the move formally on March 16 1982. Three days later the Davy team in India presented the Government with a formula for building the plant inland. The Indian Government says it new formula was "workable" According to New Delhi, however, Davy withdrew this pro-posal in April and said it could not give a quotation for con-struction at the new site.

Within less than a month the negotiations would collapse. Davy McKee, or seems, had become increasingly concerned that while its last minute price cut may have won them the Letter of Intent, its chances of making any money out of the project were repidly diminish-ing. Indeed the withdrawal of the Letter of Intent may have been greeted with some relief

The Indian Steel Ministry quotes examples of attempts by Davy McKee to lower the tech-nical specifications of the plant after the Letter of Intent was awarded in October last year. For enstance, where the Mecon specification on which Davy had ade their final offer called for blast furnace capacity of 5,000 tonnes of hot metal a day, Davy, the Indians say, subsequently proposed 4.400 tonnes.

When asked to conform to the technical parameters upon which they had tendered Davy, according to New Delhi, listed the change as additionalities and asked for more money. "It was obvious to the Indian side that right from the beginning of negotiations in October 1981, the Davy McKee side was attempting to lower the speci-fications of the plants," says a document drawn up by the Steel Ministry. "Acceptance of the Davy McKee proposal would have meant that we rould have got a deficient

Bargains that save time

New proposals did not come only from Davy McKee, how-The Indians decided to build a medium section mill rather than produce eight sections. The size of the wire rod mill contained in the original specifications was reduced. While the Indians were happy to discuss price movements up or down as they altered their requirements, they insisted that Davy's overall offer price was "fixed" and should not be expanded.

That proved to be a point not budge, despite the fact that interest on export credit was due to rise from 7.75 per cent to 10 per cent on May 15 1982. Davy, it seemed to the Indians, began to calculate that New Delhi would sign a final con-tract on their terms before that

deadline On May 9, Davy completely revised its bid and suggested that the contract with them should cover only supplies of equipment from abroad and not the construction of the plant. In an accompanying quotation. the Indians notes the cost of foreign equipment had risen nearly 81bn from the original Davy bid. The Indian nego-tiators had had enough. "It would have hurt our inter-

national reputation to have given Davy a higher price," says Mr N. D. Tiwari, India's Ministry for Industry and Steel. Davy McKee ran take some comfort, however, from the fact that, broadly, its suggestion of May 9—that the plant be con-structed by local groups and that international tenders should largely be confined to the supply of equipment — has been taken into account by New Delhi

Delhi.

But this does not mean that New Delhi is closing the door to approaches in the cavalier mould of the original Devy bid.

"If there is a good offer first (before formal decisions on contracts)," says Mr Tiwari, "then we may say here is a bargains which saves time and cost."

Peter Bruce

Foreign investment bumps against licensing system DESPITE the much-heralded power to decide who will make Foreign Investment Board, a

relaxation in India's policy towards foreign investment, the operating round Government of India's approach remains highly selective. "Getting licences in areas which are not in the Governthe clock around the globe ment's top priority care list is With Offices in 13 Countries officially so difficult it is almost impossible," says one businessman with considerable experience of India.

A foreign company wishing to Main Office in U.K. at: invest in India—whether it is by means of a sale of rechnology, a joint venture, or the expansion 31/32 King Street, or diversification of existing capacity—must go through the or diversification of existing (MRTP) committee chaired by capacity—must go through the intricate process of obtaining an industrial licence.

(MRTP) committee chaired by the Secretary, Industrial Development, looks at the LONDON EC2V 8EN industrial licence. (Tel. No: 01-606 SSSS)

industrial licence.

"The important thing to of financing, export potential remember is that for all practical purposes the Government has reserved for itself the must also be approved by the

what, where and in what quantity—that means the granting of licences is seen essentially as a political act," is the view of a large British company operating in India. In theory, the procedure for goods, obtaining an industrial licence Com

is fairly straightforward. Appli-cations must be submitted to various inter-ministerial committee: which are serviced by a common office called the Secretariat for Industrial Approvals.
The Licensing-cum-Monopoly and Restrictive Trade Practices

committee chaired by the Finance Secretary. The Capital Goods Committee, chaired by the Secretary, Heavy Industry. considers the balance of indigenous versus imported Companies do not have to go

through all these committees for approval of one project, however. As song as a company makes certain at has fulfilled all its requirements when it submits its application, it can go straight to another body called the Projects Approvals Board, normally chaired by the Secretary, Industrial Develop-

A letter of intent should theoretically be issued within 60 days. In reality however, it can take six months or far

Simultaneous

Businessmen stress that the licensing process is a matter holding developed its own solu-of simultaneous applications to tion to the delays in obtaining relevant authorities, and say licences. The company wanted there is no point in going to expand capacity substantially

The letter of intent sets down the conditions for the import of capital goods, foreign collaboration, financing and other aspects of the joint venture. Providing a company can fulfill the conditions laid down in the letter of intent, it is issued with an industrial licence later.

—or preferably a partner—in notices," said the managing director, "we will have achieved the applications as they pass through the various stages.

Friends in high places in minimal."

Other businessmen say however, that although some conductions is a delicate political there is a delicate political the granting of a licence, the buck is ing of a licence, the buck is ment in the long term.

almost always passed upwards. A topic most businessmen

tion to the delays in obtaining example, technical agreements So the company went ahead has to be flexible—in the whole protimportance for a foreign company of having a representative "By the time the government to such payments, a to such payments, a has to be flexible—in the whole protimportance for a foreign company of having a representative "By the time the government to such payments, a has to be flexible—in the whole protimportance for a foreign company of having a representative "By the time the government to such payments, a has to be flexible—in the whole protimportance for a foreign company went ahead to such payments, a have not been completed.

When the company went ahead to such payments, a have not been completed.

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When the company went ahead to be flexible—in the whole protimportance for a foreign complete with a new plant, including it is a payment.

almost always passed upwards. A topic most businessmen
One private sector company are reluctant to discuss is the with a manority foreign share-holding developed its own solu-navments facilitate the obtainpayments facilitate the obtainthere is no point in going to expand capacity substantially shead with the application for but in order to do this it would a letter of intent, if for have had to apply for a licence. So the company went ahead has to be flexible—and nations in the sheat of the payments, as indeed one has to be flexible—and nations in the sheat of the sheat o Many businessmen admit pri-vately however, that one has

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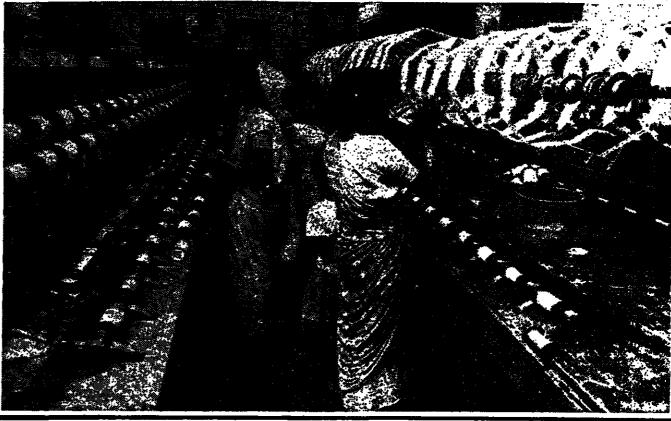
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DIVERSITY OF INDUSTRY India is moving rapidly into new areas of high technology while also encouraging crafts and other small businesses. Left: British Jaguar aircraft are assembled at Hindustan Aeronautics in Bangalore. Right: Spinning fine silk thread at the Institute of Sericulture Development in Karnataka State, which produces over 60 per cent of the country's silk.

AEROSPACE

Choice of package deal for air force

MIGS FROM Russia and a variety of other fighters made in the country under licence skies. These will soon be joined by the sophisticated 2000 from France to make the Indian Air Force one of the most formidable in

With the acquisition of such

nodern aircraft, Hindusthan teronautics, the Governmentowned company that makes all civil and military fixed and moving-winged aircraft in India, has already launched into a new era of production. assembly and manufacture of a new generation of aircraft now that the Government has decided to modernise the air force. Jaguars are already being assembled at the Baugaearlier decision not to manu-

Mig complex at Bangalore, Koraput and Nasik is also entering a new phase. Although it has so far been limited to making the Mig-21 and its successor, the Mig-21been decided to skip several stages and go straight to making the Mig-27.

The Mig-27 is much cheaper than the Mirage 2000 being acquired from Marcel Dassault of France and has been offered in a tempting package by the Russians who are obviously perturbed at India's diversification programme that has made it less dependent

siderable pressure on the gov-ernment to add to the initial purchase of 40 Mirage 2000 45 in India after importing

more under licence. If France wants to get the contract, it will have to outract, it will have to offer financing package that should be tempting enough to encourage the Government to revise the decision to make the Mig-27. It is pos-sible that the Defence Ministry will ept for making both the terms are right, but



will have to be made. In either case, Hindusthan Aeronautics will be geared up for making aircraft of a sophisti-

Snias of France and Britain's Sea Kings, although Messerschmidt - Belkow - Blohm (MBB) of Germany is also that will involve the purchase and manufacture of nearly 600 helicopters over a sevenyear period. All this will mean that the

present under-utilisation of Hindusthan Aeronauties cap city—estimated currently at around 30 per cent-will not be a problem after some time. This is mostly because of the low order-book position in some sections in Bangalore and in Kanpur (where pre-

Despite this, Hindusthan eronautics crossed Rs 2bn turnever last year (1981-82), with sales going up by 50 per cent and profits by ag much as 300 per cent in a single year. Sales of military aircraft during the

the next four years.

While the aircraft industry is poised for fresh growth, there is considerable rethinking on India's space programme following the failure and U.S.-built communica tions satellite, Insat-1A, last

Built at a cost of Rs 700m, the satellite barely stayed operational for a fortnight after launching and this has set back both the communi-

This failure, after success eckets, has delayed econd satellite while elaborate post-mortem made. In the meantime, ahead with three major space projects—including developent of a satellite and two lanneh vehicles at a cost of Rs 3.93bn—as part profile for the 1980s.

K. K. Sharma

not yet decided) will also be

STEEL INDUSTRY Expansion plans remain intact

TALKING TO India's steel from 1.7m tonnes to 2.5m tonnes 2.5m tonnes industry leaders, cutsiders could today.

The forgiven for forgetting that be forgiven for forgetting that steel manufacturers in Europe, the U.S. and Japan are expeniencing their most severe enough their most severe and steelmaking capacity should be ready to move to due to the total and steelmaking capacity found in the stands at 1.8m. It was the first indian plant to use basic oxygen. steel manufacturers in Europe, year a second steel-melting shop the U.S. and Japan are experienced their most severe and steelmaking capacity should demand crisis since the 1930s.

Indian counterparts sometimes have difficulty listing from memory all their expansion mans, schemes exist for boosting India's raw steel capacity of 11.4m tormes a year to 22.65m tonnes by the end of the 1980s.

One major new plant is under construction. Modernisation is underway at all five existing public sector integrated plants and at the single private sector integrated unit, run by Tata Iron and Steel Two other plants are also planned.

Although these plans appear to have remained mact. India has not escaped the inter-national impact of the steel

Tata Iron and Steel, in which Government institutions have a financial stake of about 48 per cent (and the Tata group only about 4 per cent), is losing heavily this year after record profits in 1981. Pre-tax profits for the half-year to September cold 57 per cent in \$908m. fell 67 per cent to \$906m (Rs 154.5m) compared with the

The Steel Authority of India
(Sail), creeted 10 years ago as a holding company for the country's individual public sector producers, made a profit of \$24.5m (Rs 391.7m) last year, but its chairman, Mr S. Samarapungavan, bolds out no such hopes for this year. It seems that only recent signs of a late raily in output will keep the group in the black.

Sail stocks have nearly doubled in the past 12 months — the figure in June, was some 1.1m tonnes or equivalent 10

1.im tonnes or equivalent to about two months production of the public sector plants. Mr Samarapungavan, however, is an optimist: "We are quite sure that with proper policies by the Government and our-selves we can do well. For-tunately, our dependence on the international market is

Mr Samarapungavan has plans for four of his integrated steel

international

State of Bihar, it is a largely indigenous plant. Bokaro's rated ingot capacity has expanded is allowed to be sold on the grappling with problems of installed capacity will have to Bhilal : built in 1972 in the

Durgapur now stands at a

The plant has a bad production record despite operating at nearly full capacity in 1964-65 and 1965-66. This is partly because some of the UK-supplied equipment has not performed well. In 1980-81, the plant's output was only 46 percent of its capacity.

Durgapur is being modernised under a scheme expected to cost 5690m (Rs 11bn).

Douglast the plant has a bad produced approval.

Government approval.

Government approval.

Holdian steel-making capacity within the next 10 years.

At Vishakapatnam, on the east coast, Sowiet engineers are building a 3.4m-tonne integrated plant for the Government approval.

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tion executives agonise about scheduled for completion by the where next to cut capacity, their and of this year.

The plant has a bad produc-

Capacity Durgapur: built in West Bengal, with British assistance in 1960. Steelmaking capacity at

convertors in steelmaking. Some open hearth furnaces are also

Basically a flat products operation. Rourkela also produces pipes electrical steel sheets. Sail hopes to boost steel-making capacity to 2.5m tomes, 400,000 bar and rod mill and a second continuous billet caster.

\$690m (Rs 11bn).

The Soviets are holding pream in 1985.

There are also plans, not yet pare a modernisation and expanapproved by government, to sion programme, which could soft credits worth \$129m for raise steelmaking capacity to double capacity for the plant.

This could cost up to \$625m (Rs 10bn).

Tata Iron and Steel is also modernising its 2m tonne plant at Jamshedpur in Bihar, instal-ling basic oxygen furnaces and continuous casting equipment at a cost of some Rs 2bn. Davy McKee of the UK is supplying and installing the steel melting

but it will be some time before this is seriously attempted.

A first phase of modernisation, worth Rs 5bn, still needs Government approval.

Indian Iran and Steel Com-

import most of the plant's production for a limited period, The Soviets have also expressed interest in plans to build a second plant for the Government in Orissa. It was

this plant, first sited on the coast at Paradip and then moved inland to Daitari, that was awarded briefly last year to Britain's Davy McKee in a \$125bn turnkey contract that was cancelled (see separate

Pressure to build another Government plant, this time in the southern state of Karnataka, is also building up in New

Delhi. Mrs Indira Gandhi laid the foundation stone for a new Karnataka plant at Vijayanagar some 11 years ago, in what amounted to little more than a political gesture to the state electorate. However, a detailed project report has been recently completed. Babcock of the UK and GHH-MAN of W. Germany

Peter Bruce

CEMENT MANUFACTURE

Outlook brightens as controls ease

previous year.

The Steel Authority of India INDIA'S MAJOR step in relax- market at a maximum price of power shortage and inferior be 42.5m tonnes.

The Steel Authority of India INDIA'S MAJOR step in relax- market at a maximum price of power shortage and inferior be 42.5m tonnes.

The Government of the control of the co

sector to lifting control par-tially on prices and distribution of cement after nearly two decades of regimentation. Favours to property developers in allocation of cement brought down the Chief Minister of the western state of Maharashtra last year. Several ministers in other states were involved in

controversial cement deals. visages earmarking two-thirds of cement production for public distribution at a fixed price of

profits. On a 5 per cent in-

crease in cement production. profits, after tax, rose nearly 14

Partial decontrol is spurring ontroversial cement deals. the industry to increase cement The partial decontrol en-isages earmarking two-thirds at 23m tonnes in 1982, against 21.10m tonnes in 1981 and 17.75m tonnes in 1980.

growth in demand for cement over the next five years. fold.

For the year ended June 1982, net profit of ACC was far add up to the required Rs 290.3m against Rs 19.5m in especity. Presently, the installed capacity for cement is 27.66m. Expectations

tonnes and new plant for 7.5m

rades of coal.

The Government has, for the Coment companies are setting first time, recognised the need to provide in the controlled applement supplies from the cement price for modernisation and expansion of cement plants.
Instead of taking depreciation
on the written down value of
the assets as in the past, the Government has allowed cement companies to calculate depreciation on a straight line method on a figure of Rs 650 per tonne, the capital cost for cement plant modernisation and expansion.

Economics of scale are also kept in view in industrial licensing, against the standard-ised four lakh tonne cement plant a few years back

Quite a few lm tonne plants are being installed. Technology imports are freely allowed, and for the first time, the Governtonnes and new plant for 7.5m tonnes is expected to be operational in a year.

The Sixth Five-Year Development Plan has projected cement production at 34m tonnes in the year to March 1985. At 80 per cent capacity utilisation, the installed capacity will have to for the first time, the Government is inclined to premit an Indian company to hire foreign consultancy services in this field. Modi group, for example, has named Blue Circle of the UK for its cement project consultancy and plant crection.

R. C. Murthy

TELECOMMUNICATIONS

Switchover continues

programme has opted for electronic exchanges and telephones to modernise obsolete systems whose notoriously poor performance not only constantly annoys subscribers. but also slows down official work and business communi-

he changeover has already en initiated, although it will be two or three years before the impact of the modernisation programme is felt. This involves import of electronic exchanges for early installation and building of at least two electronic exchange factories with foreign collaboration.

Import of exchanges has been simple enough, France's CIT-Alcatel has won orders for 25 exchanges totalling 190,000 lines and these are expected to be operational by 1984. Fujitsu of Japan has won orders for SPC electronic exlines, while Siemens of West Germany is to supply 174,000 sets of electronic telex equip-

Award of contracts for the two electronic telephone exchange factories to be set up has been considerably controversial.

In the running were 10 com-panies from Britain (which offers British Telecom's System "X"), Japan, Germany, the U.S., Norway and France. Before tenders were opened, it was announced that the contract for the first factory with a 500,000-line capacity had been awarded to France's CIT-Alcatel. A flurry of protest followed from the competitors

who remain dissatisfied with the official explanation that the contract for the second factory and their tenders were still valid for the first.

Negotiations with CIT-Alcatel were held hilaterally, and the French offer of soft aid of FFr 1bn before the May 15 deadline for low interest European credits, proved to be decisive. The French company is also in the running for the second (or what the Indians call the first) factory with a 500,000-line capacity.

No guarantee

Officials say that there is no guarantee that CIT-Alcatel will automatically win the second contract, and some believe it would be best to give the contract to another company so that India is not However, Indian exwith making different telephone systems A similar change-over to elec-compatible hardly encourages tronic technology is to be this view. Nevertheless, global tenders have been floated for the World Bankaided project and the choice will be made from the original ten bidders by next May. Financing arrangements could again be decisive.

Indian Telephone Industries, the public sector company which has so far handled development of telecommunications in the country, will modernise its factory in Palghat, Kerala, with the sys-tem chosen. The Palghat plant has already done con-

siderable work on producing

small electronic exchanges about 100 of these are already operational, Face Standard of Italy, a subsi-

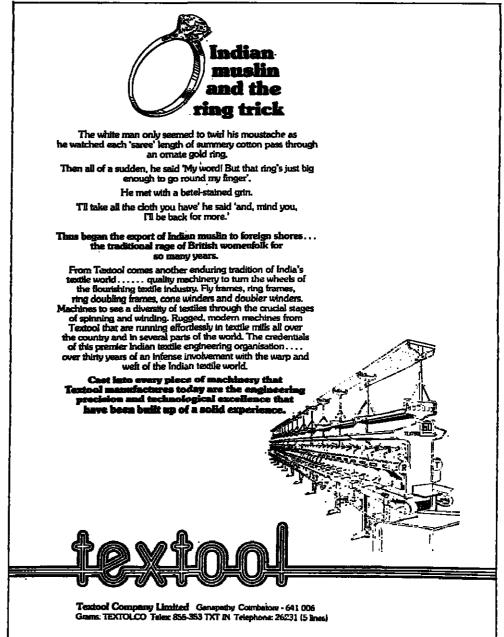
diary of ITT, is to be given the contract for a new model telephone to be made by Indian Telephone Industries. A new factory is expected to make 500,000 instruments a year and its capacity will later be expanded to a million. The need for modernisation

is apparent from the fact that there are still as many as 1,350 manual exchanges out of the 7,890 working at district headquarters and elsewhere. Priority is being given to make these automatic, partly with the help of containerised telephone exchanges. But complete automatisation is to be achieved only by 1990. British Telecom has also made

an offer with Plessey to provide small capacity electronic

made for the outdated telex system. German equipment is to be used for telex exchanges in the four main cities of Delhi; Bombay, (where a beginning has already been made); and in Calcutta and

A project for electronic teleprinters to be made by the public sector's Hindusthan Teleprinters has also been cleared by the Government, Companies from Holland, France and Italy are in the running for this contract.



K. K. S.

RAILWAYS

ELECTRONICS

New policies may soon emerge

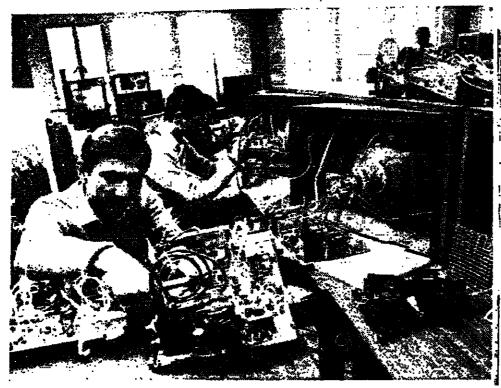
AFTER MORE than ten years' debate and delay, the Indian Government suddenly decided last April that colour television should be introduced to the country in time for last November's Asian Games, That gave India six months to import or assemble some 100,000 colour television sets.

The subsequent events, rang ing from bickering over where sets should be assembled to rows involving customs officials over burroaucratic delays, make a story of true farce. But the events also illustrate the haphazard and inefficient way in which India often allows its electronics industry to develop. The industrial environment in India is not conducive to build-

me high technology industries unless, like space and defence. they are given top priority by the Government. Electronics require dynamic growth, high volume production, and expensearch and development none of which is readily available in India.

Now, however, there are some signs that the industry may be entering a period of significant development. The Department of Electronics seems to be recognising that it has interpreted India's policies of aiming for industrial sufficiency too rigidly for too long and it is planning new initiatives. It is aiming for the industry to grow by 22 per cent a year till 1985 from output in 1981 of Rs 900 crores.

Foreign investment has been encouraged for the past two years in some areas, notably electronic components, along with growth in small computers. The department now accepts that a main frame computer policy is needed, laying down targets for imports, output and



Colour television sets being assembled for the Asian Games at Weston Electronics on an estate of small and medium-sized companies on the outskirts of Delhi

is severely restricted which has which \$75m to \$80m was demeant that customers' busi- fence work. nesses have suffered, and there has been little development of

new products.
The Electronics Department is also considering inviting international tenders from companies to co-operate with the Slate-owned Electronics Corporation of India in developing a medium to large main frame

machine. That would be seen in India tion of the railway system in ing to open India up for international collaboration in this area.

In line with its pre-occupa-tion with defence and allied technologies, India is well advanced in various areas of pro-fessional electronics. The product development. At pre-company in this area with a sent, import of large computers \$130m turnover last year of

India is also developing various forms of consumer electronics, based on foreign tech-nology. In particular, it is now about to recover from the chaos ment of colour television.

The Electronics Department has a new policy for the production of colour televisions and it is also about to receive tenders from Bosch of Gerand abroad as a significant step forward, breaking down some of the taboos which have held the industry back. The computerisa-wide network of colour television studios and recording facilities. The initial technology partnership with foreign com-panies which might include IBM (see article on railways) to be worth approaching flm, in addition to orders for equip-

Software writing is also emerging as a significant part of the industry and is to receive Government support, Indians have an aptitude for software work. This, plus low labour Government-owned Bharat Electronics of Bangalore is the main under-cut European prices by company in this area with a up to 30 per cent, although this growth. is partly offset by communica-

of the Tatra Group, last year received contracts totalling some \$30m for writing software for international banking computer programmes.
Russia has also bought soft-

Russia has also bought soft-ware work from India worth approaching \$5m in the past two or three years and is now proposing a deal which would involve it selling India com-puter hardware in exchange for more software contracts more software contracts.

Such developments indicate
the potential for India to develop a significant electronics industry which could gradually begin to compete internation-

ally.
Civil servants and leading Civil servants and leading electronics executives have rejected ideas that India should try to follow places such as Singapore or Hong Kong and become a major producer of mass produced goods. But they do believe that, given a lead from the Government and more from the Government and more Electronics Department, there considerable potential for

John Elliott

Turning traders into manufacturers

" MANUFACTURING panies in our small scale sector are basically traders who want to make more money by assembling things, as well as importing them and selling them. They are not usually can ambition to innovate or manufacture."

This comment by an Indian electronics executive underlines some of the problems and contradictions which surround through business Various special incentives, including the reservation of 835 specified products for them to manufac-

The policy has been develoned over three decades for economic and social, rather than industrial, reasons. It ranges from vallage crafts to electronic businesses employing a few hundred people. Its aim is to merease employment and to industrialise backward areas. so reducing poverty, while at the same time helping the consumer by breaking the nower of monopoly suppliers and other large companies.

The policy fell into disrepute during the 1977-79 Januta Government because too much was expected of it. Now, however, it is widely accepted and its aims are praised by even its sternest critics in in-

INDIA DEFINES its small-scale sector as manufacturing and INDIA DEFINES its small-scale sector as manufacturing and repair businesses with investments in plant and machinery of up to about £125,000 (Rs20 lakhs). These businesses—and others in what are called tiny units (Rs2 lakhs maximum investment) and medium-scale ancillary and subcontracting (Rs25 lakhs)—are exempted from many bureaucratic controls and have other positive incentives.

There are 400,000 registered small-scale businesses and

maybe as many again unregistered. The 400,000 businesses employed 6.7m people, producing about £5.6bn (Rs9,060 crores) in 1979-80, and the Government wants this to grow by about 75 per cent by 1985.

stered small scale businesses were estimated to be "sick" by the Reserve Bank of India in 1979. But there are possibly more serious complants of poor design, low quality products, and inefficient servicing, especially in the electronics area where various items including televisions. and very small computers are

" reserved." More than 75 per cent of India's black and white television sets—ata, ... colour sets hastily imported by the Government and assembled for the Asian Games, last month—are produced to foreign designs along with 55 per cent of tape recorders and 40 per cent of controls instruments and electronic medica!

equipment. "These things have been arranged so that the consumer is not exploited on price by large manufacturers, but now

tenance," is a typical criticism heard in India. "The Government should pay more attention to attaining good standards of design and product quality when deciding on poli-cies, otherwise we'll always have television sets looking foggy and electric plugs blow-

on inadequate design and main-

Weston Electronics is one of the larger and more respected of the medium-scale assemblers of entertainment electronics, such as television sets. tape recorders and even video games. Located on an industrial estate on the outskirts of Delhi, it employs 750 people on labourintensive rudimentary assembly work, sometimes clocking up to 20 per cent rejection rates be-cause of poor quality at various

stages of assembly.

The company was set up by two brothers in 1986 to produce

a turnover of Rs 220m. It estimates Rs 300m for this

"Up to 1977 we copied designs and technology from Europe and Japan for television sets, and Taiwan for tape re-corders," says Mr Sunder Vachani, one of the founders, who now proudly drives round Delhi in a large black Nissan President car, one of the relatively few imported cars in the the consumer is being exploited

had to get on to our own feet because, when you grow up. you can't continue to do the wrong things you do when you are young. Anyway, the restrictions on importing were slowly being relaxed."

So now Weston imports technology and sub-assemblies, and adapts designs to India's condi-tions. Controls on importing materials and technology are still hampering Weston, however. Mr Vachani estimates it could double its present output in a more relaxed regime.

In 1981 it assembled 42,000 black-and-white television sets Last year it assembled 12,000 colour sets imported for the Asian games by the Government from Korea and Europe as well as Japanese Hitachi sets which it was already producing for India's small video recorder

Bids in soon for computer expertise

INDIAN RAILWAYS is starting a major modernisation programme of its internal communication and control systems and of its locomotives. This follows modernisation of

now entering its final stages. ne communication and control systems project includes a key computer contract for which either Canada or Britain is expected to provide con-sultancy and software work. The contract includes advising on a main computer order which could reopen the con-troversy about IBM's role in

india has the biggest railway network under single manage-ment in the non-communist world. It employs 1.7m people, carries 10m people daily, and, until the late 1970s, was too starved of cash to modernise. Now, World Bank loans approaching \$600m are provid-ing the base for the work.

The computerisation and communications project is budgeted at \$500m most of which will be spent in India on general communications and nine regional computer systems. A lot of the hardware for these systems is expected to be supplied by the state-owned Electronics Corpora-tion of India.

But international expentise is needed for the central control system in Delhi on which about \$125m is likely to be spent abroad. Proposals are being submitted by Canac part of Canadian National Railways, and Transmark, part of British Rail. The winner, supported by its own government's credit and financing arrangements, will supply software and long term consultancy, as well as advising on equipment pur-

Both the Canadian system and British Railways use a scheme called "Tops." This is based on IBM computers which have not been sold in India since IBM left the country in 1978-79 after a row with the Indian Government over the ownership of its subsidiary. The government is insisting that there is no ban on IBM having the railway order.

IBM is believed to be consider ing tendering for this order which would be worth \$50m to \$60m. IBM's headquarters in the U.S. have said nothing to contradict rumours to this effect now circulating in New Delhi. A spokesman for the company said that if there was a major requirement in India for IBM equipment products would be supplied on an off-shore sale basis." There were no plans for re-establishing an IBM orgai sation in India.

An alternative would be for Fujitsu or NEC of Japan or Univac of the U.S. to supply compatible equipment.

being submitted by about 10 companies for a short list of development contracts which will eventually lead on to a 10-year collaborative deal, up dating existing locomotive

technology. Tenders are also open for the final \$5m orders for machine tools in the railway workshop's \$170m modern programme. A total of 20,000 machine tools are being replaced in 50 workshops.

TEXTILES

Strike hits exports

INDIA'S "Productivity Year" 9.800m metres in 1980 to of jobs is to be averted. The in 1982 was soured by the year- 13,300m metres (including Government is not in favour of

The loss of production in the 62 Bombay mills is more than Rs 10m so far, about one-third of India's total textile produc-tion. But the effect of the strike on domestic textile-market is not significant.

First, drought conditions in many southern and eastern States depressed demand for cloth. Secondly, textile mills in the western State of Gujerat, are working overtime to produce more cloth. The biggest beneficiaries of the strike are the semi-machinised power-looms, which enjoy Government patronage by way of rebate in Excise Duty on textiles. Exports of cotton fabrics suf-

fered last year; they fell sharply because of the failure of Bombay mills to keep to their commitments.

Bombay contributes tradi-tionally some 62 per cent to India's fabrics exports, which were Rs 3bn in the year to March, 1981. Only 15 per cent of export

quota to European Community was expected to be utilised in 1982, while exports to the U.S. were a mere 3.4 per cent of the quota.

If Bombay mills reopen soon,

the shortfall in 1982 exports may be made up partly since the Soviets have agreed to carry over to 1983 the unfulfilled 65m metre export order the USSR placed on Bombay mills this When the strike is called off.

mills will be in a position to re-open. At least a dozen mills which were already sick, will not restart since they are unable to sustain the overheads in the year-long strike period. The Bombay textile industry -"the difficulties of the textile industry," says a mill owner, is due to lack of a coherent official policy and inadequate modernisation."

The Janata Government which was voted out in 1980, had insisted the entire future demand for textiles was to be met by handlooms, one of the three sectors of the textile industry (the other two are mill sector and powerlooms). But the present Covernment modified it to allow for the expansion of textile mills to reach viable capacity.

The three sectors of the textile industry are to increase production from a combined

old Bombay textile strike, of 1,400m metres for export) in nationalising the closed units, which no end is in sight.

"It is an unprecedented There is a continuing shift with more than a hundred malls.

"It is an unprecedented. There is a continuing shift with more than a numbered melis. workers' action," says Dr Datta in consumer preference to The present 10 per cent share Girni Kamagar Union (MGKU), textiles.

"The workers refused to be bullied by strike breakers," asserts Dr Samant, referring to the efforts of the Government and the rival textile unions to restart the mills with skeleton staff.

"This points to an increasingly would resist pressure from the larger role for the mill sector EEC and U.S. to strap free in clothing the population, since access to Indian handlooms. The synthetics production requires market for fabrics would capital intensive techniques, depend on the official policy for changing pattern is the fall in stablishing modern units for changing pattern is the fall in per capita cloth consumption from 15.5 metres in 1960 to

The present ratio of systeman of Conton the projection for 2000 AD is The European State of Systeman of Conton the Conton for 2000 AD is The European The Europea

Nearly 2.1m spindles are to Nearly 2.1m spindles are to be installed, taking the total spindleage to 23m in 1985. The Government does not favour a big increase from the present 200,000 looms, but technological upgradation of the aging looms—some mills have 30-year-old machinery—itself will increase the wearing capacity. Radical changes in the

textile scenario are seen in the next five years. The new pattern of ownership of the Bombay

The outlook for fabric exports "is not bright," says Mr

tends the EEC market is not

growing at the annual 6 per cent projected in the multifibre agreement and is asking for a

The market for fabrics would depend on the official policy for establishing modern mills for export production. Russia has emerged as the main customer for Indian textiles and increasingly larger capacity is be-ing committed to fulfil Russian commitments



Dr Datta Samant leads the Bombay strike

MACHINE TOOL INDUSTRY

Take-off still awaited

INDIA'S MACHINE tools ining saything from hand-held Secondly, the small, familydustry has been "poised for machines to horizontal boring run smaller companies are
take-off" or "at the cross-roads," machines and gear hobbers.

according to newspaper reports In 1981, production throughand industry spokesmen, for out the industry was worth nearly eight years. So far, Rs 2.29bn, according to Government ment figures, up starply from plans for industrial expansion Rs 1.56bn in 1979.

and modernisation, little has happened. The "take-off" was, and still is, supposed to be all about the infusion of numerically controlled (NC) tools into manufacturing industry. India first exhibited an NC machine in 1970, in Hamburg, but, to-date, only three machine tool makers (Hindustan Machine Tools, Mysore Kirkloskar and Cooper Engineering) out of nearly 150 large and medium-scale manufacturers make NC machines, chiefly under licence. Imports are flourishing, and probably account for half the 300 NC

units now in use in India. "There has been no significant investment in machine tools in this country for the past 10 years," said Mr S. D. Sulakhe, secretary of the Indian Machine Tool Manufacturers Association.

The Government is partly to blame. Only in the mid-1970's did it lift strict curbs on manufacturers changing licences in order to widen their product

By then, low levels of profit-ability, with a few exceptions, had become common through-out the industry. Combined with the after effects of restrictive Government controls and, some industry spokesmen admit, the reluctance of many companies to plough profits back into their busineses, the machine tools industry looks a long way from being able to meet the technological requirements at the sophisticated end of the Government's development plans.

That is not to belle the industry's vigour in the manufacture conventional machines. More than 2,000 manufacturers operoutside what is called "the with investment of more than sophisticated machines 2m) in Punjab alone, mak-have on employment.

Ironically, the Indians have been able to capitalise to a certain extent on the widening technological gap between themselves and the major foreign manufacturers by sharply boosting exports of conventional machines to other developing countries and, in some cases, to developed countries.
"We still build machines

here that the Europeans and Americans could not make profitably," said one industry specialist. The value of Indian machine tool exports rose to Rs 300m in 1981-82 from Rs 80m in 1975-76, according to Govern-The industry is dominated by

HMT's seven plants, which account for nearly 40 per cent of total Indian production. The state-owned group, based in Bangalore, has consistently led the others in inovation.

Smaller companies Dr S. M. Paril, HMT's chair-

man until five years ago, and still a major independent voice in the industry, argues that the big producers should stop manufacturing low technology equipment and concentrate on more sophisticated machines. Smaller companies would be able to produce better conventional machine tools at a fraction of the majors' costs, he believes. In theory, he has the support of many industry spokesmen,

but combined with the reluct ance (in some cases inability) of big manufacturers to commit mselves to NC technology there are two other hurdles.

First, the Government has been content to allow the import and manufacture of idigenous licensed NC machate throughout the country, at inery on a relatively small scale least 1,000 in smaller companies to fulfil specific requirements, outside what is called "the organised sector" (companies effect that widespread use of sophisticated machines might

ventional lathes, boring and milling machines might be too great a hurdle for many of them to accommodate.

Foothold

76 per cent.

While the debate about who should make what continues, the Government's production and consumption figures grow increasingly omimous for the industry. Compared to the rise in domestic production from 1979 to 1981, consumption rose from Rs 1.83bn to Rs 3bn and the industry share of the local market fell from 85 per cent to

and this is worrying Indian machine tool companies. Although West Germany, with sales to India worth about Rs 208m in 1979, leads the field, the Japanese are rapidly gaining a foothold in the market, sometimes discounting up to 50 per cent off list price for machining centres, whi are increasingly in demand.

Now the Indians are trying to persuade foreign manufacturers to secure licensing arrange-ments with local manufacturers. to build NC machines, arguing that there is money to be made on exports because of low labour costs.

The industry has also persuaded the government to consider raising royalties paid to foreign collaborators. machines sold in India, from 5 per cent to up to 10 per cent. A number of Indian companies are understood to be talking to German, Swiss and U.S. manufacturers on roughly the same lines. The Japanese have shown little interest in

licensing. Although import tariffs of up to 60 per cent might blunt the Japanese edge on price to some collecting a growing band of influential admirers. The chairman of one of India's most sophisticated public sector sophisticated public sector manufacturers said he would not even consider buying non-Japanese machine centres.

Peter Bruce

With Indian seafoods

you are always one-up

The statistics show indeed a dramatic story Over 3", of the world's total fish producted



FERTILISERS

Private investment sought

CONTRACTS FOR fertiliser the surpluses with the private plants worth more than Rs 15bn companies for building are now being awarded by the Indian Government which is to amend suitably the fertiliser finalising the sites for a chain pricing formula to stimulate inalising the sites for a chain of six fertiliser projects based on the Bombay High field. Government-owned companies, private sector financially-based

businesses and co-operative will set up two of the plants each. Four Bombay High gas-based the western coastal states of Maharashtra and Gujerat) are already under construction

bringing the total investment in cas-based fertilisers to nearly Rs 50bn in 10 plants in 1980. The Government has chosen Kellogg of the U.S. for the 1350 ammonia plant of the natural gas-based fertiliser compiex in Madhya Pradesh in central India. Snamprogetti will be the main consultant for

the Crea plant. The Government, for the first time, is seeking the support of the private sector for Bombay

a resource constraint and conse-quently has opted to harness

High gas exploitation mannower the resources of the public and co-operative sectors are not large enough to take on the job of all the 10 fertiliser plants, Secondly, the Government has

private investment. Fertiliser prices

administered through a complex system of retention prices to manufacturers and Government subsidy to keep the cost of fertilisers low to farmers. The retention price is worked

out on 12 per cent return on

"net worth" at 30 per cent capacity utilisation. The pro-posed amendment is to enlarge the definition of "net worth" to include investment made out India's perspective plan envisages massive investment to lift the fertiliser installed capacity to 9.65m tonnes of nitrogen and 2.84m tonnes of phosphates by 1990. But demand would continue to out-strip supplies and the gap is to widen from 1.34m tonnes of

nitrogen in 1980-81 to nearly 3m tonnes in 1989. The Government would like the fertiliser industry to move away from petroleum feed-stock. Two coal-based stock. Two coal-based fertiliser plants are established to assess the economics of coal gasification technology.

Presently, the fertiliser industry has the problem of accumulated stocks. Demand has not grown at the projected 10 per cent this year. A sharp 65 per cent rise in

fertiliser price in two years and delayed monsoon have affected fertiliser use this year. The Government has planned for making available 6.43m tonnes of chemical plant nutrients, including 1.73m tonnes through imports.

A saving of Rs 1bn on fertiliser imports is projected by lifting fertiliser plant capacity utilisation. The industry is to produce 4.7m tonnes of fertilisers in

per cent from 3.14m tonnes in Plant operations last year were dogged by overwhelming constraints: there was a largescale infrastructure failure including shortages of power

1982-83 — an increasing of 49

coal and transport Other chemical industries are languishing. They had registered a negative growth rate two years back and have yet picked up rapid forward momentum.

R. C. Murthy

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Imports are filling the gap,

INDIAN INDUSTRY XI

THE EUPHORIA on India's oil exploration front is over, after a string of oil discoveries at three different locations in the middle of last year. Oil exploration in Palk Bay

off the east coast at the southern tip has been suspended as the field is not commercially viable The off-shore Godavari Structure has proved to be the most difficult and conditions there are more adverse than in the North Sea. There is no verdict yet on the efforts at two other locations
the Andaman Islands and
offshore Pondicherry.
Major investment decisions

ment of proven oil reserves in Bombay High fields on the west coast. The government has approved the Rs 25bn plan of Oil and Natural Gas commission, one of the two Government-owned organisations engaged in oil explora tions engaged in our explora-tion and production, to lift oil production in Bombay High to 21m tounes in 1984-85 (April-March) and 2.25m tounes of associated gas and three mil-lion tennes of free gas. ONGC was to produce originally 12m tennes of oil in 1984-85.

The Government has post-poned decision on investment in other areas. The ONGC has proposed a total investment proposed a total investment of Rs 47hm. (including Rs 25hn. for Bombay. High) in the next two years. This is part of the

OFFSHORE OIL

Resources crunch forces rethink by Government

10-year ambitious perspective plan to raise crude production to 69.5m tonnes in 1990. to 60.5m toxines in 1950.

The resources crunch has forced the Government to weigh carefully the gains of committing funds to risky oil exploration in new areas. But the situation is becoming desperate. Bombay High alone cannot sustain the medium and long-term oil needs of the country. Demand for petrol-eum products is rising at an annual rate of seven per cent and, as the economy develops, the demand for ell is expected to accelerate at an annual ten

The Indian Government would have favoured fixed interest-bearing credits from the World Bank, if not the soft leans from the International Development Association, the World Bank subsidiary, for all its oil exploration ven-

tures. But the Reagan Admin-istration influenced the World Bank to align the loan pack-age in favour of increased market borrowings and parti-cipation by international oil companies in exploration and production in India.

Apparently, the Indian Government has seen reason in the World Bank argument that there is no point in reserving all high potential areas for the national oil exploration agencies. In the latest invitation to world oil majors for tenders, blocks in oil-bearing deep offshore Godavari Structure are offered for exploration for the first time. In all, 50 off-shore and onshore blocks in Krishna and Canvery Basins, Bombay offshore, besides Bombay offshore, besides Godavari are opened for bids. The decision to throw the

davari Basin open to oil

factors. First, the C rern-ment is committed to the to bring about structural adjustments in its economy in the medium term for the drilling Secondly

majors is influenced by two

Godavari deep offshore involves sophisticated tech-nology, which is not easily The 37 companies invited

to bid this month have been carefully selected. The Government has moved from Government has moved from its rigid posture, adopted in the first round of bids last year, and appears ready to make concessions. It has shown willingness to nego-tiate on the freedom of oil companies to export the profit component of oil.

The income-tax payable by the companies is reduced to 56.375 per cent from 73.05 per cent, although a new 15 per cent levy on oil pro-

per cent levy on oil pro-duction, called "equivalent of royalty," is proposed but interest of the world oil majors in new areas, for expioration is one the wane with falling oil prices.

The question is: how far the blocks that are effered and the concessions made, will appeal in outweighing the adverse market conditions.

R. C. Murthy

NUCLEAR ENERGY

Troubles hinder development

cessfully exploded what the Government described as a remote Rajasthan desert in 1974, the national "ego" received a tremendous boost. But that event was the begin-ning of continuing troubles for India's nuclear energy pro-

about supplying enriched uranium for the 400 MW nuclear plant at Tarapur, Maharashtra. The Canadians turned back ships carrying nuclear reactor components, and talks stalled with the French over fast-breeder reactor tech-nology.

The troubles continue to retard development of India's nuclear energy industry. Tara-pur has been running well below capacity as nuclear fuel is conserved. France has now stepped in to supply the necessary enriched uranium to fill the vacuum created by the refusal of the U.S. to sell the fuel and, hopefully, Tarapur will start generating normally

two units, but difficulties in obtaining heavy water have cut its designed capacity of 40 MW selected, to less than half. The Kota plant generates even more the scarcity of heavy water erratically than arapur, so the which has affected the working

accepted by the Government of being accepted as a temporary achieving a 10,000 MW nuclear stopgap.

even this starts generation.
Only the preliminary civil engineering work on the fourth

plant, at Kota in Rajasthan, has Kakrapur in Gujarat—has been

country's only two operational of the Rajasthan plant and nuclear power stations are not a good augury for future plans.

In view of the problems, the as a coolant for the natural been forced to lay stress on ment is determined to maximum indigenisation of mise production of heavy water in India and to Saint Market Parket. future plants but this inevitably in India and the Soviet Union's means delays. The target offer to meet the shortage is

achieving a 10,000 MW nuclear generating capacity by the end of the century is clearly unrealistic. Sceptical independent at cobservers think that something like a quarter of this will be possible.

As it is, progress is slow. The third nuclear power plant at Kalpakam, near Madras, in Tamil Nadu State, has just one of its units nearing completion and it will be some time before even this starts generation.

Stopgap.

The heavy water plants at Tuticorin, Baroda and Nangal are operating well below capacity. The current target is a mere 80 tonnes a year instead of the 160 tonnes that they should be producing together. Actual demand will be 426 tonnes by 1986.

New heavy water plants at Tuticorin, Baroda and Nangal are operating well below capacity. The current target is a mere 80 tonnes a year instead of the 160 tonnes that they should be producing together. Actual delayed deliveries of equipment.

Hence the attempt to standardise designs and place batch orders to enable Indian manufacturers to become efficient and cost-effective.

The Government seems deter-

plant at Narora, in Uttar mined to go-it-alone because of Pradesh, has begun. For the previous experience with fifth plant, only the site— foreign suppliers in the U.S. and elsewhere. Indian scientists have perfected the technology The immediate problem is for pressurised heavy water reactors, using natural uranium as fuel, and they mean to carry out the programme based on this method. For this reason, the Govern-

ment is not expected to accept the recent Russian offer to instal a 1,000 MW nuclear power plant on a turnkey bosis even though it has agreed to examine the technical feasi-

According to the Atomic Energy Department, the pressurised heavy water reactor technology has the potential to

to be commissioned in a few and cost-effective months.

K. K. Sharma

TEA PRODUCTION

A year of mixed fortunes

A WEAK price trend at the will have much less tea for many gardens have been unable agations throughout the early export and our foreign exchange to buy enough fertilisers and other inputs vitally essential for considerably earnings from tea exports will other inputs vitally essential for growing a good cron. Constitution of the constitution of half of 1982 considerably earnings from tea exp worried the Indian tea industry. show a major decline. It also felt puzzled that despite According to reliable projectal lower tea crop in India, as tions, India should produce well as abroad, the market was 1400m kilograms of tea by the being so unresponsive.

Prices at the local auctions have, however, steadily improved in the second half and at the end of October they were the corresponding months of the previous year.

This has improved the outlook noticeably for the industry, although concern continues to be expressed about the weakness of sterling which has been affecting the rupee value of the exporters income adversely. The tea crop in 1982 it now

seems will be about 545m kilos. The north Indian crop pecked up in the latter half, largely neutralising the damaging effects of a prolonged drought and heavy rains at the wrong time. By and large, 1982 was a year of mixed fortunes and not a general disaster, says Mr Deepak Roy, chairman of J. Thomas & Co, the leading tea nection firm in India.

On a longer view of the tive stagnation in tea production in India, the world's largest producer consumer and exporter of the commodity, should be a

As Mr C. S. Samuel, chairman and managing director of Brooke Bond India (an important firm in the tea industry), points out, the growth in tea output between 1967 and 1977 was good, rising from 385m kg to 556m kg, but since then it has moved sluggishly between 560m kg and 570m kg. India's current annual domestic consumption is about 370m kg and growing by about 5 per cent to 6 per cent per year.

"If this trend of production and consumption continues," he stresses, "before long we will cat into the exportable surplus. Perhaps by the year 2000 we

year 2000 ad if it is to export 450m kilograms by then and at the same time cater to a grow-ing domestic market.

This means tea output will have to increase two and a half times from the present level in a matter of just two decades which seems to be a far cry at the moment. The industry does not have the funds nor addi-tional land to carry through a development programme of such proportion.

"Finance continues to be a major headache," says Mr S. K. Mehera, chairman of Tata Findlay (renamed Tata Tea), the largest tea company in India because the enormous increase in costs has so eroded the profit margin of the industry that it has now little reserve to be ploughed back for development.

Commercial banks do not extend adequate credit even for making efforts to produce more working capital purposes and whatever profits the gardens levels and if possible expand manage to earn are largely the industry is womied that manage to earn are largely eaten away by a highly irrational and capricious system of taxation both at the state and central level. Nearly 70 per cent of the profits are

All production inputs such as fertilisers, pesticides, weedi-cides, coal and electricity, cost more. The 1m workforce engaged in the tea industry have demanded and been given a substantial wage increase recently.

Auction prices during the current year, especially in the latter half, have improved, in some cases considerably, yet the profitability of the industry is still low by today's market standards for industry as a

Indeed, it is a commonly heard complaint that because of the financial constraint,

other inputs vitally essential for growing a good crop. Consequently output has not been rising.

If the tea industry is unable to absorb the increasing costs through higher productivity, it is not because of inadequate efforts to modernise operations, but because of the inability to extend plantation areas which could bring substantial economies of scale: Indian gardens already have the highest production of any in the world.

State governments, in their zeal to apply land reform measures at the wrong place, have taken away all maused land from the gardens which could be devoted to new planting. The industry now needs the land badly and, despite numerous ments, the lands have not been On the other hand the

Government of India's effort to grow tea in non-tea growing states have had little encouraging results so far, and no significant addition to tea output. has resulted.

capricious at countless meetings under both at the intermedional suspices, no tea agreement to regulate export flows to the world market is yet

in sight
Despite a large domestic
market exports are still very
vital for the Indian industry's own financial health, as well as the country's export income in the country's export income in the country of a persisting balance of payments crisis.

A better unit value for exports is what the industry hashally nearly

basically needs.

With Crima threatening to disrupt the equilibrium in the world tea market, where competition from new producing nations has been increasing. India has every reason to feel anxious about the future of its

TOBACCO

Record export earnings

THANKS to an ever-growing foreign and domestic demand. tobacco now occupies important place in the Indian my. It supports not only 750,000 people engaged in the cultivation of a Rs 30bn industry making various products, but also numerous traders and exporters all over the country. in the current context of a balance of payments crisis, tobacco's contribution to export earnings has been particularly encouraging. Exports of tobacco and

tobacco products in 1981-82 touched a record Rs 1,93bn, some 56 per cent higher than as much as 120 per cent be-the previous year's figure of tween June 1979 and February Rs 124 bn, which itself was a 1981. But much of the increase record.

In volume terms, exports eached 107m kilograms, reached 107m kilograms, roughly 25 per cent of the total output, beating by lengths the earlier record of 93m kilograms exported in 1972-73. officially set export target for 1982-83 is Rs 2bn.

The 1981-82 record export account of a volume increase ethough that was a major contributory factor, but were due largely to a higher value per unit of export.

From a mere Rs 6.60 a kilogram in 1970-71, it rose to Rs 16.08 in 1980-81, and to Rs 18.12 in 1981-2. The trend during the past year continued to be as satis-

largest exporter of Virginia In the world league of tobacco producers, India now occupies the third place, next to the U.S. and China. Out of

a total world output of 5.3bn kilograms in 1980-81, India's

P. C. Mahanti share was 447m kilograms, while the U.S. and China produced 806m kilograms at 797m kilograms, respectively. It is interesting to note from the latest tobacco export statistics that China became the second largest customer of Indian tobacco in 1981-82. It took 28.8m kilograms and con-tinues to take a keen interest during the current year, as

> The Soviet Union topped all importers with 33.7m kilograms and promises to take

The UK, which traditionally

was the largest importer of Indian tobacco, has now been pushed down to third place. Britain maintained her position until 1978-79 when it took 30.5m kilograms but the purchases dropped sharply to 20.2m kilograms in 1979-80 and then further to 17.3m kilograms the following was the collection was the collection. grams the following year. In 1981-82, UK imports Indian tobacco recovered

19m kilograms, but it was still way behind China and Russia. This is probably due to increasing competition from the U.S. in the UK market and from the 48 CAP countries which are enjoying duty-free entry into the European Common Market of which the UK is now

Russia's purchases of India tobacco has grown dramatically over the past decade. It took only 6.9m kg in 1970-71, stapped it up to 18.8m kg the next year and since then has kept increas ing her purchasing. With the rapid expansion of

bilateral trade agreement for 1982-83, the country should import more in 1982-83. It is in the European Eco-

nomic Community the world's targest market for tobacco that India's exports are not making the headway that the country needs to make at least to reduce the trade gap.

COALMINING

duction target of 165m tonnes now account for nearly 65 per for coal in its Sixth Plan (1980- cent of the cost of coal produc-Early last year there was mally low.

some excitement about the improved performance of the mationalised coal sector in 1981-year on the Indian coal sector 1982. Production went up by 9.6 per cent to 125m tonnes, a million tonnes more than the revised target of 124m tonnes

for the year. Coal India also made a profit for the first time since nationalisation in 1972-73. Productivity was said to have risen, with output per manshift having gone up to 0.78 tonne in 1981-1982 from 0.71 tonne in the previous year. But even this higher figure represents one of the lowest outputs per manshift The Central Government's

response to the coal industry's meant that prices have risen by has gone to meet additional in-terest burdens and higher wages and power tariffs.

ion, productivity remains abys-

says India is likely to achieve a maximum coal production for 1984-85 of 155m-160m tonnes.

Shortfall

By comparison, says the report, unrestrained demand is estimated to be around 175m tonnes, indicating a relatively large shortfall between production and demand for the next several years.

Experts in India's Department of Coal similarly expect coal

shortages to emerge, although they place expected shortfalls at about 16m tonnes. They say the main sectors facing shortages will be power and cement. The planners demand The planners described factor of the power sector of the power sector of the power sector ment of Coal believes that at another Rs 3bn will be

At least two new power

stations - Vindhyachal and the UK-funded £110m Rihand coalfired power station in Central India, have further increased coal demand. Coal demand by the cement sector is also estimated to be roughly 3m tonnes more than the projected demand

of 9m tonnes.

Cash shortage holds up investment

The shortfall in demand is partly a result of cutbacks in investment projects by the authorities during 1975-77 when demand for coal in the country was falling due to a slowdov in the economy. But over the past several years, the Government has increased the pace of its investments. Twenty major projects sanctioned during 1979-80 have a production potential of nearly 38.89m tonnes, with an investment of Rs 3.7bn (£197m).

estimate, the power department required to commission needed

Despite the fact that wages has asked the coal department coal capacity. Having already now account for nearly 65 per to supply 78m tonnes of coal spent the bulk of its total Sixth cent of the cost of coal production, the department of the cost of coal productions instead of the original 65m Plan allocation, the department of the cost of coal productions are supplied to the coal department coal capacity. Having already to the coal department coal capacity. Having already to the coal department coal capacity. Having already to the coal department coal capacity. is suffering from severe shortages of cash leading to an almost total stoppage of new

> The financing requirements of the coal sector are an ever Central Government at a time when it is already facing difficulties allocating an increasing share of its resources to the energy sector.

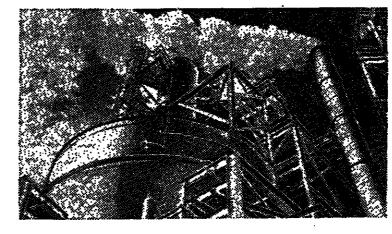
> Experts say there is a need for reassessing methods of coal transportation in particular, as operational delays on the railways have resulted in declines in daily coal loadings and move-

Infrastructural constraints such as serious power shortages and poor industrial relations continue to plague the coal sector. India's vast coal reserves, estimated at 90bn remain unexploited, while the country's oil import bill goes on eating up export

Dina Thomson



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Uncertainty haunts the market

AFTER TWO long years of depression, the Indian jute industry is beginning to see light at the end of the tunnel. light at the end of the tunnel. It was relatively coarse and low value products, such as sacking bags, mainly for peckhave been moving upwards of agriculture over the last three months and or tagro-industries, while the there has been a better flow of enquiries from foreign buyers, including the Americans and the Soutet Union.

The Indian Government of the tunnel. It is products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products, such as sacking bags, mainly for pecking the products of agriculture of the products of agriculture of the products. The United States The Lodian Government has

The Indian Government has banned the use of recycled bags in sugar, coment, fertiliser and foodgrains packing industries. All these have helped push up putees. And to ensure that exports keep moving in face of stiff competition from Bangladesh and synthetics, the Government has renewed its subsidy scheme for another term with come changes in the rates. some changes in the cates.

frome changes in the cates.

A prominent local jute baron, Mr B. D. Bangur feels that things for the jute industry are better now. However, some in the industry fear that the recovery may be temporary or a flash in the pan.

If the U.S. interest rates are hoisted again and housing construction activity there suffers

hoisted again and housing con-structure a activity where suffers a activate, or the Soviet Union shifts its buying to Bangladesh—according to market sources, the switch has started—or the producers of synthetics decide to cut prices or the next rabi harvest in India fails, just as the thariff cropp has done. the khariff crop has done, things could again change for

things could again change for the worse, they say.

This feeling of uncertainty has, of course, for long hounted the crisis-prone and highly cyclical jute industry. Even though the home market consumes nearly 68 per cent of jute goods, the psychology of uncertainty persists. ocertainty persists.

course: the domestic market consumes relatively coarse and

The United States remains the most important purchaser of carpet backing, where the industry earns the bighest added value, and Russia has emerged as the single most important buyer of hessian, another high value fitem. If these two countries go slow with their purchases, there is a crisis atmosphere in the industry.

Escape route

The only way the industry can escape out of this trap is to further diversify its productrange and sell more of its products to other customers than Russia and the U.S., especially to West European countries, Japan and Australia and other promising markets.

This is exactly the direction in which marketing efforts are developed include fire retardant fabrics to be used as decorative fabrics for wall coverings, un-derlay in motor vehicles and overlay on foam or rubber cushions, decorative jute fabrics as wall coverings and

home furnishings. It needs stressing, however, that the chief use of jute so far has been as a packaging material, and its use for decorative

purposes caters to a limited market, so India must continue

to rely on its traditional products for earning foreign exchange as well as to keep itself in sound financial health. The Indian Jute Mills Associ

ation (LJMA) is of the view that it is high time a dual pricing policy was permitted to the jute industry. Under this concept there should be one price for the domestic market and another for exports, the domestic price taking care of all production costs. This would make exportable goods more competitive as the pricing would be flexible.

The LJMA chairman, Mr R. V. Kanoria, explains that "the Ranoria, explains that the pricing in the international and domestic market is below cost of production. The industry started out as the major exporter of products and the domestic sales of the industry was very small — some 15 per cent of the total output in the

"Now only 30 per cent of the

products are exported, yet the pricing is related to the export market, and therefore much below the cost of production." The Government, of course, remains unimpressed by this ples. It would like the industry to update its equipment and technology and thereby become more competitive. Public financial institutions such as the Industrial Development Bank of India and the Industrial Finance Corporation have been

asked to provide funds at a

concessional rate of interest. Only a very few of the mills have taken advantage of this.

THE MOTOR INDUSTRY

Links with Japan give a boost for expansion

dustry is set for a decade of rapid development which will radically change both the country's products and its industrial link-ups.

After some 20 years in the doldrums, the past 12 months have seen the start of the transformation of the in-dustry and the pace of change in any other sector.

Two events have stimulated development. First, the Indian Government wants to

Secondly, the government has given approval for Maruti Udyog a state-owned company, linking up with Suzuki of Japan to produce a small 800cc "people's car."

Nearly a dozen other deals are now being negotiated by Japanese manufacturers with Indian companies despite a slump in some areas of the market. Component manusacturers in India, Europe and Japan are now deciding how protect their existing Indian business or how to expand to meet the demand for components that will satisfy Japanese standards.

The Government plans that the annual output of all motor vehicles should rise from 690,000 to 2,5m by 1989-90. The production of cars is set to go up from present output levels of 31,000 to 65.000 a ver mopeds and small motor cycles from 130,000 to 850,000, scooters from 214,000 to 800,000 and light commercial vehicles from 17,000 to

The first sign of the major developments that this plan would bring emerged at the beginning of last year when Maruti, hunting for a partner abroad, switched its attention European manufac turers to Japan. Suzuki suddenly appeared as the front runner and in the summer

struction delays and defective under

accepted or are being negotiated. Most of these are for "super"

ELECTRICITY

car with van, pick-up and other derivatives, under-cutting the European com-petition by up to 50 per cent on some parts of its tender.

Attracted by a captive, under-developed market at a time when their expansion in the U.S. and Europe is being resisted, other Japanese manufacturers then shed their traditional antipathy involvement

In the two-wheeler market Honda is negotiating with Majestic of Ludhiana in the Punjab to produce mopeds and with Kinetic Engineering of Pune, near Bombay, for

Motor cycles

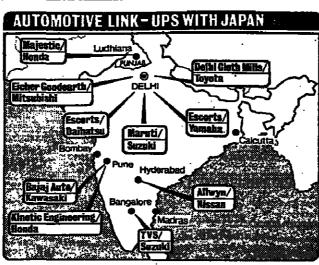
Kawasaki is negotiating with Bajaj Auto, also of Pune, for motor cycles, Yamaha with Escorts of Delhi for 250 cc motor cycles, and Suzuki with motor cycles, and Suzuki with a company called Krishnan outside Banglalore, set up by the TVS motor component group of Madras for 50cc and 100cc machines.

Most of the companies are thought to be applying to the government for 200,000 units a year production licences which, under licensing licensing arrangements, can automati ally rise by 25 per cent. In the light commercial vehicle market, Toyota is en-visaging a 15,000 units a year licence with Delhi Cloth Mills (DCM), a Delhi textile-based

company that is diversifying

widely, and a deal has been signed. Smaller targets of 12,000 initial units are believed to have been set in other light commercial vehicle talks These involve: Mitsubishi which has broken off talks with Renault and is negotiating with Eicher Goodearth of Delhi; Daihatsu with Escorts, a Delhi company which has parallel negotiations close to agreement with Volkswagen of West Germany; and Nissan

which



owned company in Hyderabad which has just received gov-ernment approval for the necessary technical collabora-

Suzuki is thought to have broken off talks with the Punjab Industrial Develop-ment Corporation.

All these companies if they finalise deals, will start with the majority of manufacturing taking place in Japan for Indian knock-down assembly. Maruti has a fixed programme for indigenisation over about 5 years, but there is doubt about what some of the other companies will do. The Indian Government will insist that agreements should provide for gradual Indigenous

In the light commercial vehicles sector, in particular, the production figures now being discussed would probably not be economical. So there are two schools of thought in India about what will happen.

One suggests that the Japanese will try every ruse to stay with knocked-down embly, arguing that Indian component quality is inade-quate and that they might even be prepared to shut down The second theory is that

applications will be made later for bigger production units that provide the neces-Several of the Japanese companies—including Suzuki, Toyota and Honda—are thought to be prepared to demonstrate their commit-ment by taking 26 per cent equity stakes in their two-wheeler and light commercial vehicle tle-ups, as Suzuki has done in the Maruti car prostake in its deal with DCM which has 33 per cent, leaving 41 per cent for other

Suzuki has also agreed to the provision of up-to-date technology for 10 years to Maruti and on the importing of Japanese management and technology know-how. The hope is to cut rejection rates of cars because of quality problems from Indian levels of perhaps 12 per cent or more to levels nearer European standards of about 2 or 3 per

As a result of these

link-ups, Japanese components will soon start to make a big inroad into the Indiau industry. Most existing component manufacturers origi-nate from Europe and work in jointly-owned Indian com-panies. They now face the risk of being elbowed out of the new business by the Japanese choosing to link-up with other Indian companies that have not been traditional European - oriented manu-

facturers.

An offshoot of DCM,
Shriram Fibres, is considering
diversifying into automotive products and is in negotiations with one group of Suzuki's car component suppliers in Japan. Tiam, a Tube Investments offshoot in Madras is also plau-ning to enter the market for the first time in India.

Interested

Established European companies in India, such as Lucas and Dunlop, which have connections with automotive companies in Japan, are also gearing up to bid for the rapidly expanding market. Meanwhile, the challenge of Maruti-Suzuki is causing

car companies, Hindustan Motors of Calcutta and Premier Antomobils of Bombay. Both are facing falling order

the Merris Oxford and Fiat They are updating these models with new bodies from discontinued Vauxhall Victor and SEAT 124 ranges.

books for their European-based saloons derived from

These cars will sell at prices from 70 to 100 per cent higher than those planned by Suzuki. Hindustan is now hunting around the world for engines and gear boxes that could be inserted to improve performance and fuel economy. The future of Premier is being

when Suzuki woo the Maruti contract, is one of many companies interested in this engine and gearbox work. It is also bidding for a contract to import and then assemble 9-ton and 10-ton trucks, in partnership with the Army, its main rival is MAN of Germany which

has major Army

Renault, which lest out

include Leyband, linked with BL of

alreadv

Fibreglass bodies of the Dolphin small saleon and estate car are put through final stages of assembly at Sunrise Auto's fac-tory in Bangalore. Derived from the Reliant Kitten in the UK, the car will compete for the same market as the Suzuki models to be launched in a year's time by Maruti Udyog. Demand for its lerries and

buses has fallen away in the past year because of credit restrictions, improved ways services, and tight spending budgets in state agencies running bus services.

during the next few years will during the next lew years will be partly in the ears sector (where Reliant of the UK is also involved in a small Bangalore project, Sunrise Auto), and especially in the two-wheeler market (where Piaggio of Italy has, a nev moped and light scooter co-operation deal with Lohia Machines of Kanpur).

There is considerable debate in India about whether the Suzuki car, in particular, will find a market in a countries the bullet care. where the bullock cart two-wheelers are the

What is certain is that the Japanese are set to shake up a fairly backward European-dominated industry, maybe at the same time injecting some of their managerial sense of

John Elliott

COMMODORE A.K. SAKAR, leaders complain that their cheirman and managing director of the Government-owned

Only one of India's door main shippands, all of which one in the public sector, is making regular profits. Yet they are all

They are virtually guaranteed work because the industry is capable of meeting only about 20 to 25 per cent of the country's merchant shipping

The yards also have a captive stence market in the growing seds of the Indian Nevy. Port

The real key to Mazagon's in the nearby Bombay High off field. Mazagon has delivered 11

helped to launch the work on

are under way to begin build-ing process platforms and jack-

slows, the management believe export orders should not prove too difficult to win.

The cost element has been crucial to Mazagon's offshore ambitings. Elsewhere, including Mazagon's conventional shipbuilding the industry's

costs are too high. They say that they have not been sole to take advantage of comparasively cheap, and skilled, labour because of a continued reliance suptions caused by the moncontrolled prices of rew materials. Mazagon officials estimate that they pay up to 30 per cent more for domestic

auccess in persuading Government to grant; it same tevel of relief from taxes and levies as export industries, but this solves only part of the

Tendering

Echning complaints times heard in Europe, Sain recalls tendering

main commercial yards: India's first, at Vishakapatnam on the profitability, however, is an east coast and the country's offshore platforms built for use newest yard at Cochin, in the east coast and the country's south. Both yards have order books that would bring tears

past five years.

Having recognised the potential offshore, Datta was quick to
acquire new technology which
helped to launch the ever—after a delayed start, is reported to have similar orders helped to learnch the work on a profitable path.

"From the word go we were careful about our costs," he says. "I'm gled to say that in says. "I'm gled to say that in patitive than international prices."

Mazagon claim they can conduct the first says of a standardised 27,000 tons of a standardised 27,000 tons of the same similar orders to carry it through to the end of the decade. The Hindustan Shipyard at Vishakapatnam, says. "I'm gled to say that in currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, says. "I'm gled to say that in currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, says. "I'm gled to say that in currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade. The Hindustan Shipyard at Vishakapatnam, currently in the throes of a transfer of the decade.

to break even by 1984. This prospect must now be doubtful

its belt for longer persons investment in expansion begins

Peter Bruce

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SERIOUS SLIPPAGES in the signed agreement has been with financing from the World Bank's privately-run stations (such as programme for electricity Britain for the "super" thermal soft-ionn agency, the Interpretation dollar project conplant at Rihand, Uttar Pradesh, national Development Association and affairm and affairm which which the project conputing the project conput

The ministry is also impeded encouraged by official pro-Apart from a British Govern- by the slow delivery of equip-nouncements, has still to receive Indian Government to look to Apart from a British Government for power sestions ment grant of £117m, soft loans ment for power sestions ment grant of £117m, soft loans ment for power sestions There is no dearth of such have been arranged by British public sector's Bharat Heavy suppliers because of a slump banks for a complete financing Electricals, and the mounting suppliers because of a slump in the electrical industry in package.

Similar credit arrangements with the inefficiency of the complaints that its generators with the inefficiency of the were malfunctioning. The company, it could take up offers for another "super" thermal in germany, Switzerland, plant at Waidhan while Japan power stations with foreign the Ministry of Energy is now of the opinion that new capacity and Canada, in addition to the Appara, in Uttar Pradesh, for to be a slow process and is should be directly under this

Search for supplies abroad

Northern

Most of these are for "super" examined, but it is un.... facturies, both in the private thermal plants of a capacity of that they will win early and public sectors, to establish more than 1,000 Mw. They are clearance and it is possible that accompanied by attractive they will selectively gain their own use so that they do financing packages involving approval during the seventh soft loans, export credits and five-Year Plan period, starting one depend on Government or the seventh of the seventh government grants. The prob- in 198 government grants. The prob-lem is that the Indian Govern-ment must look carefully at its forced to look abroad as it Although they are often foreign debt management and became increasingly clear that

for this reason cannot take up all the offers made, no matter up a capacity of 19,666 kW was how attractive they are.

For the present, the only received added urgency when

tion (IDA) became uncertain than their public sector counter maintenance of existing power Engineering Industries will because of difficult stations, combined with financial constraints, have forced the first training forces and the first training forces are constraints.

Electricals, and the mounting electricity generation sector lies complaints that its generators with the inefficiency of the

"captive" generating sets for proposal. their own use so that they do Agains "Gensets" of various capacity of diesel and fuel shortages. Supplies of "gensets" come from both Indian and foreign

Power plants Many private companies have five years, the crippling power offered to set up their own shortages are certain to conpower plants for commercial tinue. an established fact that such

difficulties in parts. But such private investthe clearance. Much of the trouble in the

British, Soviet and Japanese which nearly 80 per cent of another reason for looking charge of New Delhi, but this accepted or are being India is heing as marked. practice. It is possible that a new authority will be set up if the Government can persuade the states to agree to this

Against the target of 19,666 MW of new capacity during the Sixth Plan (1980-85), the anticipated achievement in the first three years is 7,480 MW, leaving an impossible balance of 12,186 MW for the last two years. Indications are that at least 5,000 MW of capacity will spill into the Seventh Plan.

Since the gestation period of new plants is something like

K. K. Sharma

Private sector plans Government is not being asked

NEW PROJECTS IN BANGALORE AND MADRAS

TWO OF the most advanced schemes for private sector companies to combine to build small power stations and produce electricity are being developed in Bangalore and

The Bangalore project is being led by M. A. S. Lakshmannan, chairman of Senapathy-Whiteley. About 10 companies have formed Energy Development to build two or three mini-hydro power stations at canal drops, which would provide them with 18 per cent of their electricity needs. This would still leave a 15 per cent shortfall on present power cuts of 33 ner cent but more stations

might be developed later. The Karnataka State Government, which covers Bangalore, has given outline permission for two sites which would generate about 4MW. The electricity would be dis-tributed to the local public sector electricity under-taking which would be paid

The companies expect to put up one-third of Energy Development's capital, be-lieved to total \$4m, and the remainder is being so from other sources.

for subsidies.

The Madras project is much larger but is not so far ahead. It is being led by Kothari, a diversified group, makes trucks. These com-panies would need only about 50 to 55 per cent of the electricity generated so other companies would have to join to make the project viable.

They are planning for a 120 MW thermal station costing £120m to £150m and want government subsidies. The electricity would be sold to the local electricity under-taking and bought back. The companies are interested in foreign contractors offering to supply equipment with sup-porting financial packages. Although figures have not

been finalised, both projects appear to be based on producappear to be based on prome-ing power at roughly twice the cost of local public sector supplies because there would be no economy of scale. But this would be about half the uns would be about half the east of the diesel generators run individually by most large factories and would have the advantage of having guaranteed supplies during power cuts.

ALUMINIUM

Energy problems felt on two fronts

their installed capacity, almost and, therefore, much more diffientirely because of cuts in cult to oppose in a concerted power generation.

"We could have sold 300,000 local line and Mindelon are now paying and Mindelon are now paying their could be a sold sold and Mindelon are now paying their could be sold and Mindelon are now paying their could be sold and Mindelon are now paying their could be sold and Mindelon are now paying their could be sold and their could be sold and their could be sold as their could be sold

tonnes of aluminium in India last year," said Mr R. K. Palit, commercial director of Indian Aluminium, based in Calcutta. India's power shortages are chronic and affect all industries, but they have specially serious effects on the aluminium producers—Indian Aluminium, Hindustan Aluminium, and by far the smallest, Madras Aluminium, and the state-owned to build their own captive

State Electricity Board was, on koot in Uttar Pradesh, is about average, about 33 per cent of to commission a rourth 67.5 average, about 33 per cent of to commission a fourth 67.5 the Government's system of their commitment . . fre MW thermal power unit and pegging the price of aluminium company, in Orissa, helped by cut was imposed. Such fluctua-government for permission to subsidise Balco and Madras tions . . . seriously affected the build two more. This would Aluminium, Hindalco has taken spending nearly \$2bn establishments system of the Commission of the C

THE ENERGY cost problems that have plunged the world's damaged the equipment. When-aluminium industry into crisis have a cruel, extra dimension in India.

The six smelters currently producing in the country producing in the country producing in the country producing in the country problems begin to take on a more familiar tone is on the cost of power, controlled by the individual state governments, their installed capacity, almost and, therefore, much more difficult beautiful of the plant and also damaged the equipment. When the aluminum industry is the first casualty."

Where the Indian industry's problems begin to take on a more familiar tone is on the cost of power, controlled by the individual state governments.

way.
Indian Aluminium (Indal)
and Hindalco are now paying
some 300 per cent more for electricity than they did five years ago: Bharat Aluminium (Balco) is paying twice as much, although its energy costs are easily the highest in the industry. To try to solve the electricity supply problem, some producers, meanwhile, are trying

Bharat Aluminium generating systems.

The Hindustan Aluminium Hindalco, which runs a (Hindalco) annual report for 120,000 tonne a year smelter, 1981 says: "The availability of plus Associated Rolling Mills power from the (Uttar Pradesh) and extrusion presses at Renu-

entirely from external power.
Hindalco is an exception, however. Indal, which has a far more widespread operation than the other companies has not been able to afford captive power for any of its three

a proposed merger with Mahindra and Mahindra, the Bombay-based vehicle manufacturer, will free them of their current · constraints. current cash constraints. Indal needs Mahindra resources to help build a 35 MW thermal power plant for its Orissa smelter.

Neither Indal nor Hindalco on their private sector base has the money to match Bharat Aluminium's plans to build a \$350m 250 MW, power plant to supply electricity to its 100,000 tonne smekter, rolling mills and extrusion plant at Korba. Both Indal- and Hindatco complain bitterly that one of the reasons they are unable to

spend on the same scale as the

public sector producer is that

the issue.

A year ago, the Government fixed the retention price of aluminium at Rs 15,411 per tonne and, after a study of producer's costs, judged Indal's to be Rs 14,535 per tonne and Hindalco's Rs 14,415. Indal executives believe that On every tonne sold, the two companies pay the difference into a poel which then pays out to Balco (Rs 18,101) and Madras Aleminium (Rs 15,522). In the absence of an open

pricing system for raw aluminium, the producers compete by trying to offer better credit terms.

The two low-cost producers argue that there is a ruinous lag between revisions of the retention price and rises in the prices of raw materials, often

controlled by the government as well, and electricity.

Despite these problems, the Government is sticking to projections of 450,000 tonnes of aluminium being produced in India by 1985. New Delhi is spending nearly \$2bn establish-

SHIPBUILDING

Orders secure but profits stay uncertain

Garden Reach Shipbuilders and Engineers in Calcutta, admits that it is virtually impossible for his company to make merchant ships at a profit. He is not shone, and neither is he particularly

working to capacity, and have arguably the most secure order books in any industry in India.

Garden Reach and the much Sakur recalls tendering for a bigger and profiled Massger to contract where a South Korean Dock in Bombay are answerable to the Manistry of Defence—"we will always have navel work," The Ministry of Transport and Shipping runs the two main commercial varies. India's

platforms to the Indian Oil and to the eyes of a European ship-Natural Gas Commission in the builder.

Mazagon claim they can conof a standardised 27,000 tons struct platforms at up to 15 dwt design.

per cent less then their international competitors, and plans at a cost of \$145m, had planned at a cost of \$145m, had planned

If Indian oil exploration

because raw material costs, especially steel, have risen dramatically.

Similarly, the Hindustan yard may also have to tighten its belt for longer before its transformers in expension begins

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